## NC 20-21 Adopted Budget Overview

Dr. Michael Collins, VP of Business Services

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## 19-20 End-of-Year Budget Performance Report

End of the Year Budget Performance Report.
Fund 11 Revised budget = \$45,521,629.00
Actual Expenses $=\$ 44,565,085.57$ Balance $=\$ 525,809.36$ (Bal. includes holding accounts)

- Fund 11 Carryover balance \$ 2,793,287


## FY 19/20 Year-End Budget Performance Report Fund 11

|  | FUND 11 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | BUDGETED EXPENSES | $\begin{gathered} \text { FY 19/20 } \\ \text { Revised Budget } \end{gathered}$ | $\begin{aligned} & \text { 19/20 Actual } \\ & \text { Expenses } \\ & 6 / 30 / 20 \end{aligned}$ | Balance as of 6/30/20 | \% of total expenses |
| DOES NOT INCLUDE DISTRICT EXPENSES | Academic Salaries | 20,551,466 | 22,002,755.91 | $(1,451,289.91)$ | 48.9\% |
|  | Classified Salaries | 5,895,979 | 5,794,043.73 | 101,935.27 | 12.9\% |
|  | Benefits | 11,384,440 | 13,781,386.42 | $(2,396,946.42)$ | 30.6\% |
|  | Total Salaries \& Benefits | 37,831,885.00 | 41,578,186.06 | $(3,746,301.06)$ | 92.40\% |
|  | Supplies \& Materials | 1,220,530 | 233,021.69 | 987,508.31 | 0.5\% |
|  | Services \& Operating Expenses | 5,738,131 | 2,614,337.88 | 3,123,793.12 | 5.8\% |
|  | Capital Outlay | 702,675 | 553,347.70 | 149,327.30 | 1.2\% |
|  | Total Outgo | 28,408 | 16,926.31 | 11,481.69 | 0.0\% |
|  | Total Non-Salary | 7,689,744.00 | 3,417,633.58 | 4,272,110.42 | 7.60\% |
|  | Total Budgeted Expenses (includes holding accts) | 45,521,629 | 44,995,819.64 | 525,809.36 | 100\% |

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## Norco Actual Expenditures FY 19/20 (Fd 11)



## Ongoing Budget Challenges

## 19/20

- Part Time \& Overload, Academic, Inst. Salaries.
- Budget \$7,731,597
- Actual $\$ 8,621,868.53$
- 13xx's accounts overspent by $\$ \mathbf{- 8 9 0 , 2 7 1 . 5 3}$

Adopted Budget FY 20/21 \$6,974,748
19/20

- Part Time \& Overload, Academic, Non-Inst. Salaries.
- Budget 527,980.00
- Actual 1,139,277.51
- Mainly PT Counselors and PT Librarians
- 14xx's accounts overspent by \$-611,297.51

Adopted Budget FY 20/21 \$530,633
*(Fixed cost is not included)

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## Lottery and Instructional Equipment

| LOTIERY FUNDS | Norco |
| :--- | ---: |
| FY 18/19 Budget | $605,146.00$ |
| FY 18/19 Expenses | $560,373.00$ |
| Estimated Carryforward to FY 19/20 | $44,773.00$ |
| FY 2019/20 Revenue | $369,600.00$ |
| Total available funds FY 19/20 | $414,373.00$ |
| FY 19/20 Actual Expenses | $325,694.93$ |
| Estimated Carry forward to FY 20/21 | $88,678.07$ |


| INSTRUCTIONAL EQUIPMENT FUNDS | NORCO |
| :--- | ---: |
| FY 18/19 Budget | $123,147.00$ |
| FY 18/19 Expenses | $25,017.00$ |
| Estimated Carryforward to FY 19/20 | $98,130.00$ |
| FY 2019/20 Revenue | $64,176.00$ |
| Total Available funds FY 19/20 | $162,306.00$ |
| FY 19/20 Actual Expenses | $104,595.16$ |
| Carryover to FY 20/21 | $57,710.84$ |

No New I.E funds in FY 20/21

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| ALL FUNDS |  |  |
| :---: | :--- | ---: |
| SOFTWARE AND EQUIPMENT PURCHASES FY 19/20 |  |  |

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## 2020-21 Adopted Budget "Highlights"

- 2020-21 Governor's January Prop 98 proposal was $\$ 84$ billion. The Adopted Budget estimate is $\$ 70.9$ billion. $\$ 13.1$ billion lower!
- 2020-21 revenue is basically flat, expenses increase by $\$ 8$ million district-wide
- No FTES growth funding or COLA provided by the state for 2020-21
- No instructional equipment or scheduled maintenance funding provided by the state
- Apportionment and categorical programs funded at 2019-20 levels
- Student Centered Funding Formula hold harmless provisions through 2023-24
- College/District one-time savings plans are in place for the 2020-21 budget year
- $\$ 22.5$ million in one-time COVID-19 Pandemic Relief Funding for 2020-21 District budget


## 2020-21 Adopted Budget "Highlights"

- Our District share of total apportionment deferrals is $\$ 46.81$ million
- TRAN in November, borrow from internal funds first to reduce the TRAN \$
- $\$ 1.9$ million State deficit factor applied to our (.95\%) District apportionment revenue
- Reduced CaISTRS and CalPERS employer contribution from May Reviseliability still exists, just punted to out-years
- 3.2 million was budgeted from District reserves to other funds to mitigate 2020/21 lost revenue and to continue payment of S\&B


## 20-21 District Budget Picture

- \$520,000 decrease in 2020-21 Ongoing District Revenue
- $\$ 8$ million in cost increases for 2020-21
- $2 \%$ increase for FT salaries
- $2.5 \%$ increase for PT faculty salaries
- Step/Column/Growth/Placement/Classification
- PERS (20.70\%)
- Health Insurance (Rate changes, Plan migration, Retiree coverage)
- 16 new FT Faculty positions
- New Distance Ed positions
- PT faculty harassment training


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## NC 20-21 Savings Plan

- Holding Faculty (4), Management(1) and Classified positions (1 FT,2 PT) $=\$ 812,775$
- Utilities Savings Due to College Closure - average $16 \%$ reduction $=$ \$100,000
- Travel Restrictions (mileage, conferences) - 40\% reduction = \$17,383
- Total Savings $=\$ 930,158$


## NC FY 20/21 Holding Accounts Proposed Expenditure Plan

## Holding Account Beginning Balance FY 20/21

## NC FY 20/21 Proposed Expenditure Plan

(One-Time Funds)

## Amount

| 1\% of 19/20 Expenditures per BAM requirement | 415,782 |
| :---: | :---: |
| Technology Replacement Program. AV Equipment Replacements/Computers | 100,000 |
| Professional Development | 15,984 |
| Set Aside for Resource Allocation/Program Review | 60,000 |
| Scheduled Maintenance (Additional Cost from SPP 655) | 42,740 |
| Personnel Expenses/other operating expenses (SPP 797 and SPP 738 ongoing expenses) | 599,203 |
| Facilities Operations/Dept Operations | 50,000 |
| VRC Project Local Match | 1,200,000 |
| Contingency for College Operational Emergencies | 309,578 |
| Total | 2,793,287 |
| Total SPPs 993,997,999 | 787,603 |
| Total | 3,580,890 |
| Key Access Control (RDA funding Fund 12) | 80,000 |

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## 20-21 NC Budgeted Expenditures

FUND 11

| BUDGETED EXPENSES | FY 19/20 Revised Budget | Adopted Budget FY 20/21 | $\begin{gathered} \text { Diff. 19/20 vs } \\ 20 / 21 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Academic Salaries | 20,551,466 | 20,476,205 | $(75,261)$ |
| Classified Salaries | 5,895,979 | 5,916,608 | 20,629 |
| Benefits | 11,384,440 | 10,917,670 | $(466,770)$ |
| Total Salaries \& Benefits | 37,831,885.00 | 37,310,483 | $(521,402)$ |
|  |  |  | - |
| Supplies \& Materials | 1,220,530 | 1,196,859 | $(23,671)$ |
| Services \& Operating Expenses | 5,738,131 | 4,984,023 | $(754,108)$ |
| Capital Outlay | 702,675 | 257,622 | $(445,053)$ |
| Total Outgo | 28,408 | 294,535 | 266,127 |
| Total Non-Salary | 7,689,744.00 | 6,733,039.00 | $(956,705)$ |
| dgeted Expenses (includes holdin: | 45,521,629.00 | 44,043,522.00 | $(1,478,107.00)$ |

Fund 12 covers 10.3 million in salaries and benefits.

## COVID -19 \& CARES Funding

| Funding | Amount | Expiration | Notes |
| :--- | :--- | :--- | :--- |

## Budget Allocation Model Update

The Revised Budget Allocation Model was developed to allocate resources around the following core principles:

- Fair - Resource allocation decisions will be informed by objective, predictable, verifiable, and easily accessible data and will be made in an impartial and consistent manner.
- Equitable - Resources will be distributed in an manner that adequately supports the full array of programs offered at each college while ensuring compliance with statutory and regulatory requirements; efficient and strategic use of resources is expected, and inefficiencies will not be subsidized or supported.
- Transparent - Resource allocation decisions will be made in an open and consultative manner with representative stakeholder groups and that it is simple, easy to administer and communicate as possible.


## 20-21 District Revenue Allocation By College

| - RCC | $\$ 114,353,842$ | $54.466 \%$ | $20-21$ FTES Target $=17,219$ |
| :--- | ---: | ---: | ---: |
| - NC | $\$ 46,818,345$ | $22.299 \%$ | $20-21$ FTES Target $=7,366$ |
| - MVC | $\$ 48,782,566$ | $23.235 \%$ | $20-21$ FTES Target $=7,272$ |
| - DIST | $\$ 31,282,791$ | Expenses covered by college allocation ratio |  |

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## 20/21 Budget Allocation Model Update


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## BAM "TO DO" Tasks in 2020-21

- Analyze and justify "Unique" disciplines - Will continue to work on this in FY 20/21
- Develop a treatment for "District Operations" costs - Task partially completed.
- Establish the "Exchange Rate" (mean or median) for discipline categories. Task completed in 19-20, Median rate established.
- Model revenue flow through the revised BAM- determine true impacts to the college. Task completed in 19-20, ongoing work to update cost/FTES by discipline in 20-21
- Analyze/implement budget development improvements that allow for planning. In progress
- Analyze strategic programs/considerations that impact the cost of an FTES. In Progress
- Further consider the "Comprehensive College" allocation. In progress
- Prep for implementation of the revised BAM in 2021-22 budget year. In Progress


[^0]:    * Includes holding accounts, I.E. and Lottery funds

