

# College Council

## December 9, 2021

### TOPICS:

- **FY 20/21 Fund 11 End-of-Year Budget Performance Report**
- **NC FY 21/22 Carryover/Holding Account Expenditure Plan**
- **FY 20/21 Fund 12 End-of-Year Budget Performance Report**
- **FY 20/21- FY 21/22 Budget Comparison**
- **Budget Allocation Model revenue split and update**

**Presenters: Dr. Michael T. Collins, VP Business Services**

**Esmeralda Abejar, Director, Business Services**

# 2020/2021 End-of-Year Budget Performance Report

## 2020/2021 End-of-Year Budget Performance Report

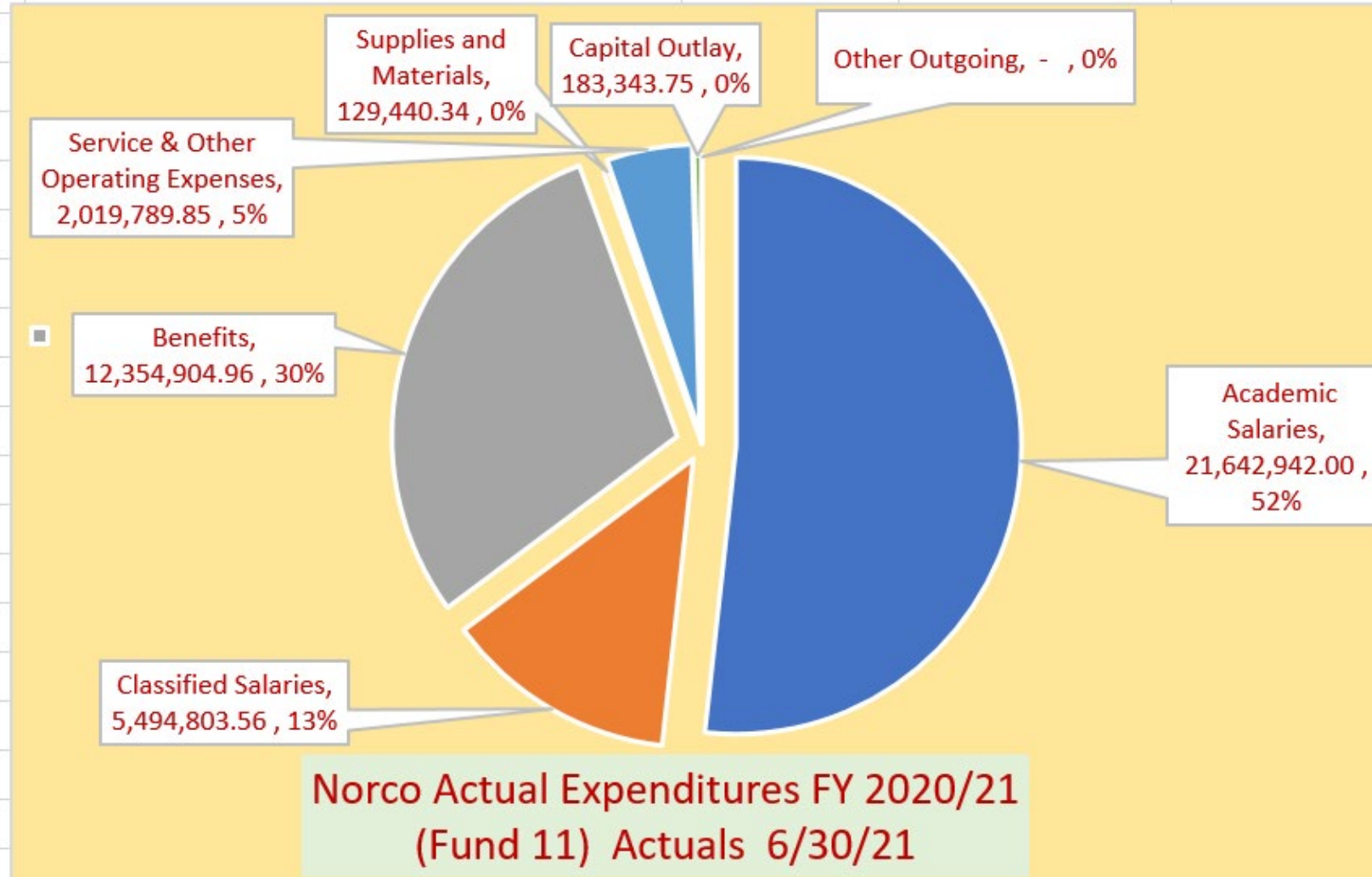
### Budgeted Expenses FY 20/21

- |         |                                   |   |                               |
|---------|-----------------------------------|---|-------------------------------|
| Fund 11 | Revised <u>Expenditure budget</u> | = | \$45,367,987.00               |
|         | <b>Actual Expenses</b>            | = | <b><u>\$41,825,224.46</u></b> |
|         | <b>Balance</b>                    | = | <b>\$ 3,542,762.54</b>        |

# 20/21 End-of Year Budget Performance Report

Includes District  
Expenses

Fund 11				
Description	Revised Budget FY 20/21	Actuals 6/30/21	Balance	Expense of Total NC Expenses
Academic Salaries	20,511,520	21,642,942.00	(1,131,422.00)	51.7%
Classified Salaries	5,734,335	5,494,803.56	239,531.44	13.1%
Benefits	11,022,286	12,354,904.96	(1,332,618.96)	29.5%
<b>Total Salaries &amp; Benefits</b>	<b>37,268,141</b>	<b>39,492,651</b>	<b>(2,224,510)</b>	<b>94.42%</b>
Supplies and Materials	971,230	129,440.34	841,789.66	0.3%
Service & Other Operating Expenses	5,261,290	2,019,789.85	3,241,500.15	4.8%
Capital Outlay	1,572,791	183,343.75	1,389,447.25	0.4%
Other Outgoing	294,535	-	294,535.00	0.0%
<b>Total Non-Salary</b>	<b>8,099,846</b>	<b>2,332,574</b>	<b>5,767,272</b>	<b>5.6%</b>
<b>Total Budgeted Expenses (includes holding accts)</b>	<b>45,367,987.00</b>	<b>41,825,224.46</b>	<b>3,542,762.54</b>	<b>100.0%</b>
EOY- District Expenses BAM		6,197,987	(6,197,987)	
<b>Grand Total</b>	<b>45,367,987.00</b>	<b>48,023,211.46</b>	<b>(2,655,224.46)</b>	



# 2020/21 End-of-Year Budget Performance Report

- Part Time & Overload, Academic, ***Inst. Salaries.***
  - Budget \$6,974,748.00
  - Actual \$7,902,795.18
- 13xx's accounts overspent by **\$-928,047.18**

OBJECT	OBJECT DESCRIPTION	Current Year 2020/21		
		Revised Budget	YTD 6/30/21	Balance
1330	INSTRUCTORS, PART TIME FALL	2,191,518.00	2,321,308.41	(129,790.41)
1331	INSTRUCTORS, PART TIME SUMMER (ODD YR)	168,425.00	247,990.55	(79,565.55)
1332	INSTRUCTORS, PART TIME WINTER	577,164.00	539,652.70	37,511.30
1333	INSTRUCTORS, PART TIME SPRING	1,985,229.00	2,008,518.53	(23,289.53)
1334	<b><i>INSTRUCTORS, PART TIME SUMMER (EVEN YR)</i></b>	152,866.00	332,874.22	(180,008.22)
1335	INSTRUCTORS, FULL TIME OVERLOAD FALL	422,901.00	574,888.43	(151,987.43)
1336	<b><i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER (EVEN YR)</i></b>	110,948.00	663,311.16	(552,363.16)
1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER	607,257.00	619,048.98	(11,791.98)
1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING	417,805.00	544,010.43	(126,205.43)
1339	INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR)	116,951.00	15,370.79	101,580.21
1360	INSTRUCTORS, SUBSTITUTES	-	11,078.48	(11,078.48)
1370	INSTRUCTORS, EXTRA DUTY	44,490.00	12,349.99	32,140.01
1371	INSTRUCTORS, LARGE LECTURE STIPENDS	179,194.00	12,392.51	166,801.49
13xx	PT & Overload, Academic, Inst Salary	6,974,748.00	7,902,795.18	(928,047.18)

- Part Time & Overload, Academic, ***Non-Inst. Salaries.***
  - Budget 530,499.00
  - Actual 1,022,038.99
- 14xx's accounts overspent by \$-491,539.99

OBJECT	OBJECT DESCRIPTION	Current Year 2020/21	YTD 6/30/21	Balance
		Revised Budget		
1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATORS	356,062.00	902,203.10	(546,141.10)
1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIANS / COORDINATORS	8,035.00	14,934.16	(6,899.16)
1479	EXTRA DUTY STIPENDS	95,533.00	98,466.79	(2,933.79)
1490	ACADEMIC SPECIAL PROJECTS	70,869.00	6,434.94	64,434.06
14xx	PT & Overload, Academic, Non-Inst Salary	530,499.00	1,022,038.99	(491,539.99)

# Lottery and Instructional Equipment

LOTTERY FUNDS	
Carryover from FY 18/19	183,913.75
Actual Revenue FY 19/20	400,953.34
Expenses	(325,694.93)
Carryover from FY 19/20	259,172.16
Actual Revenue FY 20/21	435,814.99
Expenses	(113,581.32)
Carryover from 20/21	581,405.83
Estimated Revenue FY 21/22	462,680.00
Expenses	-
<b>Total available funds 21/22</b>	<b>1,044,086</b>

INSTRUCTIONAL EQUIPMENT FUNDS	NORCO
Total Adopted Budget FY 19/20	162,306.00
FY 19/20 Expenses	(110,541.88)
Estimated Carryforward to FY 20/21	51,764.12
Estimated Revenue for 20/21	-
FY 20/21 Expenses	(51,764.12)
Carryover to FY 21/22	-
Revised Budget FY 21/22	585,063.00





# NORCO COLLEGE FY 2021/22 EXPENDITURE PLAN

NORCO COLLEGE FY 2021/22 EXPENDITURE PLAN (ONE-TIME FUNDS)			AMOUNT	Notes
FY 2020/21 carryover Holding Accounts			\$ 3,480,847	Does not include SPP 997 and 999
Ending Balance Carryover			\$ 1,014,536	
			\$ 4,495,383	55,133,267 minus 997 and 999
<b>FY 20/21 Proposed Expenditure Plan</b>				
BAM Contingency	1% of 20/21 Expenditures per BAM requirement	\$	480,232	
Guided Pathways	GP Faculty Leads	\$	250,000	
Guided Pathways	Website OMNI upgrade for GP	\$	38,500	
Guided Pathways	Pathmaker GP software	\$	105,000	
Guided Pathways	Counseling hours	\$	200,000	
Guided Pathways	Welcome Information booth	\$	175,000	
Technology	Technology Replacement Program- AV Equipment Replacements/Computers/Laptops/Hotspots	\$	35,000	
Facilities:	Elevator Repair/Replacement	\$	149,824	Fund 11, 79,396; Fd 12 \$60,128;
Facilities:	Key Access Control (RDA funding)	\$	85,000	Fd 41, \$10,100
Facilities:	Wayfinding (HEERF Match \$60K)	\$	40,000	Fund 12 -RDA Funding
Facilities:	Library Water Intrusion Repair Columns	\$	20,000	
Facilities:	Faculty Offices in STEM	\$	75,000	
Facilities:	STEM Roof Replacement	\$	182,815	
Facilities:	EMS Server replacement	\$	20,000	
Facilities:	California Environment Quality Act (CEQA) Report	\$	20,000	
Facilities:	ADA Compliance Concrete Replacement/STAIRS	\$	120,000	
Facilities:	Facilities operations/Dept Operations	\$	100,000	
Facilities:	DTSC Complete Site Survey	\$	25,000	
Facilities:	Match for Center for Human Performance & Kinesiology Soccer Field concrete walkway S.M. Nelson Construction (In progress)	\$	44,980	
Facilities:	VRC Project Local Match (Rasmussen Brothers C0007007, DSA) (in Progress)	\$	709,126	
Prof. Development	Professional Development	\$	10,000	
Personnel	Coaches & Stipends	\$	55,000	
Personnel	Personnel Expenses/other operating expenses (SPP SPP 797 ongoing expenses)	\$	248,919	
Program Review	21/22 PR Resource Requests	\$	176,036	
Marketing	Targeted Marketing	\$	130,000	
Contingency	Contingency for College Operational Emergencies	\$	155,179	
Total FY 20/21 Proposed Expenditure Plan			\$ 4,650,611	
Funded with Fund 12 & other funds			\$ 155,228	
Total FY 21/22 Proposed Expenditure Plan Fund 11			\$ 4,495,383	

# Year-End Budget Performance Report FY 2020/21

FUND 12					
BUDGETED EXPENSES	FY 2020-21	FY 20-21 Revised Budget	Actual Expenses 6/30/21	Balance	% actual expense of total expenses
Academic Salaries		3,320,261	1,971,090.45	1,349,170.55	7.3%
Classified Salaries		5,321,820	4,373,100.44	948,719.56	11.7%
Benefits		3,760,286	3,014,956.98	745,329.02	8.3%
<b>Total Salaries &amp; Benefits</b>		<b>12,402,367.00</b>	<b>9,359,147.87</b>	<b>3,043,219.13</b>	<b>27.3%</b>
					0
Supplies & Materials		1,484,292	638,542.76	845,749.24	3%
Services & Operating Expenses		19,358,447	2,786,312.12	16,572,134.88	43%
Capital Outlay		11,564,869	3,537,232.02	8,027,636.98	25%
Total Outgo		699,299	3,039,703.14	(2,340,404.14)	2%
<b>Total Non-Salary</b>		<b>33,106,907.00</b>	<b>10,001,790.04</b>	<b>23,105,116.96</b>	<b>72.7%</b>
<b>Total Budgeted Expenses</b>		<b>45,509,274.00</b>	<b>19,360,937.91</b>	<b>26,148,336.09</b>	<b>100.0%</b>

Fund 12 covered 19.16 % of total Institutional salaries and benefits in 20/21

## Budget Comparison FY 20/21 vs FY 21/22

<b>BUDGETED EXPENSES FY 2020-21</b>	<b>FY 20-21 Revised Budget</b>	<b>Actual Expenses 6/30/21</b>	<b>FY 2021/22 Adopted Budget</b>	<b>Diff. vs 20/21 and 21/22</b>
Academic Salaries	20,511,520	21,642,942.00	22,081,537.00	1,570,017.00
Classified Salaries	5,734,335	5,494,803.56	6,214,108.00	479,773.00
Benefits	11,022,286	12,354,904.96	11,645,581.00	623,295.00
<b>Total Salaries &amp; Benefits</b>	<b>37,268,141.00</b>	<b>39,492,650.52</b>	<b>39,941,226.00</b>	<b>2,673,085.00</b>
Supplies & Materials	971,230	129,440.34	1,838,141.00	866,911.00
Services & Operating Expenses	5,261,290	2,019,789.85	6,203,692.00	942,402.00
Capital Outlay	1,572,791	183,343.75	391,145.00	(1,181,646.00)
Total Outgo	294,535	-	-	(294,535.00)
<b>Total Non-Salary</b>	<b>8,099,846.00</b>	<b>2,332,573.94</b>	<b>8,432,978.00</b>	<b>333,132.00</b>
<b>Total Budgeted Expenses (includes holding accts)</b>	<b>45,367,987.00</b>	<b>41,825,224.46</b>	<b>48,374,204.00</b>	<b>3,006,217.00</b>
EOY- District expenses	-	6,197,987.00	-	
<b>Total Expenses</b>	<b>45,367,987.00</b>	<b>48,023,211.46</b>	<b>48,374,204.00</b>	<b>3,006,217.00</b>

## Legislative Analyst Office Fiscal Outlook 2022-23

Despite the ongoing global pandemic, State revenues are growing at historic rates and it is estimated the state will have a \$31 billion surplus (resources in excess of current law commitments) to allocate in 2022-23.

- *\$28B Higher revenues than expected- retail sales up, stock prices up*
- *GF spending on K-14 Prop 98 will increase by approx. \$11B ( FY20-21 & 21-22)*
- *Other State expenditures down \$5B due to federal revenue and support*
- *For colleges, limited ongoing budget augmentations (smaller COLA than 21-22), one-time funds may be provided by the State, reserves may be bolstered.*
- *Potential reduction in STRS/PERS employer contribution, State buy-down*

# Budget Allocation Model Update

The revised Budget Allocation Model (BAM) was developed to allocate resources around the following core principles:

- Fair – Resource allocation decisions will be informed by objective, predictable, verifiable, and easily accessible data and will be made in an impartial and consistent manner.
- Equitable – Resources will be distributed in an manner that adequately supports the full array of programs offered at each college while ensuring compliance with statutory and regulatory requirements; efficient and strategic use of resources is expected, and inefficiencies will not be subsidized or supported.
- Transparent – Resource allocation decisions will be made in an open and consultative manner with representative stakeholder groups and that it is simple, easy to administer and communicate as possible.

# Budget Allocation Model

**Revised BAM**  
**FY 2021-22 FINAL BUDGET**  
**FY 19/20 MEDIAN**  
**FY 21/22 Revenue Allocation**  
 Direct Instructional, Academic Affairs,  
 Student Services, Business Services and Other Costs

Norco College			BAM %	FTES %
	Total FTES	7,366		23.12%
	Direct Instructional & Academic Affairs Costs	31,066,155		
	Student Services, Business Services, and Other	19,499,004		
	Total Norco College	\$ 50,565,159	21.99%	
Moreno Valley College				
	Total FTES	7,272		22.83%
	Direct Instructional & Academic Affairs Costs	33,004,795		
	Student Services, Business Services, and Other	19,250,175		
	Total Moreno Valley College	\$ 52,254,970	22.72%	
Riverside City College				
	Total FTES	17,219		54.05%
	Direct Instructional & Academic Affairs Costs	81,587,001		
	Student Services, Business Services, and Other	45,581,514		
	Total Riverside City College	\$ 127,168,515	55.29%	

# “TO DO” Tasks in 2021-22

- Analyze and justify “Unique” disciplines – Will continue to work on this in FY 21/22
- Develop a treatment for “District Operations” costs – **Task partially completed.**
- Establish the “Exchange Rate” (mean or median) for discipline categories. **Task Completed, Median rate established.**
- Model revenue flow through the revised BAM- determine true impacts to the college. **Task completed**
- Analyze/implement budget development improvements that allow for planning. **In progress**
- Analyze strategic programs/considerations that impact the cost of an FTES. **In Progress**
- Further consider the “Comprehensive College” allocation. **In progress**