



RESOURCES COUNCIL
Thursday, February 26, 2026

12:50pm-1:50pm

OC116 and Zoom

Meeting ID: 891 3089 3079

Pass Code: 540597

MINUTES

Council Members Present: Michael Collins (Admin co-chair), Esmeralda Abejar, Kimberly Bell, Travonne Bell, Kacey Boyer, Karina Gigliotti, Azadeh Iglesias (CPRO co-chair), Dan Lambros, Virgil Lee (Faculty co-chair), Edwin Romero, Ameera Chaudhry (ASNC Student Rep)

ABSENT: Sgt. David Purser

GUESTS: Jonnathan Duenas, Cheryl Cox, Lorena Rositas, Alex Zadeh, Megan Lindeman, Rosio Becerra, Kambrey Friers

Subject to Brown Act: No

Quorum: **7** (50%+1)

1. Call to Order- 12:50pm

2. Action Items

2.1 Approval of Meeting Agenda

- M/S/C: Iglesias/Bell
- Abstentions: 0
- Amendments: 0

2.2 Approval of Meeting Minutes: November 20, 2025

- M/S/C: Abejar/Romero
- Abstentions: 0
- Amendments: 0

2.3 Resource Council Membership Change:

2.3a. Release of Sgt. David Purser, College Safety & Police Services

- M/S/C: Iglesias/Bell
- Abstentions: 0

2.3b. Addition of Rosio Becerra, Interim Dean, Student Life

- M/S/C: Bell/Abejar
- Abstentions: 0

2.4 Annual Budget Priorities

- M/S/C: Romero/Boyer
- Abstentions: 0
- Amendments: 0

Notes/Comments:

- The document was reviewed with the understanding that we are working off the current version of the Governor's January budget proposal. The priorities outline FTES production targets and aims to focus our budgeting priorities in alignment with our NC strategic plan.
- College council recommendation to Executive Cabinet for 2026/2027 guidance in budgetary planning as needed moving forward.

3. Discussion Items

3.1 Ecological Sustainability in Norco College's Future: Rewilding Our Campus

- ASNC STEM club president, Kambrey Frier, presented detailed information on an idea to “rewild” the Norco College campus landscape where applicable. The term “rewilding” is the process of restoring land to its natural state and focuses on highlighting the native beauty of the land, before the non-native species were introduced through development. Its result is self-sustaining habitats that cost less to care for and benefit not only animal health, but human health too.
- Norco was once a coastal sage scrub plant community, which is considered to be an invaluable plant community for wildlife, but only approximately 70%-90% of this habitat remains due to human expansion. Coastal sage scrub communities are dominated by abundant species of native sages, which both look and smell nice, attract pollinators, and require no upkeep with little water. They also house plants that have rich cultural significance and histories and would have identifying placards. Examples of various types: Asclepias-milkweeds, Seep monkeyflower, California columbine, Yerba Buena, Penstemon spp, etc. These also attract butterflies, hummingbirds, and threatened bumblebees to the various areas.
- To start the program, there are various grants the college could apply for (RCRCD/Peoples Garden Initiative/etc). As for labor, various volunteers and student clubs could collaborate with our grounds crew as needed moving forward to accomplish the identified tasks.
- Areas of focus to start would be outside the STEM center, along the train onto campus from Mustang Circle, and around the Rose Garden directly behind the Amphitheater.
- Background of presenter: UCANR certified California Naturalist, majoring in environmental science, geology, pre-engineering. She has experience professionally designing gardens and College Corps fellow for climate action.

Questions/Comments:

- Facilities noted the disintegrated granite is the soil in the specified places, how would the plants grow in that type of soil? Because they are indigenous to the area, they would thrive in that type of soil. No mulch would be needed, nor would it hurt the plant, but rocks should be used at the base of each of the plants to prevent mildew or fungus.
- Kudos on choosing the school colors of the plants.
- A question about the funding was clarified that STEM club could fund the plants or various grants, or volunteers that raise plants to donate to the college
- A question was raised about how long the plants would become self-sustaining. 1-year is the timeframe and March is now the prime planting time.
- What is the club budget estimate: Approximate \$1200 earmarked so far, but grants could be awarded up to \$5000 in the future. To start we would only need about 15 plants and it would not take much effort to design. The planting would be fire-safe as well
- The planting window would be to plant before mid-April, to ensure a successful planting.
- The club adviser has been consulted and fully supports all these ideas.
- Dr. Collins will bring this presentation to the Executive Cabinet for a decision due to the time constraint of the prime planting timeframe.

4. Information Items

▪ Budget Report

- Councilmembers were provided detailed spreadsheets prior to the meeting for review and asked to gather feedback from their respective constituent's for each of the following areas:

- Budget Performance Reports FY 2025/26 as of 12/31/25
- Holding Account Funds FY 2025/26 as of 12/31/25
- Grants and Categorical Funds FY 2025/26 as of 12/31/25
- FY 2025/2026 COVID Recovery Block Grant
 - Allocation to Norco College \$1,160,269.00
 - Actual Expenses + Encumbrances \$(473,592.08)
 - Balance as of 12/31/2025 \$ 686,676.92
 - Funds have been allocated to be spent in the following categories: Mental health services, marketing, general counseling, technology, professional development, guided pathways, and MOC.
- FY 2026/2027 Governor's Budget Proposal- As of January 2026
 - Economy and Revenues
 - The Governor's 2026-27 Budget projects General Fund revenues up \$42.3B versus the 2025 Budget Act, driven by stronger personal income and corporate taxes amid an AI-led market rally.
 - Revenue volatility risk is explicitly pointed out—a downturn comparable to 2022 could leave revenues up to \$30B below forecast.
 - U.S. GDP growth is assumed at 2.0% (2025) and 2.2% (2026).
 - California job growth remains low (≈ 0.0% in 2026, 0.2% in 2027).
 - California's budget improves due to higher-than-expected tax revenues—largely tied to stock market gains—but warn that markets can significantly swing in both directions.
 - The U.S. economy is expected to grow modestly in 2025-26, with inflation easing.
 - Proposition 98 and Reserves
 - The Proposition 98 minimum guarantee rises across the three-year window versus June 2025 levels; Test 1 is operative, roughly fixing the guarantee near 40% of GF in each year. Community colleges sit at the traditional 11% share (11.26% in 2024-25).
 - Consistent with last year's budget, the Governor would pay the prior-year \$1.9B settle-up yet create a new \$5.6B settle-up for 2025-26, delaying part of TK-14 spending to a future year due to revenue uncertainty.
 - Total state reserves at end of 2026-27 are \$23B
 - Budget Stabilization Account-(BSA) \$14.4B,
 - Public School System Stabilization Account (PSSSA) \$4.1B,
 - Special Fund for Economic Uncertainties (SFEU) \$4.5B
 - The plan includes withdrawing \$407.1M from PSSSA in 2026-27, with \$44.5M earmarked for CCC apportionment.
 - Unrestricted Ongoing Revenue Community College System
 - Increases/Adjustments to Unrestricted Ongoing Revenue
 - 25/26 Growth (1%) \$ 55.3m
 - 26/27 Growth (.5%) \$ 31.9m
 - COLA (2.41%) \$240.6m
 - Total Unrestricted Ongoing Revenues: \$327.8m
 - Restricted Ongoing Revenues – Community College Systems in millions

COLA 2.41%

- Adult Ed (\$16.1M)
- EOPS (\$4.6M)
- CARE (\$.8M)
- DSPS (\$4.3M)
- Apprenticeship RSI (\$.9M)
- CalWORKs (\$1.4M)
- Mandates Block Grant (\$1.6M)
- Childcare Tax Bailout (\$.1M)
- Subtotal = 29.8M**

Grant Total = 52.6M

No COLA

- Financial Aid Administration adjustments (1.2M)
- Equal Employment Opportunity Program (\$.3M)
- Basic Needs Centers (\$8.0M)
- California Healthy School Pathways Program (\$14.3M)
- Credit for Prior Learning (\$2.0M)
- Common Cloud Data Platform (\$5.0)
- Reallocate funds from the classified summer assistance program (–8.0M)
- Subtotal 22.8M**

- Restricted **One-Time** Investments – Community College Systems in millions
 - Deferred maintenance (\$120.7M)
 - Student Support Block Grant (\$100M)
 - Common Cloud Data Platform (\$36M)
 - Credit for Prior Learning (\$35M)
 - Backfill Apprenticeship funding shortfall (\$13.4M)
 - Fully repays deferrals \$408.4M 2025-26
 - Adds \$88.7M one-time to cover the 2025-26 SCFF shortfall
 - Proposes no new deferrals
- Total Restricted One-Time Revenues: \$ 802.2M**

- Dual enrollment: \$100M one-time appears on the TK-12 side with allocation mechanics to be clarified in trailer bill negotiations
- Capital Outlay – Prop 2 Bond Support (39 Projects: 10 new, 29 continuing)
 - \$736.9m – Includes: RCC Advanced Technology Building
 - Total Project Cost: \$178.8M
 - State: \$71.9M / Local \$106.9M
 - Planning and working drawings state allocation in 2026/27: \$4.7M

FY 2026-27 Governor's Budget Proposal			
These estimates can be used by District to plan 2026/27 Tentative Budget			
Table C-1: Planning Factors for Proposed 2026-27 Budget			
Factor	2024-25	2025-26	2026-27
Cost-of-living adjustment (COLA)	1.07%	2.43%	2.41%
State Lottery funding per FTES ^a	\$273	\$272	TBD
Mandated Costs Block Grant funding per FTES	\$35.64	\$36.46	\$37.34
RSI reimbursement per hour	\$10.05	\$10.32	\$10.57
Financial aid administration per College Promise Grant	\$0.91	\$0.91	\$0.91
Public Employees' Retirement System (CalPERS) employer contribution rates	27.05%	26.81%	26.40%
State Teachers' Retirement System (CalSTRS) employer contribution rates	19.10%	19.10%	19.10%

^a2026-27 estimate not available.

- BAM – Budget Allocation Model Update
 - Developing a treatment for “District Operations” costs – In progress
 - BAM Phase IV- District Allocation, work group has:
 - Reviewed accreditation standards functional maps.
 - Reviewed service level expectation between the District and our Colleges.
 - Have reviewed the percentage of expenditure budgets and actuals for each college to total District Budget.
 - Will review the percent of expenditure budget and actuals for each college to total District budget excluding one-time funds.
 - District presented proposals to increase District budget.
 - Implement College BAM – In Progress
 - Analyze and implement Instruction and Non-Instructional efficiencies.
 - Analyze deficits & surpluses- consider Budget reallocation in areas of strategic needs.
 - Use Data and Metrics to make budget decisions.
 - The College VPs shared the NC Budget Allocation Model guiding principles with DBAC

▪ Facilities Report

- Construction Updates on the following projects:
 - CHP&K Building Progress
 - Foundation pour is 50% completed with pillars being installed
 - Project continues to remain on track to open in July 2027
 - Please report any issues or concerns directly to Facilities.
 - STEM 100 Renovation Update
 - Project 85% complete and “punch-walk” completed, while they do last minute fixes and installations.
 - The building is currently occupied and some classes have started.
 - The building will be fully functional and completed by early to mid-June.
 - Mustang Statue Installation Update
 - This project is now completed along with the additional ADA walkways leading from Mustang Circle up Palm Path to the statue.
 - The college-wide reveal ceremony took place on February 25, 2026
 - Informational plaque(s) will be installed shortly.
 - ASNC and/or Facilities will maintain the coating of the bronze yearly.
 - Library Learning Resource Center & Student Services Building
 - The group reviewed the draft schematics of the very beginning phases of this project. No exact design elements, materials, colors, landscaping, etc. have been decided at this time.

Good of the Order

- Kudos to Facilities on the Mustang Statue installation and reveal.
- Reported at DBAC: the new car charging stations have been delayed by approximately 6 weeks before formal implementation can begin, while SCE identifies the current price rates and the District Policy is finalized and approved.

Adjournment: 1:52pm

Fall 2025 and Spring 2026 Meeting Dates:

Sept 25	Oct 23	Nov 20*	*(Note: Nov moved up 1 week due to holiday)
Feb 26	Mar 26	Apr 23	May 28



2026-2027 NORCO COLLEGE BUDGET PRIORITIES

In compliance with all regulations and laws, and alignment with Norco College's strategic plan goals of Student, Regional, and College Transformation, the College will primarily focus its resource allocation on the following strategic objectives. These budget priorities will help guide resource request funding allocations directly related to NC program review.

Norco College is an open-access college that supports every learner on their educational path. We help diverse students grow, succeed, and change their lives through education.

BUDGET CONTEXT

- The Proposed State budget includes funding for 0.5% enrollment growth.
- The Norco College FTES target for 2026-27 is set at:
 - 5% Credit FTES growth, 8,047.46 FTES
 - Non-Credit FTES, 76 FTES (16% growth from 25-26)
 - 111.34 Incarcerated FTES (online correspondence classes/two prisons)
 - Special Admit FTES: 925.21
- The *proposed* State budget does include funding for PPIS (physical plant and instructional support).
- The College will strategically assess enrollment performance in academic programs and financial performance in non-instructional and instructional areas in order to maximize the utilization of resources.

STUDENT TRANSFORMATION

- 1.1 Meet or exceed district-set targets for FTES
- 1.2 Increase annual headcount by 3%
- 1.3 Increase capture rates from feeder high schools by 4%
- 2.4 Increase 3-year degree/certificate completion by 3% annually
- 2.5 Increase 3-year transfer rate by 3% annually
- 3.1/3.2 Eliminate equity gaps for Black/African American and Hispanic/Latinx students

COLLEGE TRANSFORMATION

- 4.1 Provide opportunities for professional learning that support equitable student outcomes in a variety of modalities
- 7.1 Leverage facilities funding to maximize local project funding availability
- 7.3 Enhancement and design of spaces that intentionally build community in support of the college's mission to improve equitable student outcomes
- 8.1 Coordination with RCCD to refine the Budget Allocation Model (BAM) that allocates funding equitably to support the fulfillment of the college mission



Sustainable gardening on Norco Campus

**IDEAS, AND HOW TO
ACTUALIZE THEM**

The purpose

Gain approval to
implement a native,
student-led
waterwise pollinator
garden for
educational
purposes, and
environmental health.



Today's topics

- **An overview of rewilding: what is it?**
- **Why it is beneficial**
- **The native wildlife of Norco (saving the monarchs!)**
- **The method/details of implementing native plant choices**
- **The starting locations/benefits of native gardens**
- **Native plant choices**

About the presenter

- **UCANR certified California Naturalist**
- **Majoring in environmental science, geology, pre-engineering**
- **President of STEM club**
- **CollegeCorps fellow for climate action**
- **Passion for education**
- **Experience professionally designing gardens**





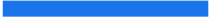






What is "rewilding"?

Rewilding is the process of restoring land to its natural state; it focuses on highlighting the native beauty of the land, before non-native species were introduced. Its result is self-sustaining habitats that cost less to care for, and benefit not only animal health, but human health too.



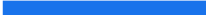
Wild ≠ "unkempt"

- The name "rewilding" may be a little unappealing sounding to hardworking groundkeepers; it is understandable why. The amazing thing about where Norco sits, though, is that the native plants require little, to even no upkeep!
- Native gardens can be designed to be low-growing; many native plants can be less dense than non-native Mediterranean species. And most are evergreens. They do not seasonally shed leaves.

Historically, how did Norco look?

- Through observation and research, it is determined that before Norco was built, the land fostered a coastal sage scrub plant community.
- Coastal sage scrub communities are dominated by abundant species of native sages and shrubs.
- The coastal sage scrub houses plants that have rich cultural significance and histories.





Benefits of rewilding

- **Sustainability**
- **Erosion control**
- **Reduced water bill**
- **Beauty/connection with nature**
- **Biological control**
- **Reduced need for pesticides**
- **Use for campus events/student life**



Beneficial animals that live in the sage scrub

- Hummingbirds
- Flycatchers! (mosquito mitigation)
- Threatened butterflies (monarch butterfly, Quino's checkerspot)



How would we go about rewilding Norco Campus?

Affordability:

- Donating/providing plants for free
- *Grants* (the RCRCDD grant and Peoples' Garden Initiative grant)

Labor

Potential on-campus CollegeCorps hours;
mustang driven volunteering.



Areas of focus (beginnings!)

- Outside the STEM center
- Alongside the trail onto campus from Mustang Circle
- Around the rose garden directly behind the amphitheater

Outside the STEM center:



- The plan for this garden would be to use species that require zero water. Mostly species of *Asclepias* (milkweeds) would be implemented here. All of the plants would be planted as soon as they were approved to be, provided by myself.
- This would become an amazing opportunity for STEM students to observe native species right outside the door of the center. The plants would be neatly spaced, with placards of identification that I would provide: we would have our own mini-botanic garden.



The path onto campus

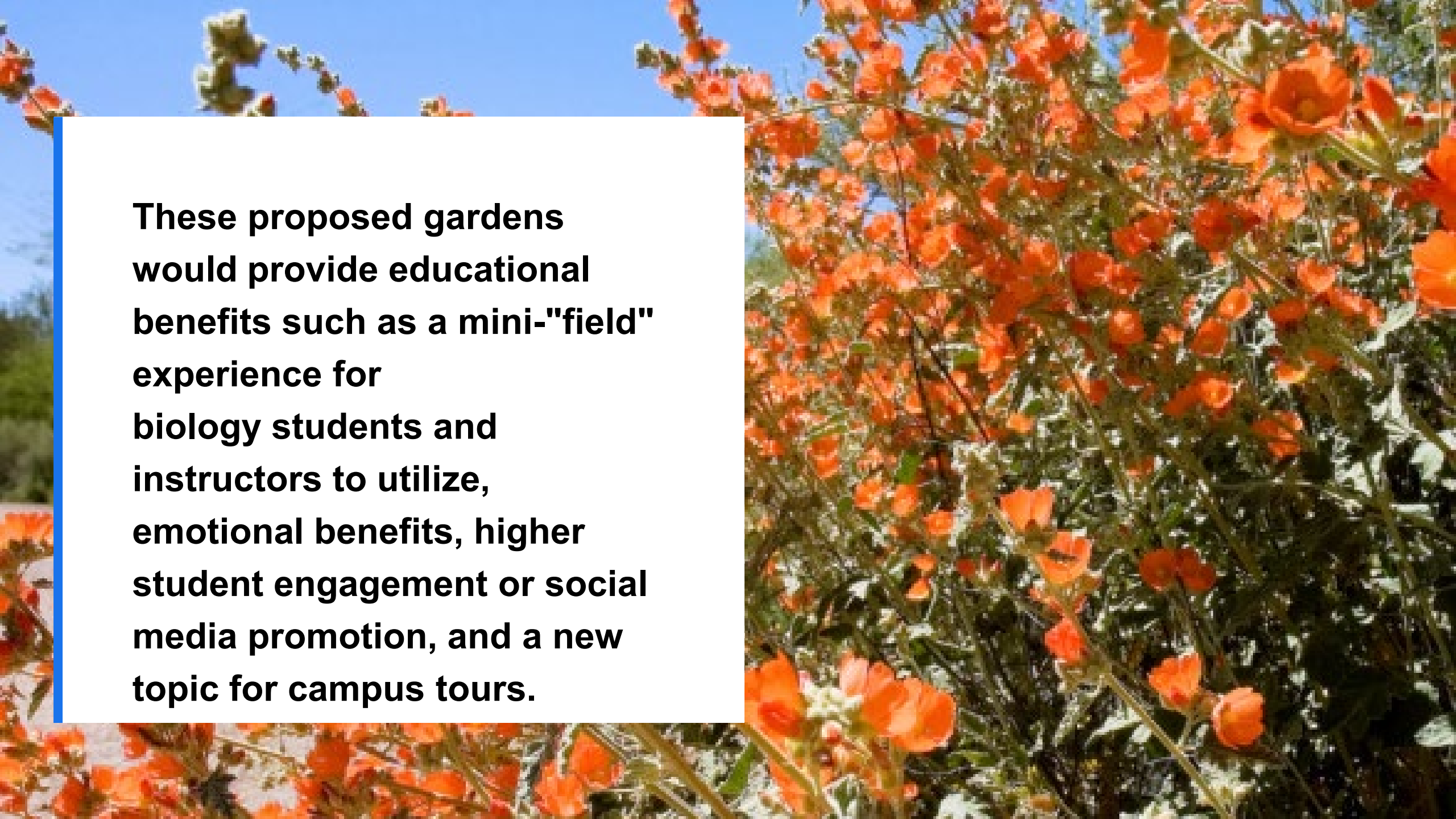
This area could be a coastal sage scrub demonstration garden. It would have an amazing blooming season, shed no leaves, require no summer water, and attract and feed threatened bumblebees and butterflies. On top of that, it would be an amazing educational opportunity for biological sciences, and a topic for campus tours.



Behind the amphitheater

Geographically, Norco is close to the Santa Ana river, and with this area receiving irrigation, we could showcase some native species that don't mind water. Seep monkeyflower, California Columbine, Yerba buena, and Penstemon spp. Would thrive in what could become Norco College's hummingbird garden.



The background of the slide is a photograph of a flowering plant, likely a Mimulus lewisii, featuring numerous bright orange, five-petaled flowers. The flowers are densely packed on thin, green stems, with some green leaves visible. The background is a clear, bright blue sky.

These proposed gardens would provide educational benefits such as a mini-"field" experience for biology students and instructors to utilize, emotional benefits, higher student engagement or social media promotion, and a new topic for campus tours.

Excellent waterwise species choices: (That are Norco College colors)

- **Bladderpod**
- **Firecracker penstemon**
- **White sage**
- **Deerweed**
- **Matilija poppy**
- **Narrowleaf milkweed**
- **Manzanita spp.**
- **California fuchsia**
- **Toyon**
- **Desert globemallow**



**If approval
is
granted...**



Thank you!

Resource Council February 26, 2026

TOPICS:

- FY 25/26 Mid-Year Budget Performance Report (Handout)
- Holding Account Balances (Fund 11 & 12) (Handout)
- List of Grants & Categorical funds - (Fund 12)- (Handout)
- FY 2026/27 Governor Budget Proposal
- Budget Allocation Model Revision update
 - District Allocation

Presenters: Dr. Michael T. Collins, VP Business Services

Esmeralda Abejar, MBA, Director, Business Services

FUND 11 FY 25/26

Mid-Year Budget Performance Report as of 12/31/2025

Fund	11						
Resource	1000						
FY 2025/2026							
Major Object	Description	Sum of Adopted Budget	Sum of Revised Budget	Sum of Rev/ Exp Net of Abatements	Sum of Encumbrances	Sum of Uncommitted/ Unrealized	% spent
1000	Academic Salaries	30,133,674.00	30,115,659.00	14,274,600.79	9,545,697.53	6,295,360.68	47.40%
2000	Classified Salaries	8,424,264.00	8,518,662.00	3,886,421.10	3,631,422.85	1,000,818.05	45.62%
3000	Inst and Non Instruct	16,391,790.00	16,391,680.00	6,800,269.98	8,024,117.47	1,567,292.55	41.49%
4000	Supplies and Material	538,554.00	480,292.00	137,530.05	65,717.39	277,044.56	28.63%
5000	Services and Operatin	13,302,452.00	12,828,419.00	1,955,247.36	239,411.59	10,633,760.05	15.24%
6000	Capital Outlay	312,542.00	997,704.00	2,657,225.62	292,077.76	(1,951,599.38)	266.33%
7000	Other Outgoing	1056924	1056924	528462	0	528,462.00	50.00%
	Total Expenses	70,160,200.00	70,389,340.00	30,239,756.90	21,798,444.59	18,351,138.51	42.96%

42.96% of budget has been spent as of 12/31/2025

Budget Performance Report Handout

FY 25/26

Mid-Year Budget Performance Report

- Part Time & Overload, Academic, ***Inst. Salaries.***
 - Budget \$8,873,279.00
 - Actual \$4,793,830.00
- 13xx's accounts % spent 54.03%

		Prior Year 2024-2025	Current Year 2025/2026	Actuals		%	
Object	Object Description	Actual	Revised Budget	YTD 12/31/2025	Balance	Used	
1330	INSTRUCTORS, PART TIME FALL	3,495,455.55	2,743,520.00	2,709,518.11	34,001.89	98.76%	
1331	INSTRUCTORS, PART TIME SUMMER (ODD YR)	1,491.32	646,791.00	4,278.62	642,512.38	0.66%	summer 2025
1332	INSTRUCTORS, PART TIME WINTER	747,578.63	646,112.00	1,725.84	644,386.16	0.27%	
1333	INSTRUCTORS, PART TIME SPRING	3,672,065.37	2,278,906.00	12,171.87	2,266,734.13	0.53%	
1334	INSTRUCTORS, PART TIME SUMMER (EVEN YR)	861,666.09	57,149.00	441,112.11	(383,963.11)	771.86%	summer 2026
1335	INSTRUCTORS, FULL TIME OVERLOAD FALL	951,119.27	529,433.00	1,001,813.82	(472,380.82)	189.22%	
1336	INSTRUCTORS, FULL TIME OVERLOAD SUMMER (EVEN YR)	951,652.51	41,483.00	564,181.12	(522,698.12)	1360.03%	summer 2026
1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER	825,265.36	679,809.00	-	679,809.00	0.00%	
1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING	931,723.27	479,609.00	6,579.32	473,029.68	1.37%	
1339	INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR)	-	449,126.00	-	449,126.00	0.00%	summer 2025
1360	INSTRUCTORS, SUBSTITUTES	15,450.36	-	12,771.35	(12,771.35)		
1370	INSTRUCTORS, EXTRA DUTY	36,408.09	92,336.00	29,305.60	63,030.40	31.74%	
1371	INSTRUCTORS, LARGE LECTURE STIPENDS	13,362.95	229,005.00	10,372.24	218,632.76	4.53%	
13xx	PT & Overload, Academic, Inst Salary	12,503,238.77	8,873,279.00	4,793,830.00	4,079,449.00	54.03%	

FY 25/26 Mid-Year Budget Performance Report

- Part Time & Overload, Academic, ***Non-Inst. Salaries.***
 - Budget \$699,822.00
 - Actual \$298,535.21
- 14xx's accounts % spent 42.66%

		Prior Year 2024-2025	Current Year 2025/2026	Actuals		%
Object	Object Description	Actual	Revised Budget	YTD 12/31/2025	Balance	Used
1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATORS	544,947.33	459,008.00	167,876.20	291,131.80	36.57%
1460	LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS / CO	-	-	-	-	
1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIANS /	17,522.18	10,358.00	8,466.89	1,891.11	81.74%
1470	NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY	-	-	-	-	
1479	EXTRA DUTY STIPENDS	159,461.72	166,114.00	93,295.83	72,818.17	56.16%
1490	ACADEMIC SPECIAL PROJECTS	38,115.77	64,342.00	28,896.29	35,445.71	44.91%
14xx	PT & Overload, Academic, Non-Inst Salary	760,047.00	699,822.00	298,535.21	401,286.79	42.66%

FUND 11-Holding Accounts

Norco College Holding Accounts

As of 12/31/25

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 25/26 Adopted Budget	FY 25/26 Revised Budget	FY 25/26 Rev/Exp Net of Abatements	FY 25/26 Encumbrances	Uncommitted / Unrealized
993	OT	N	11	1000	Sabbatical Holding Account obj code 1118	87,917	87,917	-	-	87,917
566	A	Y	11	1000	Annual Commissions rec'd from B&N	28,858	28,858	3,081	-	25,777
563	A	Y	11	1000	Annual Commissions rec'd from Follett	356,577	356,577	-	-	356,577
733	OT	Y	11	1000	Follet Signing Bonus FY 17/18	75,947	75,947	522	-	75,425
560	OT	Y	11	1000	College Fund Balance 1% Contingency	3,922	-	-	-	-
567	OT	Y	11	1000	One-time District set aside allocation (CHP&K secondary effects)	457,087	457,087	454,815	30,501	(28,229)
811	OT	Y	11	1000	STEM 100 Renovation (CHP&K secondary effects)	4,735,622	4,735,622	2,212,346	198,463	2,324,813
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,079,323	1,079,323	84,334	235,233	759,756
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	25,593	25,593	31,007	2,600	(8,014)
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	188,331	188,331	10,588	(1,551)	179,294
568	OT	Y	11	1000	Facilities Fees Revenue	196,948	196,948	33,040	1,898	162,010
997	OG	Y	11	1000	To/From Permanently Funded Positions	673,528	673,528	-	-	673,528
999	OT	Y	11	1000	College Contracts- obj 5110	99,498	85,602	-	-	85,602
797	OT	Y	11	1000	Indirect Cost Recovery (at 83%)	2,559,317	2,691,833	155,192	358,179	2,178,462
					Fund 11- Unrestricted	10,568,468.00	10,683,166.00	2,984,925.74	825,323.82	6,872,916.44
186	A	Y	12	1190	Veterans Resource Center - FY 19/20	811	811	0	0	811
735	A	Y	12	1190	Restricted to Instructional & Library Materials including Instructional Software	1,317,850	1,317,850	381,939	108,229	827,682
709	A	Y	12	1190	Restricted to Capital Purchases	65,494	65,494	25	0	65,469
191	OT	Y	12	1190	State Appropriation - Stokoe	187,404	187,404	28,194	3,709	155,501
					Fund 12 Restricted	1,571,559	1,571,559	410,157	111,938	1,049,463

Grants and Categorical Funds

SUMMARY OF GRANTS AND CATEGORICAL FUNDS FY 2025/26 AS OF 12/31/25

Row Labels	Adopted Budget	Revised Budget	Sum of Actuals as of 12/31/25	Sum of Encumbrances as of 12/31/25	Sum of Uncommitted Balance as of 12/31/25
⊕ Federal - Allocation - Non-Competitive - Renewable	359,774.00	436,243.00	138,870.30	0.00	297,372.70
⊕ Federal - Competitive - One Time	1,453,790.00	854,637.00	369,011.61	177,870.43	307,754.96
⊕ Federal - Competitive-Renewal	3,568,885.00	3,082,934.00	1,370,473.13	751,020.15	961,440.72
⊕ Local-Competitive Grant -One Time	39,711.00	39,711.00	11,536.05	0.00	28,174.95
⊕ Private - Competitive Grant-One Time	5,300.00	241,074.00	0.00	0.00	241,074.00
⊕ State - Categorical - Allocation - Non- Grant Funded- One Time	4,239,294.00	4,704,761.00	1,166,656.14	293,484.02	3,244,620.84
⊕ State - Categorical - Allocation - Non- Grant Funded- Ongoing	16,783,199.00	19,680,616.00	4,630,182.36	6,340,195.37	8,710,238.27
⊕ State - Non-Categorical - Competitive - Grant Funded - One Time	2,903,486.00	2,962,218.00	507,727.58	925,648.46	1,528,841.96
⊕ State-Appropriation	187,404.00	187,404.00	28,193.66	3,709.18	155,501.16
⊕ State - Cooperative Agreement - One Time	124,306.00	134,306.00	9,584.04	3,683.00	121,038.96
⊕ State Appropriation	172,333.00	172,333.00	28,661.83	0.00	143,671.17
Grand Total	29,837,482.00	32,496,237.00	8,260,896.70	8,495,610.61	15,739,729.69

Budget percentage used 25.42%

COVID RECOVERY BLOCK GRANT

Covid Block Grant		FY 2025/26
Allocation to Norco College		\$ 1,160,269.00
Actual Expenses + Encumbrances		\$ (473,592.08)
Balance as of 12/31/2025		\$ 686,676.92

Funds have been allocated to be spent in the following categories: Mental Health Services, Marketing, General Counseling, Technology, Professional Development, Guided Pathways and MOC.

FY 2026-27 Governor's Budget Proposal

State Budget

Economy and Revenues

- The Governor's 2026-27 Budget projects General Fund revenues up \$42.3B versus the 2025 Budget Act, driven by stronger personal income and corporate taxes amid an AI-led market rally.
- Revenue volatility risk is explicitly pointed out—a downturn comparable to 2022 could leave revenues up to \$30B below forecast.
- U.S. GDP growth is assumed at 2.0% (2025) and 2.2% (2026).
- California job growth remains low ($\approx$ 0.0% in 2026, 0.2% in 2027).
- California's budget improves due to higher-than-expected tax revenues—largely tied to stock market gains—but warn that markets can significantly swing in both directions.
- The U.S. economy is expected to grow modestly in 2025-26, with inflation easing.

Proposition 98 & Reserves

- The Proposition 98 minimum guarantee rises across the three-year window versus June 2025 levels; Test 1 is operative, roughly fixing the guarantee near 40% of GF in each year. Community colleges sit at the traditional 11% share (11.26% in 2024-25).
- Consistent with last year's budget, the Governor would pay the prior-year \$1.9B settle-up yet create a new \$5.6B settle-up for 2025-26, delaying part of TK-14 spending to a future year due to revenue uncertainty.
- Total state reserves at end of 2026-27 are \$23B
 - Budget Stabilization Account-(BSA) \$14.4B,
 - Public School System Stabilization Account (PSSSA) \$4.1B,
 - Special Fund for Economic Uncertainties (SFEU) \$4.5B
- The plan includes withdrawing \$407.1M from PSSSA in 2026-27, with \$44.5M earmarked for CCC apportionment.

Unrestricted Ongoing Revenue Community College System

Increases/adjustments to Unrestricted Ongoing Revenue

- 25/26 Growth (1%) \$ 55.3m
- 26/27 Growth (.5%) \$ 31.9m
- COLA (2.41%) \$ 240.6m

Total Unrestricted Ongoing Revenues \$327.8

Restricted Ongoing Revenues Community College System in millions

COLA 2.41%

- Adult Ed (\$16.1M)
- EOPS (\$4.6M)
- CARE (\$.8M)
- DSPS (\$4.3M)
- Apprenticeship RSI (\$.9M)
- CalWORKs (\$1.4M)
- Mandates Block Grant (\$1.6M)
- Childcare Tax Bailout (\$.1M)

Subtotal = 29.8M

No COLA

- Financial Aid Administration adjustments (1.2M)
- Equal Employment Opportunity Program (\$.3M)
- Basic Needs Centers (\$8.0M)
- California Healthy School Pathways Program (\$14.3M)
- Credit for Prior Learning (\$2.0M)
- Common Cloud Data Platform (\$5.0)
- Reallocate funds from the classified summer assistance program (–8.0M)

Subtotal 22.8M

Grant Total = 52.6M

Restricted One-Time Investments Community College System in millions

- Deferred maintenance (\$120.7M)
- Student Support Block Grant (\$100M)
- Common Cloud Data Platform (\$36M)
- Credit for Prior Learning (\$35M)
- Backfill Apprenticeship funding shortfall (\$13.4M)
- Fully repays deferrals \$408.4M 2025-26
- Adds \$88.7M one-time to cover the 2025-26 SCFF shortfall
 - Proposes no new deferrals

Total Restricted One-Time Revenues \$ 802.2M

- Dual enrollment: \$100M one-time appears on the TK-12 side with allocation mechanics to be clarified in trailer bill negotiations

Capital Outlay

Prop 2 Bond OT supports (39 Projects- 10new, 29 continuing)* **\$ 736.9M**

- *Includes: RCC – Advanced Technology Building:
 - Total Project Cost - \$178.8M
 - (State - \$71.9M; Local \$106.9M;
 - Planning and Working Drawings State Allocation in 2026-2027 (\$4.7M)

FY 2026-27 Governor's Budget Proposal

These estimates can be used by District to plan 2026/27 Tentative Budget

Table C-1: Planning Factors for Proposed 2026-27 Budget

Factor	2024-25	2025-26	2026-27
Cost-of-living adjustment (COLA)	1.07%	2.43%	2.41%
State Lottery funding per FTES ²	\$273	\$272	TBD
Mandated Costs Block Grant funding per FTES	\$35.64	\$36.46	\$37.34
RSI reimbursement per hour	\$10.05	\$10.32	\$10.57
Financial aid administration per College Promise Grant	\$0.91	\$0.91	\$0.91
Public Employees' Retirement System (CalPERS) employer contribution rates	27.05%	26.81%	26.40%
State Teachers' Retirement System (CalSTRS) employer contribution rates	19.10%	19.10%	19.10%

²2026-27 estimate not available.

The Revised Budget Allocation Model was developed to allocate resources around the following core principles:

- **Fair** – Resource allocation decisions will be informed by objective, predictable, verifiable, and easily accessible data and will be made in an impartial and consistent manner.
- **Equitable** – Resources will be distributed in an manner that adequately supports the full array of programs offered at each college while ensuring compliance with statutory and regulatory requirements; efficient and strategic use of resources is expected, and inefficiencies will not be subsidized or supported.
- **Transparent** – Resource allocation decisions will be made in an open and consultative manner with representative stakeholder groups and that it is simple, easy to administer and communicate as possible.

TO DO” TASK IN 2025-26

Develop a treatment for “District Operations” costs – In progress

- BAM Phase IV- District Allocation, work group has:
 - Reviewed accreditation standards functional maps.
 - Reviewed service level expectation between the District and our Colleges.
 - Have reviewed the percentage of expenditure budgets and actuals for each college to total District Budget.
 - Will review the percent of expenditure budget and actuals for each college to total District budget excluding one-time funds.
 - **District presented proposals to increase District budget.**
- Implement College BAM- In progress
 - Analyze and implement Instruction and Non-Instructional efficiencies.
 - Analyze deficits & surpluses- consider Budget reallocation in areas of strategic needs.
 - Use Data and Metrics to make budget decisions.
 - The College VPs shared the NC Budget Allocation Model guiding principles with DBAC.

Thank you!

	B	C	D	E	F	G	H	I	J	K	R	S	T	U
3	Norco College			E	FUND_11									
4	Fund:	11	Resource:	1000	FY 2025/26									
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals								%	
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2025	Balance	Used	
9	8150	STUDENT FINANCIAL AID	65,494.88	48,936.00	-	-	-	4,952.35	-	-	4,952.35	43,983.65	10.12%	
13	81xx	Federal Revenues	65,494.88	48,936.00	-	-	-	4,952.35	-	-	4,952.35	43,983.65	10.12%	
14	8611	GENERAL APPORTIONMENTS	31,121,182.65	31,856,933.00	-	4,819,804.10	3,614,852.91	3,012,377.53	-	-	11,447,034.54	20,409,898.46	35.93%	
15	8613	APPRENTICESHIP	1,800,062.25	-	142,166.00	(142,166.00)	-	-	159,936.00	88,854.00	248,790.00	(248,790.00)		
16	8615	BOARD FINANCIAL ASSISTANCE PROGRAM	83,545.61	84,500.00	-	12,979.07	12,751.45	9,189.65	-	-	34,920.17	49,579.83	41.33%	
17	8617	RDA BACKFILL & REVENUE IN EXCESS OF ENTITLEMENT	-	-	-	-	-	-	-	-	-	-		
18	8619	OTHER GENERAL APPORTIONMENTS	776,850.30	807,759.00	-	26,108.58	19,581.71	16,317.84	-	-	62,008.13	745,750.87	7.68%	
25	8630	EDUCATION PROTECTION ACCOUNT REVENUE	11,680,946.29	11,814,437.00	-	-	-	2,376,182.00	-	-	2,376,182.00	9,438,255.00	20.11%	
29	8670	STATE TAX SUBVENTIONS	132.12	-	-	-	-	-	-	-	-	-		
30	8671	HOMEOWNERS' PROPERTY TAX RELIEF	88,213.00	93,682.00	-	-	-	-	-	-	-	93,682.00	0.00%	
31	8681	STATE LOTTERY REVENUE	1,405,597.29	1,400,992.00	-	-	-	-	-	-	-	1,400,992.00	0.00%	
32	8685	STATE MANDATED COSTS	238,881.34	247,168.00	-	-	-	-	-	-	-	247,168.00	0.00%	
33	8690	OTHER STATE REVENUES	2,155,360.36	-	-	-	-	-	-	-	-	-		
34	8699	OTHER STATE REVENUES	-	-	-	-	-	-	-	-	-	-		
35	86xx	State Revenues	49,350,771.21	46,305,471.00	142,166.00	4,716,725.75	3,647,186.07	5,414,067.02	159,936.00	88,854.00	14,168,934.84	32,136,536.16	30.60%	
36	8809	REDEVELOPMENT ASSET LIQUIDATION	6,017.77	6,391.00	-	-	-	-	-	-	-	6,391.00	0.00%	
37	8811	TAX ALLOCATION, SECURED ROLL	12,414,422.16	13,184,110.00	-	-	-	-	-	-	-	13,184,110.00	0.00%	
38	8812	TAX ALLOCATION, SUPPLEMENTAL ROLL	467,856.84	496,864.00	-	-	-	-	-	-	-	496,864.00	0.00%	
39	8813	TAX ALLOCATION, UNSECURED ROLL	664,491.95	705,690.00	-	-	-	-	-	-	-	705,690.00	0.00%	
40	8816	PRIOR YEARS TAXES	264,228.12	280,610.00	-	-	-	-	-	-	-	280,610.00	0.00%	
41	8817	EDUCATION REVENUE AUGMENTATION FUND (ERAF)	(1,241,101.55)	(1,318,049.00)	-	-	439.22	-	-	-	439.22	(1,318,488.22)	-0.03%	
42	8818	REDEVELOPMENT AGENCY FUNDS	698,401.14	741,702.00	-	-	-	-	-	-	-	741,702.00	0.00%	
43	8819	REDEVELOPMENT RESIDUAL	4,188,482.12	4,448,166.00	-	-	-	-	-	-	-	4,448,166.00	0.00%	
44	8820	CONTRIBUTIONS, GIFTS, GRANTS AND ENDOWMENTS	-	-	-	-	-	-	-	-	-	-		
45	8831	CONTRACT INSTRUCTIONAL SERVICES	-	-	-	-	-	-	-	-	-	-		
46	8844	FOOD SALES/COMMISSIONS	-	-	-	-	-	-	-	-	-	-		
47	8847	BOOKSTORE COMMISSIONS	-	-	-	-	-	-	-	-	-	-		
48	8848	BOX OFFICE RECEIPTS	-	-	-	-	-	-	-	-	-	-		
49	8849	OTHER SALES	-	-	-	-	-	-	-	-	-	-		
50	8850	RENTALS AND LEASES	66,712.14	240,425.00	-	-	-	629.00	-	-	629.00	239,796.00	0.26%	
51	8860	INTEREST AND INVESTMENT INCOME	1,219,437.24	1,094,525.00	-	-	1.37	-	0.23	-	1.60	1,094,523.40	0.00%	
52	8861	NET INCREASE (DECREASE) IN THE FV OF INVESTMENTS	489,763.66	-	-	-	-	-	-	-	-	-		
53	8871	CHILD DEVELOPMENT SERVICES	-	-	-	-	-	-	-	-	-	-		
54	8872	COMMUNITY SERVICE CLASSES	-	-	-	-	-	-	-	-	-	-		
55	8874	ENROLLMENT	2,075,673.52	2,145,268.00	514,724.40	5,348.90	119,195.43	11,879.50	11,096.93	346.00	662,591.16	1,482,676.84	30.89%	
56	8875	FIELD TRIPS AND USE OF NONDISTRICT FACILITIES	-	-	-	-	-	-	-	-	-	-		
57	8876	HEALTH SERVICES	-	-	-	-	-	-	-	-	-	-		
58	8878	INSURANCE	-	-	-	-	-	-	-	-	-	-		
59	8879	STUDENT RECORDS	13,230.22	20,000.00	-	1,080.32	4,448.24	(2,582.22)	478.71	-	3,425.05	16,574.95	17.13%	
60	8880	NONRESIDENT TUITION	694,502.09	749,486.00	-	-	20,485.42	(9,563.00)	-	-	10,922.42	738,563.58	1.46%	
61	8881	PARKING SERVICES AND PUBLIC TRANSPORTATION	-	-	-	-	-	-	-	-	-	-		
62	8884	STUDENT REPRESENTATION FEE	(21,139.22)	-	-	80.00	15,903.48	(15,983.48)	880.00	-	880.00	(880.00)		
63	8889	OTHER STUDENT FEES & CHARGES	(2,141.93)	3,104.00	-	-	166.20	-	-	-	166.20	2,937.80	5.35%	
64	8890	OTHER LOCAL REVENUE	4,127.32	77,929.00	-	3.27	4.48	10.17	-	3.28	21.20	77,907.80	0.03%	
65	8897	INDIRECT COSTS TRANSFERS	231,293.96	561,000.00	-	-	(311.32)	93,440.60	14,530.81	24,856.90	132,516.99	428,483.01	23.62%	
66	8898	CASH OVER/SHORT	-	-	-	-	-	-	-	-	-	-		

	B	C	D	E	F	G	H	I	J	K	R	S	T	U
3	Norco College			E	FUND_11									
4	Fund:	11	Resource:	1000	FY 2025/26									
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals							Balance	%	
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2025		Used	
67	88xx	Local Revenues	22,234,257.55	23,437,221.00	514,724.40	6,512.49	160,332.52	77,830.57	26,986.68	25,206.18	811,592.84	22,625,628.16	3.46%	
68	8912	SALE OF EQUIPMENT & SUPPLIES	495.00	1,600.00	-	-	-	-	-	-	-	1,600.00	0.00%	
69	8980	INTERFUND TRANSFER IN	-	-	-	-	-	-	-	-	-	-	-	
70	8999	INTRAFUND TRANSFER IN (OUT)	(799,419.06)	52,957.00	-	-	-	(13,951.20)	(60,935.25)	(43,070.75)	(117,957.20)	170,914.20	-222.74%	
71	89xx	Other Financing Sources	(798,924.06)	54,557.00	-	-	-	(13,951.20)	(60,935.25)	(43,070.75)	(117,957.20)	172,514.20	-216.21%	
72		Total Revenues	70,851,599.58	69,846,185.00	656,890.40	4,723,238.24	3,807,518.59	5,482,898.74	125,987.43	70,989.43	14,867,522.83	54,978,662.17	21.29%	
73	1110	INSTRUCTORS, FULL TIME	11,036,074.46	13,685,665.00	774,685.47	1,016,792.50	1,028,973.53	1,066,671.11	999,310.75	1,019,313.66	5,905,747.02	7,779,917.98	43.15%	
74	1160	INSTRUCTORS, SUBSTITUTE	-	-	-	-	-	-	-	-	-	-	-	
75	1170	INSTRUCTORS, RELEASE / REASSIGN TIME	-	-	-	-	-	-	-	-	-	-	-	
76	1180	INSTRUCTORS, SABBATICAL	81,633.48	70,148.00	-	-	-	-	-	-	-	70,148.00	0.00%	
77	11xx	FT, Academic Inst Salary	11,117,707.94	13,755,813.00	774,685.47	1,016,792.50	1,028,973.53	1,066,671.11	999,310.75	1,019,313.66	5,905,747.02	7,850,065.98	42.93%	
78	1218	ACADEMIC MANAGERS FULL TIME	2,502,134.17	2,857,850.00	231,785.03	161,425.05	228,805.88	242,550.89	233,305.49	254,826.11	1,352,698.45	1,505,151.55	47.33%	
82	1330	INSTRUCTORS, PART TIME FALL	3,495,455.55	2,743,520.00	-	592.88	26,857.83	1,330,883.53	33,214.85	1,317,969.02	2,709,518.11	34,001.89	98.76%	
83	1331	INSTRUCTORS, PART TIME SUMMER (ODD YR)	1,491.32	646,791.00	3,164.76	-	-	1,113.86	-	-	4,278.62	642,512.38	0.66%	summer 2025
84	1332	INSTRUCTORS, PART TIME WINTER	747,578.63	646,112.00	-	-	-	1,725.84	-	-	1,725.84	644,386.16	0.27%	
85	1333	INSTRUCTORS, PART TIME SPRING	3,672,065.37	2,278,906.00	-	-	-	12,171.87	-	-	12,171.87	2,266,734.13	0.53%	
86	1334	INSTRUCTORS, PART TIME SUMMER (EVEN YR)	861,666.09	57,149.00	409,925.69	-	9,266.56	21,766.42	153.44	-	441,112.11	(383,963.11)	771.86%	summer 2026
87	1335	INSTRUCTORS, FULL TIME OVERLOAD FALL	951,119.27	529,433.00	6,431.40	-	215,226.46	288,853.78	247,353.52	243,948.66	1,001,813.82	(472,380.82)	189.22%	
88	1336	INSTRUCTORS, FULL TIME OVERLOAD SUMMER (EVEN YR)	951,652.51	41,483.00	531,434.90	-	8,340.30	24,405.92	-	-	564,181.12	(522,698.12)	1360.03%	summer 2026
89	1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER	825,265.36	679,809.00	-	-	-	-	-	-	-	679,809.00	0.00%	
90	1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING	931,723.27	479,609.00	6,431.40	-	-	147.92	-	-	6,579.32	473,029.68	1.37%	
91	1339	INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR)	-	449,126.00	-	-	-	-	-	-	-	449,126.00	0.00%	summer 2025
92	1360	INSTRUCTORS, SUBSTITUTES	15,450.36	-	-	-	783.79	7,435.69	972.55	3,579.32	12,771.35	(12,771.35)		
93	1370	INSTRUCTORS, EXTRA DUTY	36,408.09	92,336.00	1,285.80	1,285.84	1,285.84	7,069.84	1,285.84	17,092.44	29,305.60	63,030.40	31.74%	
94	1371	INSTRUCTORS, LARGE LECTURE STIPENDS	13,362.95	229,005.00	-	-	-	-	7,188.21	3,184.03	10,372.24	218,632.76	4.53%	
95	13xx	PT & Overload, Academic, Inst Salary	12,503,238.77	8,873,279.00	958,673.95	1,878.72	261,760.78	1,695,574.67	290,168.41	1,585,773.47	4,793,830.00	4,079,449.00	54.03%	
96	1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATORS	544,947.33	459,008.00	20,712.96	(6,858.71)	9,859.37	73,362.36	8,285.12	62,515.10	167,876.20	291,131.80	36.57%	
97	1460	LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS / CO	-	-	-	-	-	-	-	-	-	-	-	
98	1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIANS / C	17,522.18	10,358.00	-	-	-	2,813.98	-	5,652.91	8,466.89	1,891.11	81.74%	
99	1470	NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY	-	-	-	-	-	-	-	-	-	-	-	
100	1479	EXTRA DUTY STIPENDS	159,461.72	166,114.00	14,479.36	10,436.45	14,295.10	26,057.73	10,694.29	17,332.90	93,295.83	72,818.17	56.16%	
101	1490	ACADEMIC SPECIAL PROJECTS	38,115.77	64,342.00	1,902.60	97.40	9,459.80	8,134.39	-	9,302.10	28,896.29	35,445.71	44.91%	
102	14xx	PT & Overload, Academic, Non-Inst Salary	760,047.00	699,822.00	37,094.92	3,675.14	33,614.27	110,368.46	18,979.41	94,803.01	298,535.21	401,286.79	42.66%	
103		Academic Salaries	30,426,606.07	30,115,659.00	2,283,734.95	1,520,259.27	1,876,449.92	3,451,728.56	1,864,416.38	3,278,011.71	14,274,600.79	15,841,058.21	47.40%	
104	2117	CLASSIFIED FULL TIME SUPERVISOR	4,090.91	-	-	-	-	-	-	-	-	-	-	
105	2118	CLASSIFIED FULL TIME ADMINISTRATOR	1,329,360.80	1,457,173.00	119,792.63	119,792.63	119,471.54	126,917.34	119,458.82	113,849.86	719,282.82	737,890.18	49.36%	
106	2119	CLASSIFIED FULL TIME STAFF	4,483,987.27	5,617,920.00	389,656.20	407,239.83	425,139.69	446,149.97	403,136.01	410,688.40	2,482,010.10	3,135,909.90	44.18%	
107	2129	CLASSIFIED PERMANENT PART TIME STAFF	303,733.98	387,613.00	23,607.97	21,183.15	33,794.98	28,732.02	27,583.93	27,595.52	162,497.57	225,115.43	41.92%	
108	21xx	Classified, Non-Inst Reg Salary	6,121,172.96	7,462,706.00	533,056.80	548,215.61	578,406.21	601,799.33	550,178.76	552,133.78	3,363,790.49	4,098,915.51	45.07%	
109	2210	INSTRUCTIONAL CLASSIFIED FULL TIME STAFF	474,535.89	559,058.00	32,723.22	40,234.20	42,336.32	47,070.76	45,142.15	45,221.27	252,727.92	306,330.08	45.21%	
110	2220	INSTRUCTIONAL CLASSIFIED PERM PART TIME STAFF	143,481.16	90,815.00	15,828.14	17,392.00	(2,130.81)	10,772.87	12,906.92	11,390.43	66,159.55	24,655.45	72.85%	
111	22xx	Classified, Inst Aide Reg Salary	618,017.05	649,873.00	48,551.36	57,626.20	40,205.51	57,843.63	58,049.07	56,611.70	318,887.47	330,985.53	49.07%	
112	2331	SHORT-TERM STUDENT HELP, NON-INSTRUCTIONAL	78,795.77	50,729.00	-	9,155.52	4,508.31	11,974.40	14,668.64	9,926.45	50,233.32	495.68	99.02%	
113	2339	SHORT-TERM NONCLASSIFIED, NON-INSTRUCTIONAL	75,863.62	232,050.00	-	3,506.25	3,293.24	12,037.26	12,768.20	7,821.33	39,426.28	192,623.72	16.99%	
114	2349	SHORT-TERM OVERTIME, NON-INSTRUCTIONAL	58,306.34	33,022.00	11,848.22	(3,609.67)	14,424.00	4,348.58	5,737.09	5,532.41	38,280.63	(5,258.63)	115.92%	
115	2369	SHORT-TERM SUBSTITUTES, NON-INSTRUCTIONAL	130,134.81	60,274.00	-	9,762.35	8,229.52	10,037.07	22,326.18	13,657.04	64,012.16	(3,738.16)	106.20%	

	B	C	D	E	F	G	H	I	J	K	R	S	T	U	
3	Norco College			E	FUND_11										
4	Fund:	11	Resource:	1000	FY 2025/26										
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals								%		
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2025	Balance	Used		
116	2390	SHORT-TERM SPECIAL PROJECT, NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-	-	-	-		
117	2399	CLASSIFIED PRESENTERS - COMM. ED / CUSTOMIZED SOLUTION	-	-	-	-	-	-	-	-	-	-	-		
118	23xx	Non-Instructional Salary, Other	343,100.54	376,075.00	11,848.22	18,814.45	30,455.07	38,397.31	55,500.11	36,937.23	191,952.39	184,122.61	51.04%		
119	2430	SHORT-TERM STUDENT HELP, INSTRUCTIONAL	1,158.50	22,796.00	-	-	-	407.75	1,612.50	314.50	2,334.75	20,461.25	10.24%		
120	2431	SHORT-TERM SUMMER COACHING, INSTRUCTIONAL	-	-	-	-	-	-	-	-	-	-	-		
121	2440	SHORT-TERM OVERTIME, INSTRUCTIONAL	13,901.91	-	-	-	23.10	(23.10)	-	-	-	-	-		
122	2449	SHORT-TERM NONCLASSIFIED, INSTRUCTIONAL	29,292.00	7,212.00	-	-	-	-	-	9,456.00	9,456.00	(2,244.00)	131.11%		
123	2469	SHORT-TERM SUBSTITUTES, INSTRUCTIONAL	15,369.42	-	-	-	-	-	-	-	-	-	-		
124	24xx	Instructional Aides, Other	59,721.83	30,008.00	-	-	23.10	384.65	1,612.50	9,770.50	11,790.75	18,217.25	39.29%		
125		Classified Salaries	7,142,012.38	8,518,662.00	593,456.38	624,656.26	649,089.89	698,424.92	665,340.44	655,453.21	3,886,421.10	4,632,240.90	45.62%		
126	3110	INSTRUCTIONAL STRS	3,625,041.07	4,051,276.00	309,772.73	195,070.33	242,639.35	463,398.67	245,806.90	436,240.99	1,892,928.97	2,158,347.03	46.72%		
127	3115	STRS, TEACHERS AND AIDES - EMPLOYER PAID	-	-	-	-	-	-	-	-	-	-	-		
128	3135	STRS, OTHER CE EMPLOYEES - EMPLOYER PAID	-	-	-	-	-	-	-	-	-	-	-		
129	3150	CALSTRS ON-BEHALF FOR INSTRUCTIONAL	1,683,364.54	-	-	-	-	-	-	-	-	-	-		
130	3210	INSTRUCTIONAL PERS	163,353.01	175,282.00	11,589.24	13,739.61	12,005.29	14,929.35	14,219.08	14,240.29	80,722.86	94,559.14	46.05%		
131	3310	INSTRUCTIONAL FICA	44,301.54	40,535.00	3,171.30	3,174.66	3,007.14	3,683.30	3,372.56	3,727.87	20,136.83	20,398.17	49.68%		
132	3315	INSTRUCTIONAL MEDICARE	351,561.44	337,642.00	25,817.41	15,596.53	19,264.17	40,848.39	19,500.88	38,690.37	159,717.75	177,924.25	47.30%		
133	3410	INSTRUCTIONAL HEALTH & WELFARE	2,965,575.01	3,018,420.00	8,192.10	16,208.56	130,468.18	321,166.97	316,745.53	324,268.27	1,117,049.61	1,901,370.39	37.01%		
134	3450	OPEB, TEACHERS AND AIDES	48,620.40	46,623.00	3,563.82	2,152.51	2,661.92	5,641.30	2,698.33	5,343.01	22,060.89	24,562.11	47.32%		
135	3510	INSTRUCTIONAL SUI	18,804.90	15,577.00	18,804.90	536.92	664.27	1,408.19	672.51	1,333.88	5,506.00	10,071.00	35.35%		
136	3610	INSTRUCTIONAL WC	388,885.83	372,945.00	28,510.61	17,220.33	21,293.09	45,123.78	21,583.34	42,739.06	176,470.21	196,474.79	47.32%		
137		Instructional Benefits	9,289,507.74	8,058,300.00	391,507.44	263,699.45	432,003.41	896,199.95	624,599.13	866,583.74	3,474,593.12	4,583,706.88	43.12%		
138	3440	RETIREE BENEFITS ACAD & CLASS	735,544.27	665,168.00	-	-	20,844.51	77,076.22	73,708.95	72,716.35	244,346.03	420,821.97	36.73%		
139	3120	CLASSIFIED STRS - (FOR CLASSIFIED EMPLOYEES PAYING INTO S	(87.69)	-	-	-	-	-	-	-	-	-	-		
140	3130	NON-INSTRUCTIONAL STRS - FOR ACADEMIC ADMINISTRATORS	969,649.49	1,201,349.00	79,262.01	84,250.20	92,269.79	105,388.12	90,853.03	102,755.43	554,778.58	646,570.42	46.18%		
141	3160	CALSTRS ON-BEHALF CLASSIFIED	-	-	-	-	-	-	-	-	-	-	-		
142	3170	CALSTRS ON-BEHALF NON-INSTRUCTIONAL ACADEMIC	471,995.82	-	-	-	-	-	-	-	-	-	-		
143	3220	CLASSIFIED PERS	1,603,935.55	1,966,915.00	140,713.89	146,565.12	146,894.33	158,857.03	142,612.54	141,030.45	876,673.36	1,090,241.64	44.57%		
144	3230	NON-INSTRUCTIONAL PERS	349,208.30	314,690.00	23,390.43	25,574.87	26,229.00	27,348.22	23,610.67	27,888.82	154,042.01	160,647.99	48.95%		
145	3320	CLASSIFIED FICA	376,407.00	453,053.00	33,400.82	33,744.59	35,749.04	35,907.70	33,316.19	31,802.23	203,920.57	249,132.43	45.01%		
146	3325	CLASSIFIED MEDICARE	94,318.86	112,926.00	7,891.89	8,067.85	8,742.68	9,084.11	8,564.96	8,373.38	50,724.87	62,201.13	44.92%		
147	3330	NON - INSTRUCTIONAL FICA	72,628.03	65,417.00	6,097.74	5,105.56	5,329.34	4,242.90	1,687.44	7,437.59	29,900.57	35,516.43	45.71%		
148	3335	NON - INSTRUCTIONAL ACADEMIC MEDICARE -COUNSELORS / LI	98,625.62	108,610.00	7,956.53	7,236.20	8,458.39	9,958.63	8,300.63	9,717.05	51,627.43	56,982.57	47.53%		
149	3360	SOCIAL SECURITY - ALL OTHER, TEACHERS AND AIDES	-	-	-	-	-	-	-	-	-	-	-		
150	3420	CLASSIFIED HEALTH & WELFARE	1,563,847.05	1,940,177.00	6,765.64	13,813.30	92,381.40	172,929.68	170,053.99	168,517.22	624,461.23	1,315,715.77	32.19%		
151	3430	NON - INSTRUCTIONAL HEALTH & WELFARE (COUNSELORS / LIBR	1,116,844.37	1,190,959.00	3,691.36	7,230.38	26,261.71	122,494.64	121,700.56	122,097.60	403,476.25	787,482.75	33.88%		
152	3460	OPEB, CL EMPLOYEES	13,691.72	15,678.00	1,089.80	1,134.06	1,217.65	1,389.29	1,211.19	1,178.17	7,220.16	8,457.84	46.05%		
153	3470	OPEB, OTHER CE EMPLOYEES	13,643.24	14,981.00	1,100.76	1,003.17	1,171.38	1,378.90	1,149.86	1,345.89	7,149.96	7,831.04	47.73%		
154	3520	CLASSIFIED SUI	6,488.52	24,189.00	272.08	278.15	301.49	313.34	293.26	288.83	1,747.15	22,441.85	7.22%		
155	3530	NON - INSTRUCTIONAL SUI - (COUNSELORS / LIBRARIANS / COOP	6,013.28	14,007.00	274.37	249.53	291.65	343.37	286.23	335.03	1,780.18	12,226.82	12.71%		
156	3620	CLASSIFIED WC	103,059.56	125,420.00	8,670.30	9,053.26	9,680.72	10,203.22	9,648.05	9,373.74	56,629.29	68,790.71	45.15%		
157	3630	NON - INSTRUCTIONAL WC - COUNSELORS / LIBRARIANS / COOR	109,145.67	119,841.00	8,805.79	8,025.43	9,371.52	11,031.71	9,199.10	10,765.67	57,199.22	62,641.78	47.73%		
159	3910	CalSTRS On Behalf	(1,153.60)	-	-	-	-	-	-	-	-	-	-		
160	3920	CalSTRS On Behalf	(528.15)	-	-	-	-	-	-	-	-	-	-		
161	3930	CalSTRS On Behalf	(2,161.46)	-	-	-	-	-	-	-	-	-	-		
162	3939	Golden Handshake Payments	1,945,539.11	-	-	-	-	-	-	-	-	-	-		

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4	Fund:	11	Resource:	1000	FY 2025/26										
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals								%		
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2025	Balance	Used		
165		Non-Instructional Benefits	8,911,110.29	7,668,212.00	329,383.41	351,331.67	464,350.09	670,870.86	622,487.70	642,907.10	3,081,330.83	4,586,881.17	40.18%		
166		Benefits	18,936,162.30	16,391,680.00	720,890.85	615,031.12	917,198.01	1,644,147.03	1,320,795.78	1,582,207.19	6,800,269.98	9,591,410.02	41.49%		
167		Total Salaries & Benefits	56,504,780.75	55,026,001.00	3,598,082.18	2,759,946.65	3,442,737.82	5,794,300.51	3,850,552.60	5,515,672.11	24,961,291.87	30,064,709.13	45.36%		
168	4230	REFERENCE BOOKS / MATERIALS	-	7,050.00	-	-	-	-	-	-	-	7,050.00	0.00%		
169	4320	INSTRUCTIONAL SUPPLIES	0.01	20,222.00	-	-	-	980.19	326.14	-	1,306.33	18,915.67	6.46%		
170	4330	PERIODICALS / MAGAZINES / SUBSCRIPTIONS INCLUDING ON-LIN	109.00	-	-	-	234.00	-	-	-	234.00	(234.00)			
171	4351	INSTRUCTIONAL MEDIA	-	1,000.00	-	-	-	-	-	-	-	1,000.00	0.00%		
172	4360	TESTS	-	-	-	-	-	-	-	-	-	-			
174	4510	MAINTENANCE SUPPLIES	679.65	8,000.00	-	-	-	-	-	-	-	8,000.00	0.00%		
175	4520	CUSTODIAL SUPPLIES	60,273.62	48,389.00	132.69	7,747.64	1,581.28	8,619.74	6,416.25	11,332.26	35,829.86	12,559.14	74.05%		
176	4530	GROUND'S / GARDEN SUPPLIES	59,283.15	48,797.00	2,371.39	1,234.06	7,425.43	418.79	3,936.60	6,079.43	21,465.70	27,331.30	43.99%		
177	4540	HEALTH SUPPLIES	-	-	-	-	-	-	-	-	-	-			
178	4555	COPY / PRINTING	17,396.91	17,640.00	-	440.96	2,344.93	151.40	152.48	11.66	3,101.43	14,538.57	17.58%		
179	4575	SOFTWARE - LESS THAN \$200 OR USEFUL LIFE OF LESS THAN ON	-	2,205.00	-	-	-	-	-	-	-	2,205.00	0.00%		
180	4580	THEATRE SUPPLIES	-	-	-	-	-	-	-	-	-	-			
181	4590	OFFICE SUPPLIES	149,639.58	193,114.00	2,181.12	4,889.66	12,586.72	13,611.21	2,084.10	7,243.87	42,596.68	150,517.32	22.06%		
186	4644	REPAIR PARTS - (PARTS ONLY -- LABOR PROVIDED BY RCC STAFF	47,229.09	130,264.00	3,683.90	8,237.58	2,550.26	4,833.75	3,939.87	8,584.17	31,829.53	98,434.47	24.43%		
187	4690	TRANSPORTATION SUPPLIES, INCLUDING FUEL	2,561.66	3,611.00	-	316.79	457.28	392.45	-	-	1,166.52	2,444.48	32.30%		
188	4710	FOOD -- FUNDING SOURCE OTHER THAN GENERAL FUND	-	-	-	-	-	-	-	-	-	-			
202		Supplies & Materials	337,172.67	480,292.00	8,369.10	22,866.69	27,179.90	29,007.53	16,855.44	33,251.39	137,530.05	342,761.95	28.63%		
203	5045	POSTAGE / SHIPPING	18,339.32	19,188.00	-	-	35.84	5,701.47	1,205.40	4,272.10	11,214.81	7,973.19	58.45%		
204	5110	CONSULTANTS	17,500.00	25,611.00	-	-	-	-	-	-	-	25,611.00	0.00%		
205	5120	LECTURERS	9,196.66	8,400.00	-	500.00	-	-	3,500.00	-	4,000.00	4,400.00	47.62%		
207	5151	TEMPORARY SERVICES	-	-	-	-	-	-	-	-	-	-			
213	5197	GRANT / CONTRACT SUB-AGREEMENT	-	-	-	-	-	-	-	-	-	-			
214	5198	PROFESSIONAL SERVICES	49,791.08	46,550.00	1,910.39	391.46	-	4,114.73	180.00	2,287.57	8,884.15	37,665.85	19.09%		
215	5210	MILEAGE / TOLL FEES	711.71	4,062.00	-	-	-	84.70	140.00	-	224.70	3,837.30	5.53%		
216	5211	MEETING EXPENSES	1,626.48	3,761.00	-	-	-	-	-	-	-	3,761.00	0.00%		
217	5219	TRAVEL EXPENSES - NON-RCCD EMPLOYEES / STUDENTS	-	-	-	723.33	1,787.94	1,251.19	1,382.34	-	5,144.80	(5,144.80)			
218	5220	CONFERENCES (INCLUDING WEBINAR PROGRAMS)	72,345.41	111,167.00	-	152,783.45	(73,813.14)	33,416.49	(5,091.57)	63,279.66	170,574.89	(59,407.89)	153.44%		
219	5250	TRAVEL EXPENSES - EMPLOYEE CANDIDATES	-	-	-	-	-	-	-	-	-	-			
220	5310	MEMBERSHIP / DUES	87,002.45	100,308.00	2,635.00	1,000.00	39,570.00	21,884.22	400.00	15,640.00	81,129.22	19,178.78	80.88%		
225	5421	GENERAL LIABILITY AND PROPERTY EXPENSE	1,127,058.65	1,159,703.00	-	-	150,447.58	75,981.85	-	200,461.77	426,891.20	732,811.80	36.81%		
227	5440	STUDENT INSURANCE	-	-	-	-	-	-	-	-	-	-			
230	5510	NATURAL GAS	142,362.88	645,465.00	1,070.30	882.26	1,033.21	1,647.67	5,974.26	7,380.78	17,988.48	627,476.52	2.79%		
231	5520	ELECTRICITY	1,007,194.88	761,409.00	87,589.99	121,320.94	130,985.09	129,750.10	121,892.98	87,018.76	678,557.86	82,851.14	89.12%		
232	5530	WATER	136,683.84	113,219.00	12,411.33	13,436.32	13,800.62	18,506.60	14,259.65	13,359.44	85,773.96	27,445.04	75.76%		
233	5540	TELEPHONE	17,823.28	31,585.00	1,647.36	1,340.05	1,498.33	-	-	1,523.84	6,009.58	25,575.42	19.03%		
234	5541	CELLULAR TELEPHONE	18,871.03	18,570.00	-	-	1,532.08	5,264.26	1,430.71	-	8,227.05	10,342.95	44.30%		
235	5550	LAUNDRY AND CLEANING	-	-	-	-	-	-	-	-	-	-			
236	5560	TOWEL SERVICE	-	-	-	-	-	-	-	-	-	-			
237	5570	WASTE DISPOSAL	78,809.66	44,175.00	5,957.66	5,811.28	18,879.21	6,763.71	6,880.22	6,329.96	50,622.04	(6,447.04)	114.59%		
238	5610	COUNTY CONTRACTS	50,000.31	52,090.00	-	-	-	-	-	-	-	52,090.00	0.00%		
241	5630	RENTS AND LEASES	176,292.91	179,801.00	19,952.13	15,581.26	8,709.56	13,631.86	6,895.26	211.30	64,981.37	114,819.63	36.14%		
245	5644	REPAIR SERVICES - PERFORMED BY AN OUTSIDE VENDOR	274,730.78	415,087.00	3,039.08	60,531.29	23,984.17	67,338.03	12,940.58	14,981.15	182,814.30	232,272.70	44.04%		
246	5649	COMPUTER / SOFTWARE - MAINTENANCE / LICENSE	152,903.56	79,208.00	-	412.21	56,220.14	198.00	-	-	56,830.35	22,377.65	71.75%		
247	5650	TRANSPORTATION CONTRACTS	-	-	-	-	-	-	-	-	-	-			

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3	Norco College			E	FUND_11									
4	Fund:	11	Resource:	1000	FY 2025/26									
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals							Balance	%	
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2025		Used	
248	5660	TRANSPORTATION IN LIEU	-	-	-	-	-	-	-	-	-	-		
249	5690	OTHER	-	-	-	-	-	-	-	-	-	-		
250	5691	GOVERNMENTAL FEES	-	-	-	-	-	-	-	-	-	-		
251	5710	AUDIT SERVICES	-	-	-	-	-	-	-	-	-	-		
252	5720	ELECTIONS	-	-	-	-	-	-	-	-	-	-		
253	5730	LEGAL	1,551.25	-	-	-	-	-	-	-	-	-		
254	5740	ADVERTISING - MAY INCLUDE SPONSORSHIP IF OUR ONLY BENE	-	60,968.00	-	-	5,750.00	-	1,000.00	-	6,750.00	54,218.00	11.07%	
255	5790	OTHER - (FEES FOR LICENSES, PERMITS, PROCESSING, CPR, WEB	24,351.96	17,128.00	-	1,913.48	736.57	1,728.00	-	-	4,378.05	12,749.95	25.56%	
256	5810	APPRAISALS	-	-	-	-	-	-	-	-	-	-		
257	5820	INTEREST	-	-	-	-	-	-	-	-	-	-		
258	5821	STRS PENALTIES & INTEREST	-	-	-	-	-	-	-	-	-	-		
259	5822	TRAN EXPENSE	-	-	-	-	-	-	-	-	-	-		
260	5830	SURVEYS	468.00	18,402.00	-	-	-	-	-	-	-	18,402.00	0.00%	
261	5840	PHYSICALS	-	-	-	-	-	-	-	-	-	-		
262	5850	FINGERPRINTS	-	-	-	-	-	-	-	-	-	-		
263	5855	PRE-EMPLOYMENT TESTING	-	-	-	-	-	-	-	-	-	-		
264	5861	THEFT	-	-	-	-	-	-	-	-	-	-		
265	5863	BODILY INJURY EXPENSE	-	-	-	-	-	-	-	-	-	-		
266	5870	CONSORTIUM EXPENSE	-	-	-	-	-	-	-	-	-	-		
267	5880	DAMAGE TO PERSONAL PROPERTY	-	-	-	-	-	-	-	-	-	-		
268	5881	DAMAGE TO DISTRICT PROPERTY	-	-	-	-	-	-	-	-	-	-		
269	5890	OTHER SERVICES	1,827,873.87	1,348,685.00	-	-	7,703.00	34,450.56	8,435.77	22,100.44	72,689.77	1,275,995.23	5.39%	
270	5891	SALES TAX	-	-	-	-	-	-	-	-	-	-		
271	5892	BANK CHARGES	56,499.72	41,650.00	-	3,076.19	6,166.49	1,087.72	748.23	282.15	11,360.78	30,289.22	27.28%	
272	5893	RETURNED ITEMS	-	-	-	-	-	-	-	-	-	-		
273	5894	INTER - LIBRARY LOANS	-	-	-	-	-	-	-	-	-	-		
274	5899	ADMINISTRATIVE CONTINGENCY	-	7,522,227.00	-	-	-	-	-	-	-	7,522,227.00	0.00%	
275	5910	INDIRECT CHARGES (GRANTS)	-	-	-	-	-	-	-	-	-	-		
276		Services & Operating Expenses	5,354,381.69	12,828,419.00	136,213.24	379,703.52	395,026.69	422,801.16	182,173.83	439,128.92	1,955,047.36	10,873,371.64	15.24%	
282	6121	ADVERTISING & LEGAL	-	-	-	-	-	-	-	-	-	-		
283	6122	ENGINEERING	26,560.00	11,330.00	-	-	-	-	-	-	-	11,330.00	0.00%	
284	6123	ARCHITECT'S FEES	192,756.50	4,239.00	-	7,282.50	22,412.50	(27,717.50)	-	1,695.00	3,672.50	566.50	86.64%	
285	6124	TESTING	3,500.00	-	-	-	-	-	-	-	-	-		
286	6125	DEMOLITION / GRADING	-	-	-	-	-	-	-	-	-	-		
287	6126	CONSTRUCTION CONTRACT	89,362.00	191,633.00	-	-	-	-	-	-	-	191,633.00	0.00%	
288	6127	FIXTURES & FIXED EQUIPMENT	6,956.96	2,000.00	-	-	-	-	200.88	-	200.88	1,799.12	10.04%	
289	6128	INSPECTION	4,330.85	24,180.00	-	-	5,609.50	1,728.00	864.00	1,728.00	9,929.50	14,250.50	41.06%	
290	6129	OTHER	16,028.00	151,500.00	-	-	-	48,763.50	-	95,161.50	143,925.00	7,575.00	95.00%	
291		Site Improvement	339,494.31	384,882.00	-	7,282.50	28,022.00	22,774.00	1,064.88	98,584.50	157,727.88	227,154.12	40.98%	
298	6216	CONSTRUCTION CONTRACT	-	-	-	-	-	-	-	-	-	-		
299	6217	FIXTURES & FIXED EQUIPMENT	-	-	-	-	-	-	-	-	-	-		
302		New Buildings	-	-	-	-	2,940.00	(2,940.00)	-	-	-	-		
303	6221	ADVERTISING / LEGAL	4,828.04	-	-	-	-	-	-	-	-	-		
305	6223	ARCHITECT'S FEES	47,153.82	8,038.00	-	-	-	46,957.43	7,478.00	1,434.00	55,869.43	(47,831.43)	695.07%	
308	6226	REMODEL PROJECTS	305,566.42	310,268.00	-	120,948.00	69,881.00	567,659.03	-	1,511,807.14	2,270,295.17	(1,960,027.17)	731.72%	
309	6227	FIXTURES & FIXED EQUIPMENT	5,861.60	47,892.00	-	-	-	52,598.83	-	-	52,598.83	(4,706.83)	109.83%	
310	6228	INSPECTION	-	17,640.00	-	-	-	17,052.00	-	6,587.00	23,639.00	(5,999.00)	134.01%	
311	6229	OTHER	10,564.50	-	130.50	130.50	130.50	130.50	-	391.50	913.50	(913.50)		

	B	C	D	E	F	G	H	I	J	K	R	S	T	U
3	Norco College			E	FUND_11									
4	Fund:	11	Resource:	1000	FY 2025/26									
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals							Balance	%	
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2025		Used	
312		Building Remodel	386,458.38	391,994.00	130.50	123,236.50	70,011.50	697,923.04	19,280.52	1,526,375.14	2,436,957.20	(2,044,963.20)	621.68%	
317	6481	EQUIPMENT NEW ADDITIONAL - \$200 - \$4,999	38,032.88	37,748.00	-	-	963.74	1,851.35	4,235.70	-	7,050.79	30,697.21	18.68%	
318	6482	EQUIPMENT NEW ADDITIONAL - OVER \$5,000	29,458.57	132,074.00	-	11,910.56	9,510.48	-	15,000.00	-	36,421.04	95,652.96	27.58%	
319	6485	COMPUTER EQUIPMENT NEW ADDITIONAL - \$200 - \$4,999 (ANY	75,972.32	44,126.00	-	1,605.57	14,578.47	2,884.67	-	-	19,068.71	25,057.29	43.21%	
320	6486	COMPUTER EQUIPMENT NEW ADDITIONAL - OVER \$5,000 (ANY	(8,663.00)	-	-	-	-	-	-	-	-	-	-	
321	6487	COMP EQUIP REPLACEMENT \$200-\$4999	-	-	-	-	-	-	-	-	-	-	-	
322	6491	EQUIPMENT REPLACEMENT - \$200 - \$4,999 (IDENTICALLY REPLA	-	3,547.00	-	-	-	-	-	-	-	3,547.00	0.00%	
323	6492	EQUIPMENT REPLACEMENT - OVER \$5,000 (IDENTICALLY REPLA	-	-	-	-	-	-	-	-	-	-	-	
324	6495	COMPUTER EQUIPMENT REPLACEMENT - \$200 - \$4,999 (IDENTIC	-	3,333.00	-	-	-	-	-	-	-	3,333.00	0.00%	
325	6496	COMPUTER EQUIPMENT REPLACEMENT - OVER \$,5000 (IDENTIC	-	-	-	-	-	-	-	-	-	-	-	
326		Equipment	134,800.77	220,828.00	-	13,516.13	25,052.69	4,736.02	19,235.70	-	62,540.54	158,287.46	28.32%	
327		Capital Outlay	860,753.46	997,704.00	130.50	144,035.13	126,026.19	722,493.06	39,581.10	1,624,959.64	2,657,225.62	(1,659,521.62)	266.33%	
328	7390	INTRAFUND TRANSFERS OUT	380,000.00	1,056,924.00	-	-	-	-	264,231.00	264,231.00	528,462.00	528,462.00	50.00%	
340		Total Outgo	380,000.00	1,056,924.00	-	-	-	-	264,231.00	264,231.00	528,462.00	528,462.00	50.00%	
341		Total Non-Salary	6,932,307.82	15,363,339.00	144,712.84	546,605.34	548,232.78	1,174,301.75	502,841.37	2,361,570.95	5,278,265.03	10,085,073.97	34.36%	
342		Total 1000-7999 (obj code)	63,437,088.57	70,389,340.00	3,742,795.02	3,306,551.99	3,990,970.60	6,968,602.26	4,353,393.97	7,877,243.06	30,239,556.90	40,149,783.10	42.96%	
343		District expense (site EXX)	9,482,509.00											
344		Holding accounts removed	-	10,683,166.00		-	405,489.75	-	-	2,579,435.99	2,984,925.74	7,698,240.26	27.94%	
345		Total Norco Budget/Expenses	72,919,597.57	59,706,174.00	3,742,795.02	3,306,551.99	3,585,480.85	6,968,602.26	4,353,393.97	5,297,807.07	27,254,631.16	32,451,542.84	45.65%	

Norco College Holding Accounts

As of 12/31/25

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 25/26 Adopted Budget	FY 25/26 Revised Budget	FY 25/26 Rev/Exp Net of Abatements	FY 25/26 Encumbrances	Uncommitted / Unrealized
993	OT	N	11	1000	Sabbatical Holding Account obj code 1118	87,917	87,917	-	-	87,917
566	A	Y	11	1000	Annual Commissions rec'd from B&N	28,858	28,858	3,081	-	25,777
563	A	Y	11	1000	Annual Commissions rec'd from Follett	356,577	356,577	-	-	356,577
733	OT	Y	11	1000	Follet Signing Bonus FY 17/18	75,947	75,947	522	-	75,425
560	OT	Y	11	1000	College Fund Balance 1% Contingency	3,922	-	-	-	-
567	OT	Y	11	1000	One-time District set aside allocation (CHP&K secondary effects)	457,087	457,087	454,815	30,501	(28,229)
811	OT	Y	11	1000	STEM 100 Renovation (CHP&K secondary effects)	4,735,622	4,735,622	2,212,346	198,463	2,324,813
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,079,323	1,079,323	84,334	235,233	759,756
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	25,593	25,593	31,007	2,600	(8,014)
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	188,331	188,331	10,588	(1,551)	179,294
568	OT	Y	11	1000	Facilities Fees Revenue	196,948	196,948	33,040	1,898	162,010
997	OG	Y	11	1000	To/From Permanently Funded Positions	673,528	673,528	-	-	673,528
999	OT	Y	11	1000	Contracts- obj 5110	99,498	85,602	-	-	85,602
797	OT	Y	11	1000	Indirect Cost Recovery (at 83%)	2,559,317	2,691,833	155,192	358,179	2,178,462
					Fund 11- Unrestricted	10,568,468.00	10,683,166.00	2,984,925.74	825,323.82	6,872,916.44
186	A	Y	12	1190	Veterans Resource Center - FY 19/20	811	811	0	0	811
735	A	Y	12	1190	Restricted to Instructional & Library Materials including Instructional Software	1,317,850	1,317,850	381,939	108,229	827,682
709	A	Y	12	1190	Restricted to Capital Purchases	65,494	65,494	25	0	65,469
191	OT	Y	12	1190	State Appropriation - Stokoe	187,404	187,404	28,194	3,709	155,501
					Fund 12 Restricted	1,571,559	1,571,559	410,157	111,938	1,049,463
Contingency Accounts for NC Departments				5899/4320						
EJA	OG	N	11	1000	Academic Affairs Holding (set up in FY 15/16)	31,604	17,708	-	-	17,708
EDB	OG	N	11	1000	Administrative Contingencies	29,431	25,289	-	-	25,289
EJA	OG	N	11	1000	Administrative Contingencies	1,720	1,720	-	-	1,720
EMA	OG	N	11	1000	Administrative Contingencies	20,479	8,586	-	-	8,586
EMB	OG	N	11	1000	Administrative Contingencies	500	500	-	-	500
EMG	OG	N	11	1000	Administrative Contingencies	500	500	-	-	500
EZA	OG	N	11	1000	Administrative Contingencies	15,419	15,419	-	-	15,419
EZB	OG	N	11	1000	Administrative Contingencies	450	450	-	-	450
EZG	OG	N	11	1000	Administrative Contingencies	1,000	1,000	-	-	1,000
EZK	OG	N	11	1000	Administrative Contingencies	800	800	-	-	800
					Total Fund 11- Administrative Contingencies	101,903	71,972	-	-	71,972

Norco College Holding Accounts

As of 12/31/25

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 25/26 Adopted Budget	FY 25/26 Revised Budget	FY 25/26 Rev/Exp Net of Abatements	FY 25/26 Encumbrances	Uncommitted / Unrealized
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729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,079,323	1,079,323	84,334	235,233	759,756
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997	OG	Y	11	1000	To/From Permanently Funded Positions	673,528	673,528	-	-	673,528
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EDB	OG	N	11	1000	Administrative Contingencies	29,431	25,289	-	-	25,289
EJA	OG	N	11	1000	Administrative Contingencies	1,720	1,720	-	-	1,720
EMA	OG	N	11	1000	Administrative Contingencies	20,479	8,586	-	-	8,586
EMB	OG	N	11	1000	Administrative Contingencies	500	500	-	-	500
EMG	OG	N	11	1000	Administrative Contingencies	500	500	-	-	500
EZA	OG	N	11	1000	Administrative Contingencies	15,419	15,419	-	-	15,419
EZB	OG	N	11	1000	Administrative Contingencies	450	450	-	-	450
EZG	OG	N	11	1000	Administrative Contingencies	1,000	1,000	-	-	1,000
EZK	OG	N	11	1000	Administrative Contingencies	800	800	-	-	800
					Total Fund 11- Administrative Contingencies	101,903	71,972	-	-	71,972



NORCO
COLLEGE

Construction Update

RESOURCE COUNCIL PRESENTATION

FEBRUARY 26, 2026

CHP&K Progress Photos

CHP+K – Schedule & Current Focus

- ▶ Notice to Proceed: August 14, 2025
- ▶ Contract Start: August 18, 2025
- ▶ Contract Completion: June 29, 2027
- ▶ Overall Progress: ~18% complete

Current Phase

- ▶ Early foundation phase underway
- ▶ Survey and foundation pad certifications expected January 19, 2026
- ▶ Underground fiber relocation 80% complete

Critical Path

- ▶ Foundation work following pad certification
- ▶ Utility and fiber coordination ongoing
- ▶ West Quad fiber pathways damaged; alternate routing identified and coordinated

Campus Impacts

- ▶ Work sequenced around the academic calendar



STEM 100 Reno

CHP+K – Schedule & Current Focus

- ▶ Notice to Proceed: July 11, 2025
- ▶ Contract Start: July 11, 2025
- ▶ Phase 1 Completion: February 6, 2026
- ▶ Phase 2 / Contract Completion: September 1, 2026
- ▶ Overall Progress: 153 of 417 days complete (~37%)

Current Focus

- ▶ Interior renovation approaching Phase 1 completion
- ▶ Primary objective: readiness for Spring semester (2/17/26)
- ▶ December master schedule update pending from CABD

Key Watch Items

- ▶ Pending material deliveries, particularly hardware
- ▶ Final confirmation of delivery dates from subcontractors
- ▶ Spring access dependent on timely material installation

Near-Term Look Ahead

- ▶ Glazing in production; installation expected by end of January
- ▶ All doors delivered; priming and painting underway
- ▶ Door frames being installed (women's restroom frame complete) Interior finishes progressing (primer ~90% complete) Low-voltage work ongoing in Computer Room 125



Mustang Statue

Mustang Statue– Schedule & Current Focus

- ▶ Notice to Proceed: December 23, 2025
- ▶ Contract Start: January 5, 2026
- ▶ Planned Completion: February 9, 2026
- ▶ Overall Progress (as of Jan 14): Demo ~80% complete

Current Phase

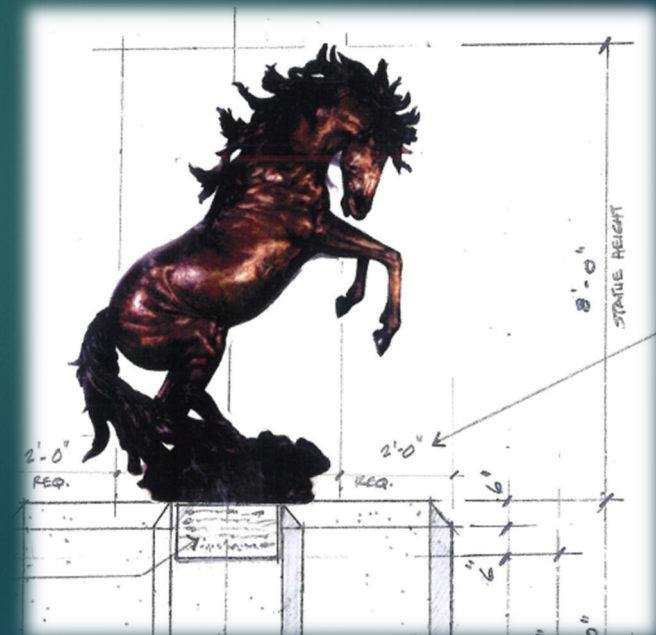
- ▶ Project mobilized and active on site
- ▶ Concrete ramp demolition substantially complete
- ▶ Rebar and formwork preparation underway for statue footings

Next Activities

- ▶ Complete remaining demolition
- ▶ Install new concrete ramps and footings
- ▶ Construct concrete handrails
- ▶ Relocate storm drain
- ▶ Install signage and statue (crane pick planned)

Campus Impacts

- ▶ Short-duration project with defined work windows
- ▶ Impacts limited and coordinated with campus operations
- ▶ No anticipated academic or operational disruptions



Library Learning Resource Center + Student Services Building





WELCOME CENTER



ACCENT PAINT

POLISHED
CONCRETE

METAL PERF CEILING

MILLWORK

GYP BOARD CEILING



WELCOME CENTER

WELCOME



LIBRARY

Open Study & Stacks



LIBRARY



WINDOW-FACING
PRIVATE STUDY



GROUP STUDY



CASUAL STUDY

	High	Low	Total LF	Volume
Qty of Double sided Shelves	81	37		
LF per double side Shelf	36	18		
Total LF	2916	666	3582	35820



STUDY NOOKS



STUDY BENCH



COMPUTER LAB

STUDY ROOM MODALITIES



SMALL STUDY



CASUAL



TASK

MEDIUM STUDY



TASK



CASUAL



TASK

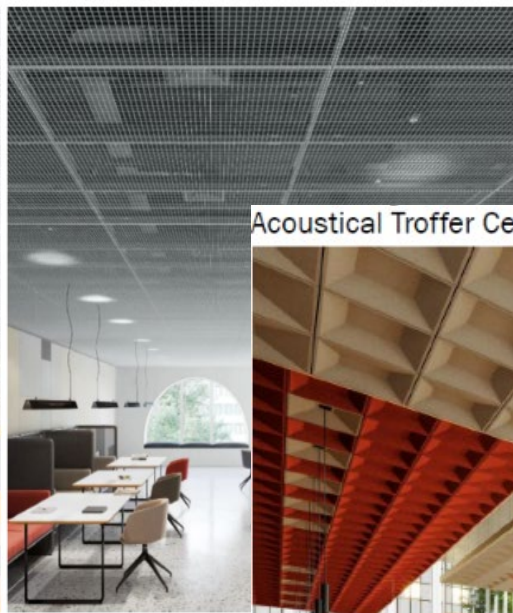
LARGE STUDY



CASUAL

Library Learning Resource Center + Student Services Building

Metal Mesh Ceiling - Install



Acoustical Troffer Ceiling - Install



Perforated Metal Ceiling - Install



1. Project Title: Mustang Statue and Accessibility Improvements at NC
2. Project Director/Manager/Owner: Travonne Bell
3. Employees, Architects, Engineers, etc. that need to be invited to Job Walk and Bid Opening:
(include name, company name & email address)
 - a. Travonne Bell, NC Facilities, Travonne.Bell@norcocollege.edu
 - b.
 - c.
4. Job Walk Mandatory or Non? Yes.
5. Job Walk Meeting Location: Student Services Flag Pole at the top of Mustang Circle Stairs
6. LD's: \$250.00
7. License Required: B
8. Alternates: No
9. Allowance: \$10,000.00
10. Construction Days: 21
11. Estimate: \$100,000.00
12. Project Description: The structural scope of work for this project shall include the furnishing of all labor, materials, equipment, and incidentals necessary for the installation of a reinforced concrete pedestal to support a bronze mustang statue. The pedestal shall be installed within the quad area of Norco College, located at the upper tier of the Amphitheater.
13. DSA #: 04-122189
14. Budget String: 11-EDD-1000-0-7122-0729-6126

