



RESOURCES COUNCIL
Thursday, October 23, 2025

12:50pm-1:50pm
OC116 and Zoom
Meeting ID: 891 3089 3079
Pass Code: 540597

MINUTES

Present Council Members: Michael Collins (Admin co-chair), Esmeralda Abejar, Kimberly Bell, Travonne Bell, Kacey Boyer, Karina Gigliotti, Dan Lambros, Virgil Lee (Faculty co-chair), Sgt. David Purser, Edwin Romero, Ameera Chaudhry (ASNC Student Rep)

Absent: Azadeh Iglesias (CPRO co-chair), David Purser

Guests: Claudia Figueroa, Ray Vasquez, Lorena Rositas, Brittnee Quintar, Alex Zadeh, Megan Lindeman

Subject to Brown Act: No

Quorum: 50% + 1

1. Call to Order: 12:50pm

2. Action Items:

2.1 Approval of Meeting Agenda

- M/S/C: Bell/Romero
- Abstentions: None
- Amendments: None

2.2 Approval of Meeting Minutes: [September 25, 2025](#)

- M/S/C: Romero/Bell
- Abstentions: None
- Amendments: None

2.3 Student Art Relocation Proposal – Claudia Figueroa (Handout)

- M/S/C: Romero/Bell
- Abstentions: None
- Amendments: None
 - The council members reviewed a presentation requesting student art that is requested to be moved from the Counseling area to the LRC hallway. The art was removed from Counseling and is currently residing in the art archives. The DEIA committee supports this request and the relocation would follow their charge.
 - The new location is 1st floor Library/LRC specifically near Lib110 which is where various clubs use during class breaks. (Dreamers/Chingonas Breakfast Club/Future Loteria)
 - A question was raised on hanging requirements for each of the art pieces and facilities confirmed they would be secure.
 - A question was raised on when the Library/LRC is remodeled, will the art be automatically transferred back to that location after the construction. Dr. Collins said it would be discussed in this committee once the new construction has been completed.
 - Dr. Collins will deliver the proposal to Executive Cabinet with the Resources Council recommendation of approval.

3. Discussion Items:

3.1 2025-2030 Resource Council Charter Draft (Handout)

- The council members reviewed the first initial draft of the new charter for 2025-2030.
- A suggestion was made to add “District” before “College Budget” under the section labeled: Required reports and updates.
- An observance was made that the listing for membership is missing from this new template. Dr. Collins will confirm with Dr. James, even though the link to the membership committee on our webpage is listed further down the document.
- It was also questioned if the document is approved until 2030, the co-chair listing may change during that time frame. Dr. Collins will also confirm with Dr. James on this.
- A request was made to add the titles to the Resource Council committee members on the website.
- Equity focus area still needs clarification.
- The current RC co-chairs will meet to clarify, discuss, and update the charter for the November meeting to review and vote to approve.

4. Information Items:

4.1 New Norco College Charter Requirements and Procedures (Handout)

- Councilmembers reviewed the new charter requirements, procedures, and template provided by College Council.
- A question was raised if we had an “equity focus” in the last charter, which will be looked at.
- A suggestion was made to add “support staff” to the charter as requested.

4.2 Budget Report (Handouts)

- Esmeralda Abejar presented a PowerPoint highlighting the detailed spreadsheets that was provided for review, prior to the meeting.
 - FY 24/25 end of year budget performance report
 - Holding account balances (Fund 11 & 12)
 - NC 24/25 Expenses (Fund 12)
 - List of Grants (Fund 12)
 - FY 25/26 Adopted Budget Update
 - NC 25/26 proposed expenditure plan (one-time funds)
 - FY 25/26 First quarter budget performance report as of 9/30/25
 - Holding account balances (Fund 11 & 12) as of 9/30/25
 - List of Grants (Fund 12) as of 9/30/25
 - BAM: Budget Allocation Model Revision update

**Budget Allocation Model
FY 2025-26 FINAL BUDGET
BASED ON FY 23/24 DATA**
25/26 Revenue Allocation
Direct Instructional, Academic Affairs, Student Services,
Business Services, Planning & Development and Other Costs

Norco College		
Total FTES	7,861	
Direct Instructional & Academic Affairs Costs	43,738,753	
Student Services, Business Services, and Other	24,351,995	
Total Norco College	\$ 68,090,748	21.8905%
Moreno Valley College		
Total FTES	8,133	
Direct Instructional & Academic Affairs Costs	49,647,392	
Student Services, Business Services, and Other	25,195,264	
Total Moreno Valley College	\$ 74,842,656	24.0612%
Riverside City College		
Total FTES	18,459	
Direct Instructional & Academic Affairs Costs	110,932,920	
Student Services, Business Services, and Other	57,185,354	
Total Riverside City College	\$ 168,118,274	54.0483%

- Questions were raised and addressed during the presentation:
 - The BAM percentage was lower than anticipated at the beginning of the year (due to not producing the estimated FTEs)
 - We need to focus on overloading and part-time faculty budget allocations moving forward. It is possible to over-schedule classes, which potentially causes us to run a deficit. One of the many reasons we need to look for more efficiency. Some areas might naturally have inefficiencies due to extra safety or supporting measures needed to be successful with their designated course caps (Example: Labs, etc.). Many colleges have these same issues. We identify and understand that the summer and winter classes typically cost more with overloads. The current district methodology to fund FTEs between full time and part time faculty will be continued to be reviewed and improved.
 - COVID Block Grant funding continues to support some counseling faculty at this time. A question was raised on why the Counseling Faculty (1400 budget lines) continues to be omitted from the full time faculty funding (1300 budget line). Dr. Collins explained when new counseling faculty is hired, we don't see a reduction in one budget to the other (part-time faculty that support clubs, special programs, etc. can also be funded by one-time funding, which we are trying to move off from).
 - Holding Accounts: In the past few years, we have held the match of 4+ million for the CHP&K building funding. The district has since then stated that the college had to come up with funding for the remodel of the STEM renovation and wants to use the 4.4 million we were holding for CHP&K in the meantime. (The details are highlighted in the spreadsheets that were provided)
 - Contractual costs rising such as step increases, health & welfare, infrastructure expenses and the college has to account for that.
 - It was noted that Instructional Equipment funding has not been provided by the state for the past few years, so the college has to account for those improvements as needed. And those equipment pricing expenses are all going up with inflation as well.
 - As COVID block grants go away (one-time funding) our equipment/technology/software/marketing/counseling/mental health services will have to be funded by Fund 11 starting around the 2026/27 fiscal year.
 - 25/26 District final budget allocation model was shared and it was determined by FTEs growth. The current percentages would be: NC 21.88% MVC 24.05% and RCC 54.04%
 - The state budget seems to be on a decent footing for 26/27. However, the 2028/29 budget will most likely begin to show issues of deficits with the state revenue in the future.
 - Student Block Grant is for student base funding, non-resident tuition, student head count, etc. We can use the funding for such student items as: food, housing, transportation, childcare, financial and academic advising, mental health services, job placement, etc.
 - Facilities expenditures were detailed with ongoing costs continuing to increase and as our infrastructure ages, we will have more and more unexpected issues (water lines breaking, electrical & HVAC issues, etc.)
 - It was asked if the new charging stations would generate revenue. It was stated that the users would pay the vendor directly.

4.3 Facilities Update *(Handout)*

- A detailed update was provided with construction progress reports, current projects, etc.

5. Good of the Order:

- Travonne Bell reported that he gave a formal recommendation for the addition of an ADA push button access to the front door at STEM center, and it was approved.

6. Adjournment: 1:53pm

Fall 2025 and Spring 2026 Meeting Dates:

Sept 25	Oct 23	Nov 20*	*(Note: Nov moved up 1 week due to holiday)
Feb 26	Mar 26	Apr 23	May 28



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Student Art:

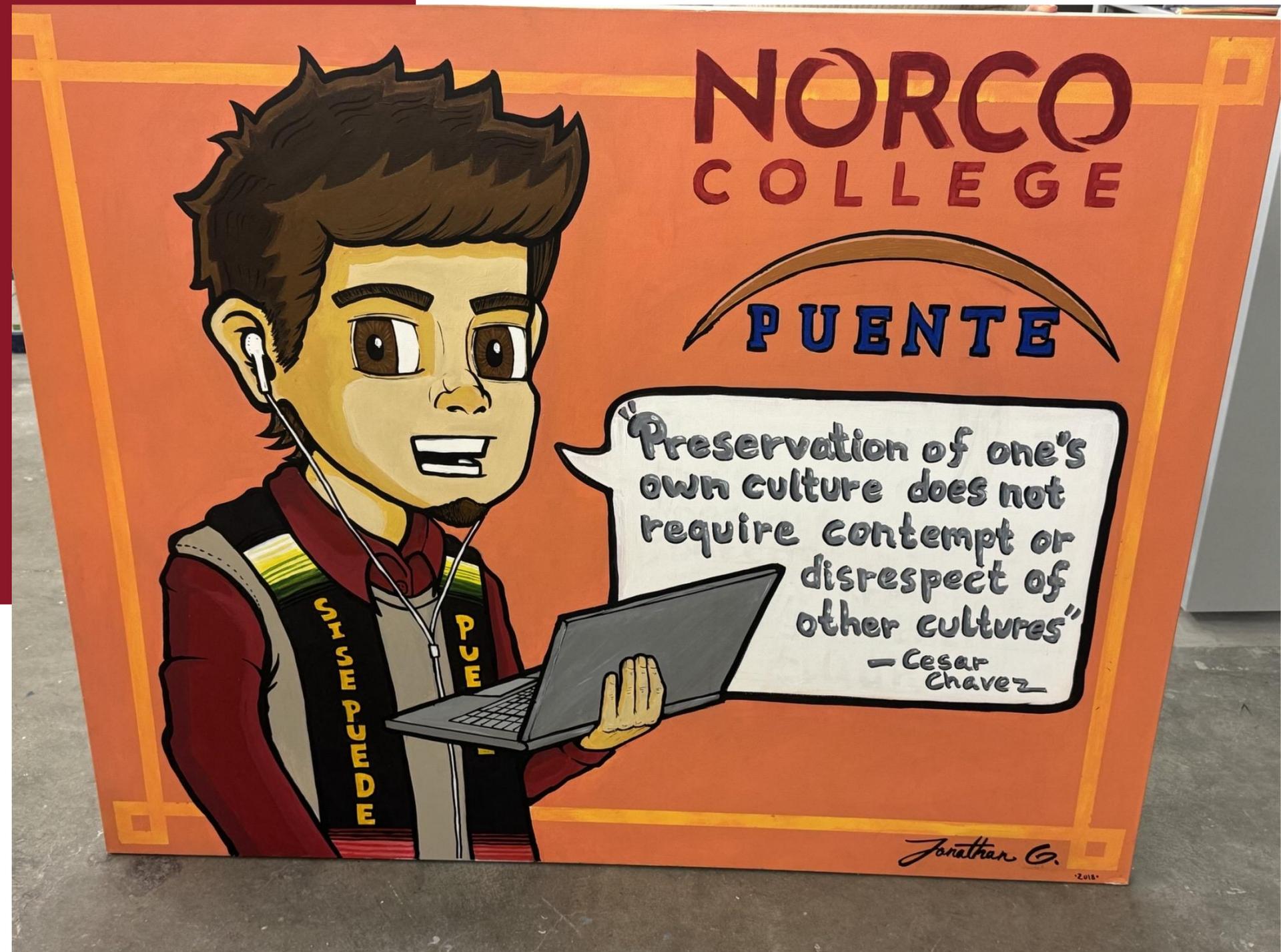
Recommendation for the President

on behalf of the DEIA Committee

PUENTE Portrait
Painted and Donated by
Former Art Student and
Current Adjunct
Professor,
Jonathan Godinez



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This second piece was done by LA graffiti and street artist, Sandone. She's a strong believer in female empowerment and she actually did this piece on our campus amongst students about 5 years ago for Cinco de Mayo. She was paid through ASNC.





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Response from our student representatives, Josh Oliveros Delgado and Victor Mataele:

“After reviewing the previous email I sent I noticed that I mentioned the artwork in the "student success" building and not the "student services" building. I just wanted to mention that me and Victor both took a stroll together up the counseling department to take a look at the artwork and shared ideas regarding the matter. My first experience here at Norco College started right up there in the counseling department and is where I met a wonderful counselor that I still currently reach out to regarding academic planning. It was because of the kind and approachable demeanor of that counselor that I felt able to ask all my questions regarding my career path and felt a sense of belonging that has truly resonated throughout the time I have been a student here, and to which I attribute some of my academic achievements...”



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Response from our student representatives, Josh Oliveros Delgado and Victor Mataele continued...:

“...I feel that these pieces of art could have the same effect for both newcoming and current students. These pieces could give a student the sense of belonging, or a story which they can relate to, they may inspire a student unsure of their path in higher education. If I have learned anything other than science and math while being a student at Norco College, it is that the majority of students that are active and involved on campus do so because they feel welcomed and feel that they are a part of something. It is that feeling of belonging that really drives us to stay in school and stay involved. I personally feel that these pieces of art send a welcoming message which I can relate to, and I am sure many others feel the same. I also want to point out that other pieces/works by other campus organizations would be appreciated by students as well.”

Recommendations for the DEIA Committee from the Accreditation Leadership Team



Accreditation Leadership Team Summary of Standard Reflection

Name of Committee: Diversity, Equity, Inclusion, and Accessibility Committee

Committee Chair/Co-Chairs: Brady Kerr, Greg Ferrer, Claudia Figueroa

Date of Activity: November 5, 2024

Accreditation Leadership Team Members: Tenisha James, Hayley Ashby, Charise Allingham, Desiree Wagner

Standard: 2.8 The institution fosters a sense of belonging and community with its students by providing multiple opportunities for engagement with the institution, programs, and peers. Such opportunities reflect the varied needs of the student population and effectively support students' unique educational journeys. (ER 15)

Reflection Questions	Information Heard/Submitted	Feedback	Possible Evidence	Revisit
1. What do we do to align with the Standard?	<ul style="list-style-type: none"> A. Host cultural events and send out email messages college wide that recognize diverse celebrations B. Committee co-sponsors events for groups (marketing and funding) C. DEIA is diverse and representative of constituencies, disciplines, and areas to ensure all voices are heard D. Students can advocate through the committee on political and social issues of importance (e.g., letter sent to Chancellor) E. Students can join a variety of diverse clubs outside of classes F. Community engagement through College Corps 	<ul style="list-style-type: none"> A. Formalize partnerships with special programs (e.g., Umoja, MOC, etc.) and other groups/committees (e.g., ASNC, FPDC, TLC, Student Services Council, etc.) to improve coordination on events, celebrations, and equity training B. Form subgroups or another mechanism to facilitate the planning of monthly celebrations and events 	<ul style="list-style-type: none"> A. Email messages sent out college wide on monthly celebrations B. DEIA meeting minutes that discuss/approve sponsorship of events C. Letter sent to Chancellor on behalf of DEIA D. List of diverse clubs E. College Corps documentation F. Examples of coordination with other groups G. List/calendar of events 	No
2. Where do we think we align with the Rubric for Institutional Alignment and Transformation?	Developed – Not yet using data to inform actions and decisions	In agreement with DEIA's self-identified alignment on the ACCJC rubric based on rationale provided		

Reflection Questions	Information Heard/Submitted	Feedback	Possible Evidence	Revisit
3. What opportunities do we have to stretch ourselves to deepen our practices to impact equitable student outcomes?	<ul style="list-style-type: none"> A. Need to conduct more assessment including surveys (maybe coordinate with ASNC on use of the Mustang app) B. Analyze demographic data using sign in sheets C. Men of Color are doing surveys D. Incorporate the use of more videos and photos (most clubs do this) E. Post-sponsorship form to determine the impact of DEIA support F. Collect qualitative data through focus groups and online forms 	<ul style="list-style-type: none"> A. Identify which groups are already conducting assessment (e.g., surveys) and invite them to present the data at DEIA meetings for discussion B. Request assistance with analyzing demographic data on sign in sheets; survey event participants C. Develop or request outcomes for events and add them to the sponsorship form D. Create a post-sponsorship form that reports event participation, assesses outcomes, and collects evidence (e.g., photos, videos, flyers, etc.) 	<ul style="list-style-type: none"> A. Existing survey results and discussion from various groups B. Sponsorship Form (and possible Post-Sponsorship Form) and sample submissions 	No
4. How does our reflection and learning inform our institutional plans for action, improvement, and/or innovation?	<ul style="list-style-type: none"> A. Reflection leads to ways to broaden impact of DEIA efforts and activities <ul style="list-style-type: none"> a. Create benchmarks using previous events and survey participants on current events b. Increase cultural representation inside of classrooms through diverse images/posters c. Create HIS banners with quotes; create and decorate spaces outside for gathering with benches, shade, music, banners 	<ul style="list-style-type: none"> A. Identify actions to take to broaden the impact of the DEIA Committee and determine how to move forward (who or what group to contact) B. Review DEIA website and update information and supporting documents 	<ul style="list-style-type: none"> A. DEIA minutes that reflect discussion of how to improve planning and proposed action B. Documentation related to the mural and other examples of diverse images on campus (library study rooms) 	No



Proposed Location for Puente Art



First Floor Hallway of the Library



Portrait on Each Side of the Display Case

Who gathers in this space?

- Our DREAMERS 
(Unity Zone is newly housed in the LRC)
- The Chingonas Breakfast Club Meetings
- Future Lotería Gatherings Hosted by ASNC & ALASS



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Thank you for
your support!



Council & Committee Charter (2025-2030)

Name of Council/ Committee: **Resources Council**

Description (25-50 words):	Coordinate, discuss, and makes recommendations regarding functions, plans, and activities related to human, physical, technology, and financial resources. The RC provides leadership and retains responsibility for ACCJC Standard III, while serving as a communication link to the rest of the college regarding strategic and operational matters associated with their assigned EMP objectives. The RC makes recommendations to the College Council and the Vice President of Business Services.
Brown Act (Yes or No):	No
Meeting Schedule:	4 th Thurs (Fall/Spr): Sept, Oct, Nov, Feb, Mar, Apr, May 12:50pm - 1:50pm In Person and Virtual
Chair(s):	Michael Collins – Administrative Virgil Lee – Faculty Azadeh Iglesias - CPRO
Reports and Recommends to:	College Council
Required Reports and Updates:	<p>Annually review proposed college budget, including components for the development of the adopted budget, and ensure alignment with the mission, goals, and objectives of the college’s Strategic and Education Master Plans</p> <p>Annually review the district Budget Allocation Model and provide recommendations for continuous improvement</p> <p>Recommend and monitor long-range fiscal plan with consideration of priorities consistent with district and college planning. (Multi-year projections, contingency reserves)</p> <p>Reviews general fund revenues and expenditures on a quarterly basis</p> <p>Communicate, through its members, with the college community on fiscal and physical resource issues and recommendations</p> <p>Prioritize annual resource requests for Business Services operational area</p> <p>Oversee the development of the College’s Safety and Emergency Preparedness Master Plan, and review of the District’s Safety and Emergency Preparedness Master Plan every three years.</p> <p>Oversee the development of the College’s Technology Master Plan, and review of the District’s Technology Master Plan every three years.</p>

	<p>Support the implementation of the Facilities Master Plan</p> <p>Review the financial, human resource, and facilities impact of potential grant and college development opportunities</p> <p>Receive reports from Business Services operational areas</p> <p>In mid-spring of each academic year, the Resources Council will participate separately in dialogue sessions to 1) self-evaluate the effectiveness of their Scope & Expected Deliverables planning and decision-making processes through the Survey of Effectiveness, 2) self-report on EMP objective progress and appropriate objective assignment, and 3) self-assess the completion of their charter's scope/deliverables during the academic year. The Resources Council will conduct its evaluation of effectiveness and post an executive summary on the Council's website.</p>
<p>Key Performance Indicators/Goals:</p>	<p>Goal 7: (Facilities) Build a comprehensive and inspiring campus integrated into the region that serves as a destination for education, commerce, life, and the arts</p> <p>Goal 8: (Resources) Develop innovative and diversified resources to build and sustain a comprehensive college and achieve our visionary goals</p>
<p>ACCJC Accreditation Standard(s):</p>	<p>Standard III- Infrastructure and Resources</p>
<p>Equity Focus:</p>	<p>TBD</p>
<p>Edition Date:</p>	<p>October 23, 2025</p>
<p>Link to council/committee site with Membership Roster:</p> <p>https://www.norcocollege.edu/committees/rc/index.html</p>	

SPGM 2025-2030

Draft Charter Instructions

Charter Requirements

Charters at Norco College serve two purposes:

- Charters serve as a central location for basic information about each Council and Committee.
- Charters provide a central organizational document to help orient the efforts of Councils and Committees regarding their contributions to the operational and strategic efforts of the college.

All charters contain the following elements:

- Name of Council/Committee
- Description: a 25-50 word overview (brief and descriptive) of the Council/Committee's mission or central charge.
- Brown Act: identification of bodies subject to the Brown Act
- Meeting Schedule: regularly occurring meeting schedule
- Chair/Co-Chairs (include constituent group when relevant)
- Reports and Recommends to: the governance entity or office that the council or committee reports and submits recommendations to
- Required Reports and Updates: specific reports and updates related to institutional effectiveness and strategic goals
- Key Performance Indicators/Goals: specific KPIs or Goals that the Council/Committee has been assigned and the specific KPIs or Goals that the Council/Committee has chosen to pursue.
- ACCJC Accreditation Standards: alignment to specific standards that guide the committee or council's work
- Equity Focus: a brief statement about how it will contribute to the development of equity at the college, including but not limited to equity-focused efforts, populations, or initiatives.
- Edition Date: date of their most recent revision and dates of previous versions of the charter.
- Link: Provide URL to site with Membership Roster.

Refer to the Charter Procedures (under Governance Procedures) prior to making changes to any of the above charter elements.

Websites

All Councils and Committees of the College are expected to maintain websites related to their group. While other groups should determine on their own whether a website is necessary, in general, groups are encouraged to establish and maintain websites to facilitate communication and openness. Previously, there have been no guidelines on what websites should contain. These guidelines aim to establish a more uniform, college-wide approach to website development and maintenance.

Website Guidelines

All College group websites are expected to have the following elements. Please note that these elements are considered only a starting point and that groups can and likely should include additional information beyond these guidelines to carry out the group's charge best.

The expected elements consist of the following:

- Name.
- A description of the group's purpose and/or the group's mission statement.
- The regular meeting dates, times, and locations, including physical and virtual as appropriate.
- Contact information.
 - The primary contact will likely be the chair or co-chairs.
 - Contact information should include how to submit items for the group's agendas.
- Meeting Schedule
- Committee Members
 - Group Membership should be updated at least annually and ideally at the beginning of each semester.
 - Chairs/co-chairs should be clearly identified.
 - If a group's membership is based on representation from particular College communities, those affiliations may be included (i.e., the Student Representative may be identified as such, or the Representative from a particular School or constituent group may be identified as such).
 - A statement regarding how group members are selected or who is welcome to join the group.
- Planning Documents
 - Group Charter
 - Reports
- Archived Agendas and Minutes

Responsibility for Website Updates

All groups with a website should assign a person or team to be formally responsible for updating the website (either directly or by working with College or District IT to implement the updates). While this responsibility will commonly fall to the chair/co-chairs, any group member can perform this task. The person/team assigned should expect to perform the following duties:

- Review the website at the beginning of each semester to identify needed updates. Examples of common updates include:
 - Changes to group roster or membership.
 - Changes or updates to meeting days, times, and locations.
 - Changes to any linked documents, guides, or other resources provided to the community.
- Perform a monthly review and update of the council/committee website to ensure documentation is uploaded and accessible. This includes agendas with documentation and meeting minutes.
- At the conclusion of each term (Fall and Spring), work with the College or District IT for assistance and support as needed to ensure the site is fully functional and up to date.

Charter Procedures

Purpose: To ensure that each governance charter provides accurate and up-to-date information to orient the efforts of the council or committee regarding their contributions to the operational and strategic efforts of the College through regular review and examination of the charter.

Scope: Governance entities can create new charters at any time during the five-year strategic planning cycle. All governance entities shall seek reauthorization of existing charters in years two and four of the five-year strategic planning cycle as part of the Governance Self-Evaluation and Continuous Improvement Process.

Timeline: Each governance entity conducts an annual internal review of its charter for updates and revisions, led by the chair or co-chairs. In years two and four of the five-year strategic planning cycle, each governance entity will participate in the Governance Self-Evaluation and Continuous Improvement Procedures, which includes a formal and in-depth review of the charter in response to the Report of Effectiveness.

Procedures: Charter procedures define the required charter elements as well as the process for review and updating charters. The first set of instructions is for the creation of new charters, followed by the procedures for the reauthorization of existing charters.

New Charter Instructions:

- 1. Creation of New Charter:** Any member of a constituent group at the college may propose a new council, committee, or other group that aligns with and supports the College's strategic goals. The following charter elements are required:
 - Name of Council/Committee
 - Description: A 25-50 word overview (brief and descriptive) of the Council/Committee's mission or central charge.
 - Meeting Schedule
 - Chair/Co-Chairs (include constituent group when relevant)
 - Membership: names of members and relevant constituent groups (e.g., faculty, classified professionals, etc.) from which each membership is drawn.
 - Key Performance Indicators/Goals: Specific KPIs or Goals that the Council/Committee has been assigned and the specific KPIs or Goals that the Council/Committee has chosen to pursue.
 - Equity Focus: A brief statement about how it will contribute to the development of equity at the college, including but not limited to equity-focused efforts, populations, or initiatives.
 - Edition Date: Date of their most recent revision and dates of previous versions of the charter.
 - Support Staff: Support staff assigned to the Council/Committee
- 2. Feedback and Approval:** The new charter will be presented to the appropriate governance entity (i.e. one of the four leadership councils or Academic Senate) ~~authorizing body~~ to examine and discuss mission alignment and strategic goal alignment, as well as compliance with institutional effectiveness procedures.
- 3. New Charter Recognition:** New charters are subject to additional approval from the following entities:

- a. **Norco College Academic Senate:** Councils, committees, or other groups that impact 10+1 matters as defined by the Educational Code.
- b. **Office of the President:** Councils, committees, or other groups that direct Norco College employees' time and effort. The Office of the President may also delegate charter approval authority to relevant leadership councils.

Reauthorization of Existing Charter Instructions:

1. **Review Charter Elements:** Each governance entity will annually review the following charter elements to ensure accuracy in composition and purpose, led by the chair/co-chairs.
 - Name of Council/Committee
 - Description: A 25-50 word overview (brief and descriptive) of the Council/Committee's mission or central charge.
 - Brown Act: identification of bodies subject to the Brown Act
 - Meeting Schedule: regularly occurring meeting schedule
 - Chair/Co-Chairs (include constituent group when relevant)
 - Reports and Recommends to: the governance entity or office that the council or committee reports and submits recommendations to
 - Required Reports and Updates: specific reports and updates related to institutional effectiveness and strategic goals
 - Key Performance Indicators/Goals: Specific KPIs or Goals that the Council/Committee has been assigned and the specific KPIs or Goals that the Council/Committee has chosen to pursue
 - ACCJC Accreditation Standards: alignment to specific standards that guide the committee or council's work
 - Equity Focus: A brief statement about how it will contribute to the development of equity at the college, including but not limited to equity-focused efforts, populations, or initiatives.
 - Edition Date: Date of their most recent revision and dates of previous versions of the charter.
 - Link: Provide URL to site with Membership Roster.
2. **Discuss and Document:** The members will discuss the composition and purpose of the council or committee alongside their Report of Effectiveness and document any recommended revisions to the charter via meeting minutes. Groups are encouraged to engage in dialogue and reflection to continuously improve their efforts.
3. **Feedback and Approval:** Charter revisions and recommendations will be presented to the group's governing body to examine and discuss mission alignment and strategic goal alignment, as well as compliance with institutional effectiveness procedures. Minor changes require reporting to the authorizing body, while major changes require approval from the authorizing body.
 - a. **Minor Changes:** Changes that do not require approval include:
 - i. Meeting schedule and location
 - ii. Changes in members or co-chairs
 1. Per Senate bylaws, approval is required if a Senate committee wishes to name a non-faculty member as a co-chair.

- b. **Major Changes:** Changes that require approval include:
 - i. The identity of support staff for Senate committees as required by Academic Senate bylaws
 - ii. Group Name
 - iii. Group Purpose
 - iv. Membership structure
 - v. Strategic alignment
 - vi. Change in authorizing body
- 4. **Charter Reauthorization:** Once the authorizing body approves the revised updates and changes, the charter is reauthorized and formally recognized as a governance entity. Any group that does not seek reauthorization or is not granted reauthorization should no longer convene.

2025-2030 Objectives and Key Performance Indicators

2030 EMP Goals	2025-2030 Objectives	2030 KPIs
Goal 1: (Access) Expand college access by increasing both headcount and FTES	1.1 Meet or exceed district-set targets for college FTES	1
	1.2 Increase annual headcount by 3% annually	2
	1.3: Increase capture rates from feeder high schools by 4% annually	3
Goal 2: (Success) Implement Guided Pathways framework	2.1 Increase course success rate across all course modalities by 5% by 2030	4
	2.2 Increase Completion of Transfer-Level Math and English by first-time students by 5% annually	5
	2.3 Increase First-term to Second-Term Persistence of first-time students by 3% annually	6
	2.4 Increase the percentage of first-time students who complete a degree or certificate in three years by 3% annually	7
	2.5 Increase the percentage of first-time students who transfer to a four-year institution in three years by 3% annually	8
	2.6 Increase the number of students who receive aid by 6%	9
Goal 3: (Equity) Close all student equity gaps	3.1 Eliminate equity gaps for Black/African American students	10
	3.2 Eliminate equity gaps for Hispanic/Latinx students	11
Goal 4: (Professional Development) Implement Professional Development around Guided Pathways and equity framework; foster a culture of ongoing improvement	4.1 Provide opportunities for professional learning that support equitable student outcomes in a variety of modalities	
Goal 5: (Workforce and Economic Development) Reduce working poverty and the skills gap	5.1 Ensure alignment of academic programs with living wage careers	12

	5.2 Increase student enrollment in career pathways aligned with living-wage careers	13
Goal 6: (Effectiveness, Planning, and Governance) Develop institutional effectiveness and integrated planning systems and governance structures to support ongoing development and continuous improvement as we become a comprehensive college	6.1 Establish meaningful and ambitious goals in support of the college mission to ensure quality, continuous improvement, and innovation through the review and assessment of disaggregated data related to equitable student achievement	
	6.2 Engage in clear and effective governance practices that provide opportunities for meaningful participation and inclusion of relevant constituencies to inform institutional decision-making	
Goal 7: (Facilities) Build a comprehensive and inspiring campus integrated into the region that serves as a destination for education, commerce, life, and the arts	7.1 Leverage facilities funding to maximize local project funding availability	
	7.2 Implementation of Sustainable Campus Components	
	7.3 Enhancement and design of spaces that intentionally build community in support of the college mission to improve equitable student success	
	7.4 Enhance transportation infrastructure	
Goal 8: (Resources) Develop innovative and diversified resources to build and sustain a comprehensive college and achieve our visionary goals	8.1 Coordination with RCCD to refine the Budget Allocation Model (BAM) that allocates funding equitably to support the fulfillment of the college mission	
	8.2 Identify and pursue grants and private donations that support our strategic goals, college mission, and vision statement	



Council & Committee Charter (2025-2030)

Name of Council/ Committee:

Description (25-50 words):	
Brown Act (Yes or No):	
Meeting Schedule:	
Chair(s):	
Reports and Recommends to:	
Required Reports and Updates:	
Key Performance Indicators/Goals:	
ACCJC Accreditation Standard(s):	
Equity Focus:	
Edition Date:	
Link to council/committee site with Membership Roster: www.norcollege.edu/	



Council & Committee Charter (2025-2030)

Name of Council/ Committee: Institutional Effectiveness & Governance Council

Description (25-50 words):	The Institutional Effectiveness and Governance Council monitors institutional progress towards strategic goals and objectives; supports academic quality and integrity, ensures institutional effectiveness, and coordinates governance and procedures.
Brown Act (Yes or No):	No
Meeting Schedule:	4th Thursdays, 1:50 pm (in-person and via Zoom)
Chair(s):	Michaela Johnson (Fac), Alex Spencer (Student)
Reports and Recommendations:	College Council
Required Reports and Updates:	Annual Prioritization, Accreditation, Institutional KPI Progress, Institution Set Standards, FPDC, NAC, Program Review
Key Performance Indicators and Goals:	Goal 6: Effectiveness, Planning, & Governance
ACCJC Accreditation Standard(s):	1.4 and 4.3
Equity Focus:	Equitable outcomes in student success as measured by Key Performance Indicators
Edition Date:	10/07/2025
Link to council/committee site with Membership Roster:	
www.norcocollege.edu/committees/iegc/index.html	

Resource Council October 23, 2025

TOPICS:

- **FY 2024/25 end-of-Year Budget Performance Report (Handout)**
- **Holding Account Balances (Fund 11 & 12) (Handout)**
- **NC 24/25 Expenses (Fund 12)**
- **List of Grants - (Fund 12)- (Handout)**

- **FY 2025/26 Adopted Budget Update**
- **NC FY 2025/26 Proposed Expenditure Plan (one-time funds)**
 - **FY 25/26 First Quarter Budget Performance Report 9/30/2025 (Handout)**
 - **Holding Account Balances (Fund 11 & 12) 9/30/2025 (Handout)**
 - **List of Grants (Fund 12) 9/30/2025 (Handout)**
- **Budget Allocation Model Revision update**

Presenters: Dr. Michael T. Collins, VP Business Services

Esmeralda Abejar, MBA, Director, Business Services

Norco Expenditures FY 2024/25 (Fund 11)

Description	Revised Budget FY 24/25	Actuals 6/30/25	Balance	%
Academic Salaries	28,135,203	30,426,606	(2,291,403)	47.96%
Classified Salaries	7,641,371	7,142,012	499,359	11.26%
Benefits	15,130,086	18,936,162	(3,806,076)	29.85%
Total Salaries and Benefits	50,906,660	56,504,781	(5,598,121)	89.07%
Supplies and Materials	648,203	337,173	311,030	0.53%
Other Operating Expenses and Services	14,004,360	5,354,382	8,649,978	8.44%
Capital Outlay	1,543,739	860,753	682,986	1.36%
Other Outgoing	-	380,000	(380,000)	0.60%
Total Non-Salary	16,196,302	6,932,308	9,263,994	10.93%
Total amounts	67,102,962	63,437,089	3,665,873	100%
Year-End District Expenses BAM		9,482,509		
Grand Total	67,102,962	72,919,598	3,665,873	
TOTAL SALARIES AND BENEFITS		56,504,781		89.07%
TOTAL NON PERSONNEL EXPENSES		6,932,308		10.93%

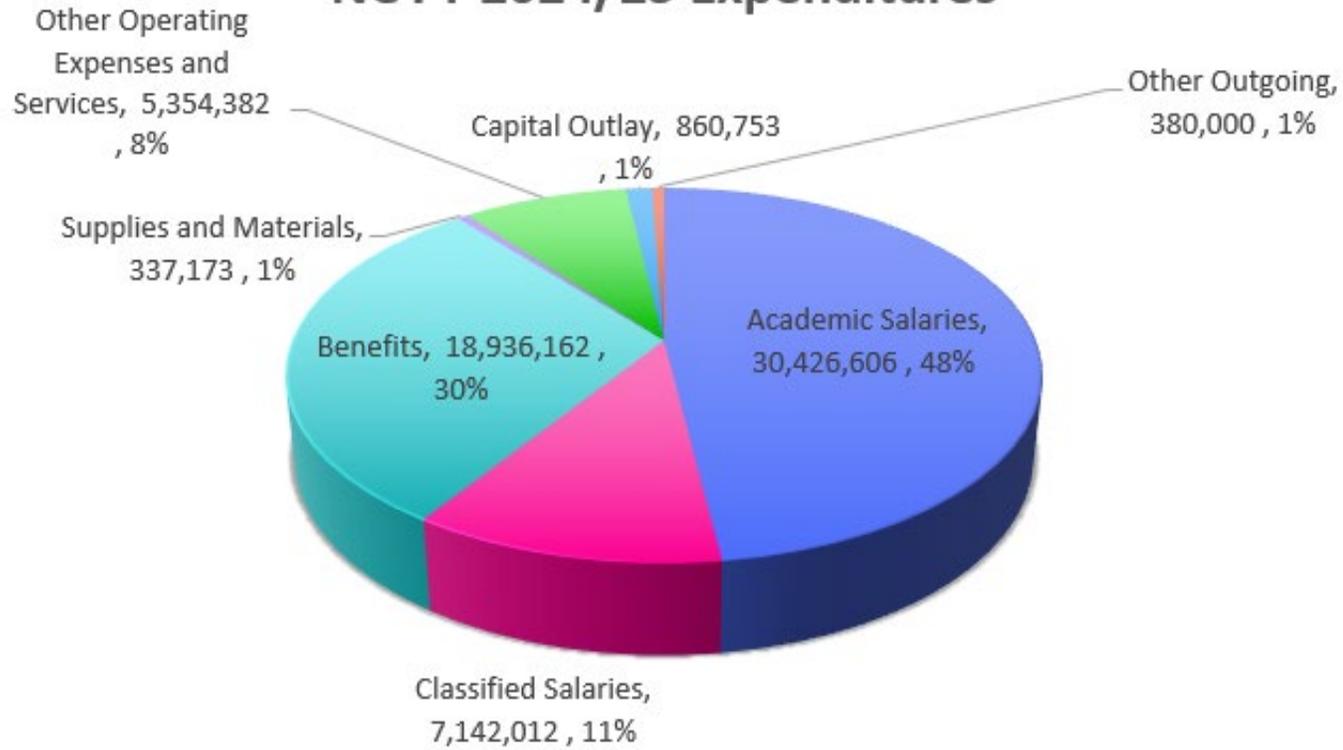
NC Salary & Benefits as a percentage of Total NC Expenses = 89.07%

NC Total Salary and Benefits =\$52,541,052 in 23/24, compared to \$56,504,781

NC Total Expenses = \$58,842,435 in 23/24 vs \$63,437,089 (does not include District Expenses)

District Expenses charged to Norco College =\$10,885,289 in 23/24 vs \$9,482,509.

NC FY 2024/25 Expenditures



**District Office Expenses per BAM FY 2024/25 \$9,482,509.27,
compared to FY 2023/24 \$10,885,289**

**FY 24/25
District Office
Expenses**

Row Labels	Sum of Rev/ Exp Net of Abatements
1101	555,140.17
2101	4,151,519.99
3101	2,860,571.43
4101	48,341.16
5101	1,820,555.85
6101	46,201.32
7101	179.35
Grand Total	9,482,509.27

FY 25/26 COLA 2.31%
 FY 24/25 COLA 1.07%
 FY 23/24 COLA 8.22%
 FY 22/23 COLA 6.56%

24/25 End-of-Year Budget Performance Report

- Part Time & Overload, Academic, *Inst. Salaries*.
 - Budget \$ 8,673,792
 - Actual \$12,503,238.77
- 13xx's accounts overspent by \$-3,829,446.77 in 24/25
- 13xx's accounts overspent by -2,994,667.58 in 23/24

Object	Object Description	Prior Year 2023-24	Current Year 2024/25	Actuals	Balance	%
		Actual	Revised Budget	YTD 6/30/2025		Used
1330	INSTRUCTORS, PART TIME FALL 2024	3,274,134.77	2,681,840.00	3,495,455.55	(813,615.55)	130.34%
1331	<i>INSTRUCTORS, PART TIME SUMMER 2025 (ODD YR)</i>	-	632,251.00	1,491.32	630,759.68	0.24%
1332	INSTRUCTORS, PART TIME WINTER 2025	683,350.29	631,585.00	747,578.63	(115,993.63)	118.37%
1333	INSTRUCTORS, PART TIME SPRING 2025	3,221,856.89	2,227,666.00	3,672,065.37	(1,444,399.37)	164.84%
1334	<i>INSTRUCTORS, PART TIME SUMMER (EVEN YR) 2024</i>	933,612.48	55,865.00	861,666.09	(805,801.09)	1542.41%
1335	INSTRUCTORS, FULL TIME OVERLOAD FALL 2024	878,347.77	517,534.00	951,119.27	(433,585.27)	183.78%
1336	<i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER 2024 (EVEN YR)</i>	907,344.57	40,550.00	951,652.51	(911,102.51)	2346.86%
1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER 2025	784,429.63	664,525.00	825,265.36	(160,740.36)	124.19%
1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING 2025	796,373.64	468,827.00	931,723.27	(462,896.27)	198.73%
1339	<i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER 2025 (ODD YR)</i>	283.50	439,029.00	-	439,029.00	0.00%
1360	INSTRUCTORS, SUBSTITUTES	47,167.48	-	15,450.36	(15,450.36)	
1370	INSTRUCTORS, EXTRA DUTY	38,315.14	90,262.00	36,408.09	53,853.91	40.34%
1371	INSTRUCTORS, LARGE LECTURE STIPENDS	11,413.42	223,858.00	13,362.95	210,495.05	5.97%
13xx	PT & Overload, Academic, Inst Salary	11,576,629.58	8,673,792.00	12,503,238.77	(3,829,446.77)	144.15%

- Part Time & Overload, Academic, *Non-Inst. Salaries*
 - Budget \$766,129.00
 - Actual \$760,047.00
- Budget % used 99.21%

Norco College			E	FY 2024/25		
Fund:	11	Resource:	1000	Actuals	Balance	%
		Prior Year 2023-24	Current Year 2024/25	YTD 6/30/2025		Used
Object	Object Description	Actual	Revised Budget	YTD 6/30/2025	Balance	Used
1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATORS	531,613.73	535,580.00	544,947.33	(9,367.33)	101.75%
1460	LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS / CO	-	-	-	-	
1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIANS /	25,208.91	10,125.00	17,522.18	(7,397.18)	173.06%
1470	NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY	(214.77)	-	-	-	
1479	EXTRA DUTY STIPENDS	167,113.12	146,225.00	159,461.72	(13,236.72)	109.05%
1490	ACADEMIC SPECIAL PROJECTS	25,284.57	74,199.00	38,115.77	36,083.23	51.37%
14xx	PT & Overload, Academic, Non-Inst Salary	749,005.56	766,129.00	760,047.00	6,082.00	99.21%

Norco College Holding Accounts

As of 06/30/2025

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 24/25 Adopted Budget	FY 24/25 Revised Budget	FY 24/25 Rev/Exp Net of Abatements	FY 24/25 Encumbrances	Uncommitted / Unrealized
991	OT	N	11	1000	Savings from Permanent Gen.Fund Staff Positions	-	4,545	-	-	4,545
993	OT	N	11	1000	Sabbatical Holding Account	88,738	88,738	-	-	88,738
566	A	Y	11	1000	Annual Commissions rec'd from B&N	48,984	48,984	20,858	-	28,126
560	OT	Y	11	1000	College Fund Balance 1% Contingency	3,922	3,922	-	-	3,922
567	OT	Y	11	1000	One-time District set aside allocation	5,516,477	5,516,477	422,429	-	5,094,048
563	A	Y	11	1000	Annual Commissions rec'd from Follett	437,602	437,602	-	-	437,602
733	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	79,056	79,056	3,109	-	75,947
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	619,535	619,535	67,311	-	552,224
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	22,993	22,993	(2,600)	-	25,593
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	285,805	285,805	97,474	-	188,331
568	OT	Y	11	1000	Facilities Fees Revenue	138,013	138,013	1,486	-	136,527
997	OG	Y	11	1000	To/From Permanently Funded Positions	427,102	427,102	-	-	427,102
999	OT	Y	11	1000	Adjusting Account to Address Permanent Increases in College Contracts- obj 5110	7,615	1,615	-	-	1,615
797	OT	Y	11	1000	Indirect Cost Recovery (at 83%)	2,730,695	2,948,719	402,671	-	2,546,048
Fund 11- Unrestricted						10,406,537.00	10,623,106.00	1,012,737.31	-	9,610,368.69
075	A	Y	12	1190	Restricted to Instructional Equipment	-	-	-	-	-
186	A	Y	12	1190	Veterans Resource Center - FY 19/20	5,841	5,841	5,030	-	811
735	A	Y	12	1190	Restricted to Instructional & Library Materials including Instructional Software	1,525,848	1,525,848	918,389	-	607,459
1180	A	Y	12	1180	Redevelopment Agency (RDA)	-	-	-	-	-
709	A	Y	12	1190	Restricted to Capital Purchases	41,520	41,520	214	-	41,306
191	OT	Y	12	1190	State Appropriation - Stokoe	1,084,938	1,084,938	897,534	-	187,404
Fund 12 Restricted						2,658,147	2,658,147	1,821,168	-	836,979

Holding account balances. Handout



FUND 11 & 12 SOFTWARE, EQUIPMENT PURCHASES AND OTHER FY 24/25

Object	Description	Adopted Budget	Revised Budget	Rev/Expenses	
				Net of Abatements	Balance as of 6/30/24
5649	Computer Software Maint/Lic	1,569,046.00	1,466,758.00	616,863.63	849,894.37
5890	Other Services	3,385,077.00	3,709,015.00	2,301,780.23	1,407,234.77
6226	Remodel Projects	50,300.00	1,035,456.00	1,030,142.32	5,313.68
6227	Fixtures & Fixed Equip	111,359.00	202,579.00	45,304.16	157,274.84
6481	Equipment Additional \$200-49999	435,659.00	371,932.00	178,137.33	193,794.67
6482	Equip Additional \$5000 >	149,102.00	531,778.00	377,492.94	154,285.06
6485	Comp Equip Additional \$200-4999	384,068.00	1,011,811.00	783,048.94	228,762.06
6486	Comp Equip Additional \$5000	35,488.00	133,884.00	90,572.18	43,311.82
Total		6,120,099.00	8,463,213.00	5,423,341.73	3,039,871.27

FY 24/25 total expenses 5,423,341.73
 FY 23/24 Expenses \$7,133,838.48

Norco Expenditures FY 2024/25 (Fund 12)

Description	Revised Budget FY 24/25	Actuals 6/30/25	Balance	%
Academic Salaries	4,792,574	3,224,161.10	1,568,412.90	16%
Classified Salaries	7,856,829	5,748,099.62	2,108,729.38	29%
Benefits	5,376,153	3,917,794.35	1,458,358.65	20%
Supplies and Materials	2,292,150	770,678.54	1,521,471.46	4%
Other Operating Expenses and Services	7,721,644	3,203,176.84	4,518,467.16	16%
Capital Outlay	3,190,799	2,315,374.80	875,424.20	12%
Other Outgoing	1,674,956	853,823.47	821,132.53	4%
Total Amounts	32,905,105	20,033,108.72	12,871,996.28	100%
TOTAL SALARIES AND BENEFITS		12,890,055		64.34%
TOTAL NON PERSONNEL EXPENSES		7,143,054		35.66%

- What percentage of Institutional Actual salaries and benefits came from fund 12? = 18.57% in 24/25.

	FY 2024/25	
Actual Expenses Fund 11 Resource 1000 Salaries and Benefits	56,504,780.75	81.43%
Actual Expenses Fund 12-Resource 1190 Salaries and benefits	12,890,055.07	18.57%
Total Salaries and Benefits	69,394,835.82	

- What percentage of NC total Revenue came from Fund 12?
21.04% in 24/25

	FY 2024/25	
Actual Revenue Fund 11	70,851,601.51	78.96%
Actual Revenue Fund 12-Resource 1190	18,880,856.32	21.04%
ACTUAL REVENUE	89,732,457.83	

**SUMMARY OF GRANTS AND CATEGORICAL FUNDS
FY 2024/25
FUND 12, AS OF 6/30/2025 (Handout)**

Report includes Grants and Categorical funds

FY 24/25 Revised Budget >>> \$32,846,626.00

FY 24/25 Expenses >>>>>>>> \$19,698,829.34

Carryover to 24/25 >>>>>>>> \$13,147,796.66

Lottery Funds

LOTTERY FUNDS		
FY 2024/25	Carryover from FY 2023/24	941,263.66
	Actual Revenue FY 2024/25	682,042.01
	Total Available funds FY 2024/25	1,623,305.67
	Actual Expenses FY 2024/25	-918,389.21
FY 2025/26	Carryover to FY 2025/26	704,916.46
	Estimated Revenue FY 2025/26	612,934.00
	Total Available funds in FY 2025/26	1,317,850.46

- No allocation in FY 24/25 and 25/26 for Schedule Maintenance or Instructional Equipment

COVID BLOCK GRANT

	Allocation	Expenses	Encumbrances	Balance
FY 2022/23	3,487,499.00	63,301.68		3,424,197.32
FY 2023/24	3,424,197.00	1,326,321.88		2,097,875.12
FY 2024/25	2,097,875.00	937,606.59	-	1,160,268.41
FY 2025/26	1,160,269.00	422,113.77	79,717.91	658,437.32

<<< Expenses as of 9/30/2025

- Funds have been spent in the following categories:
- Mental Health Services,
 - Marketing,
 - General and Dual Enrollment Counseling,
 - Tutorial Services,
 - Technology and Professional Development.
 - Guided Pathways and Equity

FY 2025-26 Adopted Budget Update

Assumptions:

- **District** FY 2025/26 FTES Target - Resident Credit Target= 33,664.43
- **District** FY 2025/26 FTES Target - Resident Non-Credit = 278.43
- **Norco** FTES Target- Credit \$7,664.25 and Non-Credit 65.15
- COLA at 2.30%
- Growth at 2.30% (FY 24-25 at 1.78% and FY 25-26 at .57%)
- Step/Column/Professional Growth has been included
- PERS **decrease** from 27.05% to 26.81% % has been included
- STRS employer contribution rate remains the same at 19.10%
- Adjustments to health insurance have been included
 - a. RCCD PPO Plan - No increase
 - b. Health Net Plan 13.50% increase
 - c. Kaiser Plan -2.84% decrease
 - d. Jefferson Life Plan 5.71% increase
- Liability and Property insurance will remain unchanged at 3% in 25/26.

Budget Allocation (BAM)

Budget Allocation Model FY 2025-26 FINAL BUDGET BASED ON FY 23/24 DATA

25/26 Revenue Allocation

Direct Instructional, Academic Affairs, Student Services,
Business Services, Planning & Development and Other Costs

Norco College			
	Total FTES	7,861	
	Direct Instructional & Academic Affairs Costs	43,738,753	
	Student Services, Business Services, and Other	24,351,995	
	Total Norco College	\$ 68,090,748	21.8905%
Moreno Valley College			
	Total FTES	8,133	
	Direct Instructional & Academic Affairs Costs	49,647,392	
	Student Services, Business Services, and Other	25,195,264	
	Total Moreno Valley College	\$ 74,842,656	24.0612%
Riverside City College			
	Total FTES	18,459	
	Direct Instructional & Academic Affairs Costs	110,932,920	
	Student Services, Business Services, and Other	57,185,354	
	Total Riverside City College	\$ 168,118,274	54.0483%

BAM ACTUAL PERCENTAGE SPLIT

TARGET

FY 24/25

NC 22.39%
MVC 22.34%
RCC 55.27%

ACTUAL

FY 24/25

NC 21.89%
MVC 24.06%
RCC 54.05%

Norco College was 199 FTES below target

CHALLENGES AHEAD:

Risks to the State Budget

California General Fund

56°
Mostly Cloudy

Mostly cloudy conditions with a chance of rain beginning in 2026-27.

Now	26-27	27-28	28-29

PRECIPITATION

Light rain in 2025-26 with worsening conditions

California's General Fund Deteriorating Conditions

State structural
deficits through
2028-29

Sensitive to federal
fiscal and monetary
policy changes

Tariffs can reduce
state revenue by
over \$15 billion

Cost shifts from
Washington D.C. to
states will pressurize
the budget

How Are Revenues Faring Since Budget Enactment?

- According to the State Controller’s Office, “Big Three” revenues are exceeding projections by \$3.8 billion and total cash receipts are exceeding estimates in the Budget Act by \$4.5 billion

2025-26 “Big Three” Tax Revenues (in thousands)

	Projection	Actual	Difference
Personal Income	\$26,878,096	\$30,819,901	\$3,941,805
Corporation	\$4,396,615	\$4,306,239	(\$90,376)
Sales and Use	\$8,274,033	\$8,197,148	(\$76,885)
Total	\$39,548,744	\$43,323,288	\$3,774,544

- The state’s strong cash position is expected to increase as the tax filing extension for residents of Los Angeles County impacted by the January 2025 wildfires were due October 15, 2025

California Community Colleges Budget—Student Block Grant

- The State Budget includes \$60 million one-time to establish the Student Support Block Grant
 - The California Community Colleges Chancellor's Office (CCCCO) will allocate the funds to the community college districts (CCDs) with a base amount of \$150,000 for each college in the district
 - The rest of the funding will be allocated based on the following:
 - Student head count for the most recent fiscal year in which the data is considered final
 - The sum of the following counts of students receiving the California College Promise Grant and students receiving exemptions from nonresident tuition
- The funds can be used for the following:
 - 1) Assistance to students with food, housing, transportation, and basic needs; 2) Childcare subsidies or other assistance for student parents; 3) Financial aid advising or academic counseling; 4) Legal and other support services; 5) Mental health services; 6) Job placement, work-based learning, or reemployment support

California Community Colleges Budget—Property Taxes and Other Investments

- The State Budget provides \$8.1 million to backfill 2025-26 projected property tax revenue losses from wildfires and \$3.8 million one-time to backfill for 2024-25 property tax revenue losses
- The budget also includes the following investments:
 - An increase of \$10 million ongoing for the Rising Scholars Program
 - \$12 million one-time for the Common Cloud Data Platform
 - \$6.6 million one-time to support e-Transcript California
 - \$20 million one-time for emergency financial aid
 - \$15 million one-time for Dreamer Resource Liaisons
 - \$5.1 million one-time for financial aid support and outreach to students
 - \$10 million one-time for Emergency Medical Technician/Paramedic Apprenticeship Academies
 - \$6.33 million one-time for reimbursements for firefighter apprenticeship training
 - \$10 million one-time for Community College Healthy Schools Pathway Program

NORCO COLLEGE
PROPOSED FY 2025/26 EXPENDITURE PLAN
(ONE-TIME FUNDS)

			Amount	Other Funds	Notes
Fund Type	<i>Estimated FY 2024/25 Carryover Holding Accounts >>>>></i>		\$ 4,985,380		(does not include apprenticeship and 997)
Ongoing	BAM Contingency	1% of Estimated 24/25 Expenditures per BAM requirement	\$ 634,371		
Ongoing	Standard of Care	General Counseling hours	\$ 100,000	\$ 220,283	GF and CBG
Ongoing	Standard of Care	Tutoring	\$ 50,000	\$ 130,646	Standard of Care
Ongoing	Guided Pathways	25TH Hr	\$ 50,000		
One-time	Guided Pathways	Wayfinding	\$ 10,000		SAFETY POS
One-time	Technology	Technology Replacement Program- AV Equipment Replacements/Upgrades, Desktop refresh/licenses	\$ 85,000		
One-time	Technology	A TEC 114 & A TEC 204 AVIT Replacement	\$ 110,000		
One-time	Technology	WEQ 6a AVIT replacement	\$ 52,000		
Ongoing	Technology	C-CURE 2 YEAR LICENSE	\$ 30,361		

- FY 24/25 First Quarter Budget Performance Report 9/30/2025 (Handout)
- Holding Account Balances (Fund 11 & 12) 9/30/2025 (Handout)
- List of Grants (Fund 12) 9/30/2025 (Handout)

Budget Allocation Model Update

The Revised Budget Allocation Model was developed to allocate resources around the following core principles:

- Fair – Resource allocation decisions will be informed by objective, predictable, verifiable, and easily accessible data and will be made in an impartial and consistent manner.
- Equitable – Resources will be distributed in an manner that adequately supports the full array of programs offered at each college while ensuring compliance with statutory and regulatory requirements; efficient and strategic use of resources is expected, and inefficiencies will not be subsidized or supported.
- Transparent – Resource allocation decisions will be made in an open and consultative manner with representative stakeholder groups and that it is simple, easy to administer and communicate as possible.

“TO DO” Tasks in 2025/26

- Develop a treatment for “District Operations” costs – In progress

BAM Phase IV- District Allocation, work group has:

- Reviewed accreditation standards functional maps.
 - Reviewed service level expectation between the District and our Colleges.
 - Have reviewed the percentage of expenditure budgets and actuals for each college to total District Budget.
 - **Will review the percent of expenditure budget and actuals for each college to total District budget excluding one-time funds.**
- Implement College BAM- In progress
 - Analyze and implement Instruction and Non-Instructional efficiencies.
 - **Analyze deficits & surpluses- consider Budget reallocation in areas of strategic needs.**
 - Use Data and Metrics to make budget decisions.

Thank you!

B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
Norco College				FUND 11	FY 2024/25													
Fund:	11	Resource:	1000															
	Prior Year 2023-24	Current Year 2024/25	Actuals														Balance	%
Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD 6/30/2025		Used
7	8120 HIGHER EDUCATION ACT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8	8140 TEMPORARY ASSISTANCE FOR NEEDY FAMILIES (TANF)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9	8150 STUDENT FINANCIAL AID	43,427.71	48,936.00	-	-	1,370.00	-	-	-	8,600.07	-	-	13,852.17	-	41,672.64	65,494.88	(16,558.88)	133.84%
10	8160 VETERANS EDUCATION	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
11	8170 CAREER AND TECHNICAL EDUCATION ACT (CTEA)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12	8190 OTHER FEDERAL REVENUES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
13	81xx Federal Revenues	43,427.71	48,936.00	-	-	1,370.00	-	-	-	8,600.07	-	-	13,852.17	-	41,672.64	65,494.88	(16,558.88)	133.84%
14	8611 GENERAL APPORTIONMENTS	34,939,241.82	35,037,346.00	-	-	5,593,728.00	4,195,296.00	3,496,080.00	3,146,472.00	-	6,320,554.00	2,676,722.00	-	2,676,722.00	3,015,608.65	31,121,182.65	3,916,163.35	88.82%
15	8613 APPRENTICESHIP	964,020.00	1,129,470.00	62,650.00	62,650.00	93,974.00	78,313.00	70,481.00	39,156.00	62,650.00	62,650.00	1,010,194.00	62,650.00	62,650.00	132,044.25	1,800,062.25	(670,593.25)	159.37%
16	8615 BOARD FINANCIAL ASSISTANCE PROGRAM	76,130.00	86,438.00	-	-	13,442.00	10,761.00	8,644.00	7,780.00	-	18,152.00	6,308.00	-	6,307.00	12,151.61	83,545.61	2,892.39	96.65%
17	8617 RDA BACKFILL & REVENUE IN EXCESS OF ENTITLEMENT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
18	8619 OTHER GENERAL APPORTIONMENTS	380,546.71	526,601.00	-	-	26,330.00	19,746.00	16,455.00	14,810.00	-	34,558.00	61,146.00	-	13,164.00	590,641.30	776,850.30	(250,249.30)	147.52%
19	8620 GENERAL CATEGORICAL PROGRAMS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20	8621 DSPS (DISABLED STUDENTS PROGRAMS AND SERVICES)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
21	8622 EOPS (EXTENDED OPPORTUNITY PROGRAMS AND SERVICES)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
22	8626 CALWORKS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
23	8627 OTHER STATE PROGRAMS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
24	8629 OTHER CATEGORICAL APPORTIONMENTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
25	8630 EDUCATION PROTECTION ACCOUNT REVENUE	5,777,360.64	7,489,239.00	-	-	-	-	-	-	-	3,740,024.46	2,006,862.55	-	12,349.00	5,921,710.28	11,680,946.29	(4,191,707.29)	155.97%
26	8652 SCHEDULED MAINTENANCE AND SPECIAL REPAIR PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
27	8658 PROP 39: CLEAN ENERGY JOBS ACT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
28	8659 OTHER CATEGORICAL PROGRAM ALLOWANCE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
29	8670 STATE TAX SUBVENTIONS	129.53	-	-	-	-	-	-	-	-	-	-	-	-	132.12	132.12	(132.12)	-
30	8671 HOMEOWNERS' PROPERTY TAX RELIEF	89,695.65	95,977.00	-	-	-	-	-	-	-	45,635.37	-	-	-	42,577.63	88,213.00	7,764.00	91.91%
31	8681 STATE LOTTERY REVENUE	1,478,172.18	1,343,556.00	-	-	-	-	-	-	-	341,871.44	-	4,709.91	-	1,059,015.94	1,405,597.29	(62,041.29)	104.62%
32	8685 STATE MANDATED COSTS	232,104.00	242,052.00	-	-	-	-	-	247,157.00	-	-	-	-	-	(8,275.66)	238,881.34	3,170.66	98.69%
33	8690 OTHER STATE REVENUES	1,888,071.36	-	-	-	-	-	-	-	-	-	-	-	-	2,155,360.36	-	(2,155,360.36)	-
34	8699 OTHER STATE REVENUES	4,181.49	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
35	86xx State Revenues	45,829,653.38	45,950,679.00	62,650.00	62,650.00	5,727,474.00	4,304,116.00	3,591,660.00	3,455,375.00	62,650.00	10,563,445.27	5,761,232.55	67,359.91	4,926,552.36	10,765,906.12	49,350,771.21	(3,400,092.21)	107.40%
36	8809 REDEVELOPMENT ASSET LIQUIDATION	157,709.74	168,755.00	-	-	-	-	-	-	-	2,892.72	-	-	-	3,125.05	6,017.77	162,737.23	3.57%
37	8811 TAX ALLOCATION, SECURED ROLL	11,959,045.69	12,796,633.00	-	-	-	-	-	-	-	7,081,680.46	-	-	-	5,332,741.70	12,414,422.16	382,210.84	97.01%
38	8812 TAX ALLOCATION, SUPPLEMENTAL ROLL	677,252.84	724,686.00	-	-	-	-	-	-	-	322,874.28	-	-	-	144,982.56	467,856.84	256,829.16	64.56%
39	8813 TAX ALLOCATION, UNSECURED ROLL	594,707.45	636,359.00	-	-	-	-	-	-	-	645,660.44	-	-	-	18,831.51	664,491.95	(28,132.95)	104.42%
40	8816 PRIOR YEARS TAXES	218,729.01	234,048.00	-	-	-	-	-	-	-	268,616.90	-	-	-	(4,388.78)	264,228.12	(30,180.12)	112.89%
41	8817 EDUCATION REVENUE AUGMENTATION FUND (ERAF)	(1,080,649.87)	(1,156,336.00)	-	-	-	-	-	-	-	(236,650.03)	-	7,232.08	(0.01)	(1,011,683.59)	(1,241,101.55)	84,765.55	107.33%
42	8818 REDEVELOPMENT AGENCY FUNDS	647,390.73	692,733.00	-	-	-	-	-	-	-	352,077.28	-	-	-	346,323.86	698,401.14	(5,668.14)	100.82%
43	8819 REDEVELOPMENT RESIDUAL	3,771,909.26	4,036,086.00	-	-	-	-	-	-	-	1,952,343.06	-	-	-	2,236,139.06	4,188,482.12	(152,396.12)	103.78%
44	8820 CONTRIBUTIONS, GIFTS, GRANTS AND ENDOWMENTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
45	8831 CONTRACT INSTRUCTIONAL SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
46	8844 FOOD SALES/COMMISSIONS	-	-	-	-	-	-	-	-	-	-	-	(1,190.00)	1,190.00	-	-	-	-
47	8847 BOOKSTORE COMMISSIONS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
48	8848 BOX OFFICE RECEIPTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
49	8849 OTHER SALES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
50	8850 RENTALS AND LEASES	33,377.96	192,972.00	-	-	3,918.92	-	-	13,500.00	12,687.75	385.00	5,282.25	325.50	30,612.72	66,712.14	126,259.86	34.57%	
51	8860 INTEREST AND INVESTMENT INCOME	1,634,072.80	1,567,482.00	0.15	1.18	1.75	0.13	-	393,145.99	32,368.09	0.60	1.23	338,425.88	455,492.24	1,219,437.24	348,044.76	77.80%	
52	8861 NET INCREASE (DECREASE) IN THE FV OF INVESTMENTS	434,020.57	-	-	-	-	-	-	-	-	-	-	-	-	489,763.66	489,763.66	(489,763.66)	-
53	8871 CHILD DEVELOPMENT SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
54	8872 COMMUNITY SERVICE CLASSES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
55	8874 ENROLLMENT	2,702,474.41	2,191,881.00	-	6,597.84	210,701.57	440,047.05	77,734.07	844.95	1,116,992.23	10,347.37	697,192.42	14,800.69	105,183.99	(604,768.66)	2,075,673.52	116,207.48	94.70%
56	8875 FIELD TRIPS AND USE OF NONDISTRICT FACILITIES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
57	8876 HEALTH SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
58	8878 INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
59	8879 STUDENT RECORDS	16,870.73	20,000.00	-	443.48	1,810.95	1,124.88	660.72	-	1,634.15	1,517.07	1,324.72	1,020.00	1,288.06	2,406.19	13,230.22	6,769.78	66.15%
60	8880 NONRESIDENT TUITION	467,185.15	476,131.00	-	-	30,826.50	81,561.50	55,919.00	(1,774.00)	214,697.55	(5,810.00)	146,995.50	-	32,335.50	139,750.54	694,502.09	(218,371.09)	145.86%
61	8881 PARKING SERVICES AND PUBLIC TRANSPORTATION	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
62	8884 STUDENT REPRESENTATION FEE	-	-	-	150.00	24,919.59	51,076.66	(64,353.29)	60.00	129,545.01	(140,207.97)	93,839.74	(94,429.74)	14,794.64	(36,533.86)	(21,139.22)	21,139.22	-
63	8889 OTHER STUDENT FEES & CHARGES	(1,468.74)	3,104.00	-	-	124.62	180.00	90.00	-	550.38	-	904.40	-	367.80	(4,359.13)	(2,141.93)	5,245.93	-69.01%
64	8890 OTHER LOCAL REVENUE	2,900.87	88,781.00	-	-	6.70	10.06	274.34	869.00	4.62	1,195.78	-	1,696.85	69.97	4,127.32	84,653.68	4.65%	
65	8897 INDIRECT COSTS TRANSFERS	307,777.61	561,000.00	-	-	51,238.97	8,043.12	11,304.18	-	25,673.55	11,151.07	13,277.13	20,372.95	-	90,232.99	231,293.96	329,706.04	41.23%
66	8898 CASH OVER/SHORT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
67	88xx Local Revenues	22,543,306.21	23,234,315.00	-	7,191.47	323,549.00	582,045.02	81,629.15	(0.05)	1,895,743.48	10,312,744.27	953,919.51	(45,213.69)	493,911.36	7,628,738.03	22,234,257.55	1,000,057.45	95.70%
68	8912 SALE OF EQUIPMENT & SUPPLIES	2,692.25	1,600.00	-	-	-	-	-	-	495.00	-	-	-	-	-	495.00	1,105.00	30.94%

B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T		
	Norco College			FUND 11																
4	Fund:	11	Resource:	1000	FY 2024/25															
5		Prior Year 2023-24	Current Year 2024/25																	
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD 6/30/2025	Balance	%	
69	8980	INTERFUND TRANSFER IN	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
70	8999	INTRA-FUND TRANSFER IN (OUT)	(253,523.61)	(407,034.00)	-	-	(200,618.50)	-	-	(172,679.50)	(45,388.84)	-	(203,721.50)	(10,210.87)	-	(166,799.85)	(799,419.06)	392,385.06	196.40%	
71	89xx	Other Financing Sources	(250,831.36)	(405,434.00)	-	-	(200,618.50)	-	-	(172,679.50)	(44,893.84)	-	(203,721.50)	(10,210.87)	-	(166,799.85)	(798,924.66)	393,490.06	197.05%	
72		Total Revenues	68,165,555.94	68,828,496.00	62,650.00	69,841.47	5,851,774.50	4,886,161.02	3,673,289.15	3,283,695.45	1,922,099.71	20,876,189.54	6,511,430.56	25,787.52	5,420,463.72	18,269,216.94	70,851,599.58	(2,023,103.58)	102.94%	
73	1110	INSTRUCTORS, FULL TIME	10,932,101.72	12,132,416.00	755,463.62	1,000,361.28	989,177.82	1,033,878.82	1,017,787.62	1,022,373.48	890,581.75	927,948.56	898,033.69	909,558.33	885,140.30	705,769.19	11,036,074.46	1,096,341.54	90.96%	
74	1160	INSTRUCTORS, SUBSTITUTE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
75	1170	INSTRUCTORS, RELEASE / REASSIGN TIME	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
76	1180	INSTRUCTORS, SABBATICAL	-	68,571.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
77	11xx	FT, Academic Inst Salary	10,932,101.72	12,200,987.00	755,463.62	1,000,361.28	989,177.82	1,033,878.82	1,017,787.62	1,022,373.48	904,187.33	941,554.14	911,639.27	923,163.91	898,745.88	719,374.77	11,117,707.94	1,083,279.06	91.12%	
78	1218	ACADEMIC MANAGERS FULL TIME	2,828,420.39	2,555,151.00	235,155.00	185,218.07	249,938.45	247,462.68	229,199.35	226,447.23	197,843.18	220,784.32	210,751.77	211,329.09	210,751.77	77,253.26	2,502,134.17	53,016.83	97.93%	
79	1219	COUNSELORS / LIBRARIANS / COORDINATORS	3,066,157.71	3,939,144.00	274,688.93	301,046.95	306,295.26	319,787.00	299,587.15	300,182.26	298,942.97	291,009.69	297,639.25	297,639.25	288,132.50	268,526.98	3,543,478.19	395,665.81	89.96%	
80	1280	ACADEMIC ADMINISTRATORS, SABBATICAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
81	12xx	FT, Academic, Non-Inst Salary	5,894,578.10	6,494,295.00	509,843.93	486,265.02	556,233.71	567,249.68	528,786.50	526,629.49	496,786.15	511,794.01	508,391.02	508,968.34	498,884.27	345,780.24	6,045,612.36	448,682.64	93.09%	
82	1330	INSTRUCTORS, PART TIME FALL	3,274,134.77	2,681,840.00	3,088.42	-	15,993.45	1,416,353.90	19,201.66	1,356,800.34	672,575.85	-	11,764.95	426.60	(156.74)	(592.88)	3,495,455.55	(813,615.55)	130.34%	
83	1331	INSTRUCTORS, PART TIME SUMMER (ODD YR)	-	632,251.00	376.48	-	-	-	42.94	-	-	-	-	-	-	1,071.90	1,491.32	630,759.68	0.24%	
84	1332	INSTRUCTORS, PART TIME WINTER	683,350.29	631,585.00	-	-	-	-	-	-	371,177.36	1,331.82	375,069.45	-	-	-	747,578.33	(115,993.63)	118.37%	
85	1333	INSTRUCTORS, PART TIME SPRING	3,221,856.89	2,227,666.00	-	1,411.80	-	2,903.38	-	6,130.20	2,903.40	22,505.76	657,406.97	701,105.47	818,361.87	1,459,336.52	3,672,065.37	(1,444,399.37)	164.84%	
86	1334	INSTRUCTORS, PART TIME SUMMER (EVEN YR)	933,612.48	55,865.00	431,376.04	18,906.99	-	19,593.10	2,531.52	1,302.12	-	-	-	-	-	387,866.32	861,666.09	(805,801.09)	154.21%	
87	1335	INSTRUCTORS, FULL TIME OVERLOAD FALL	878,347.77	517,534.00	-	-	209,917.02	267,528.37	233,938.79	232,867.37	-	-	-	-	436.32	-	951,115.27	(433,585.27)	183.78%	
88	1336	INSTRUCTORS, FULL TIME OVERLOAD SUMMER (EVEN YR)	907,344.57	40,550.00	412,620.04	-	-	9,104.41	-	-	-	-	-	-	-	-	529,928.06	951,652.51	(911,107.51)	234.66%
89	1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER	784,429.63	664,525.00	2,792.27	2,792.27	2,822.15	2,881.90	2,822.15	2,822.15	409,888.24	411,779.73	805.12	(14,140.62)	-	529,928.06	825,265.36	(160,740.36)	124.19%	
90	1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING	796,373.64	468,827.00	-	-	-	-	-	-	-	-	193,870.91	205,300.95	278,782.94	254,403.05	(634.58)	931,723.27	(462,896.27)	198.73%
91	1339	INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR)	283.50	439,029.00	-	-	-	-	-	-	-	-	-	-	-	-	439,029.00	-	0.00%	
92	1360	INSTRUCTORS, SUBSTITUTES	47,167.48	-	1,982.38	(1,608.83)	782.68	585.19	546.67	(1,640.09)	2,301.66	-	71.35	5,421.60	2,422.93	4,584.82	15,450.36	(15,450.36)	-	
93	1370	INSTRUCTORS, EXTRA DUTY	38,315.14	90,262.00	-	1,722.16	1,969.72	7,647.16	3,200.92	7,647.16	5,027.21	1,928.76	1,928.77	1,928.77	1,928.77	1,928.69	36,408.09	36,408.09	40.34%	
94	1371	INSTRUCTORS, LARGE LECTURE STIPENDS	11,413.42	223,858.00	-	-	-	-	7,943.17	805.12	-	-	-	3,112.45	1,502.21	-	13,362.95	210,495.05	5.97%	
95	13xx	PT & Overload, Academic, Inst Salary	11,576,629.58	8,673,792.00	852,235.63	22,774.39	231,485.02	1,726,640.35	270,184.88	1,606,824.37	1,463,873.72	631,416.98	1,258,778.96	976,637.21	1,078,898.41	2,383,488.85	12,903,238.77	(3,829,446.77)	144.15%	
96	1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATORS	531,613.73	535,580.00	32,528.29	1,173.95	5,121.30	92,015.81	2,382.00	73,232.58	29,391.16	30,112.97	31,231.72	49,360.02	41,915.09	156,482.44	544,947.33	(9,367.33)	101.75%	
97	1460	LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS / CO	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
98	1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIANS /	25,208.91	10,125.00	-	-	-	-	8,217.90	-	650.68	-	-	-	1,429.20	2,620.20	4,604.20	17,522.18	(7,397.18)	173.06%
99	1470	NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY	-	(214.77)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
100	1479	EXTRA DUTY STIPENDS	167,113.12	146,225.00	10,066.59	9,211.02	9,744.08	16,206.74	6,651.56	22,259.87	14,835.35	9,166.62	11,381.31	9,728.16	13,063.60	27,146.82	159,461.72	(13,236.72)	109.05%	
101	1490	ACADEMIC SPECIAL PROJECTS	25,284.57	74,199.00	3,647.15	7,235.25	3,372.70	2,090.84	-	600.00	3,805.20	6,707.80	2,949.03	-	-	7,707.80	38,115.77	36,083.23	51.37%	
102	14xx	PT & Overload, Academic, Non-Inst Salary	749,005.56	766,129.00	46,242.03	17,620.22	18,238.08	118,531.29	9,033.56	96,743.13	48,031.71	45,987.39	45,562.06	60,517.38	57,598.89	195,941.26	760,047.00	6,082.00	99.21%	
103		Academic Salaries	29,152,314.96	28,135,203.00	2,163,785.21	1,527,020.91	1,795,134.63	3,446,300.14	1,825,792.56	3,252,570.47	2,912,878.91	2,130,752.52	2,724,371.31	2,469,286.84	2,534,127.45	3,644,585.12	30,426,606.07	(2,291,403.07)	108.14%	
104	2117	CLASSIFIED FULL TIME SUPERVISOR	1,875.54	-	-	-	-	-	-	-	-	-	-	-	-	4,090.91	4,090.91	(4,090.91)	-	
105	2118	CLASSIFIED FULL TIME ADMINISTRATOR	1,126,995.65	1,339,674.00	112,413.58	117,080.34	119,986.69	122,503.37	116,886.68	119,986.69	122,169.23	107,832.26	56,553.82	109,248.36	109,248.36	115,451.42	1,329,360.80	10,313.20	99.23%	
106	2119	CLASSIFIED FULL TIME STAFF	4,632,476.70	4,696,542.00	383,384.44	378,487.98	417,818.71	399,524.33	386,967.21	391,994.54	387,027.74	362,242.57	357,614.42	376,068.26	353,573.39	289,283.68	4,483,987.27	214,554.73	95.43%	
107	2129	CLASSIFIED PERMANENT PART TIME STAFF	236,783.43	292,422.00	23,800.76	24,097.49	26,285.72	24,947.50	25,394.51	29,667.36	33,306.35	31,958.98	30,472.74	24,562.84	16,054.60	13,185.13	303,733.98	(11,311.98)	103.87%	
108	21xx	Classified, Non-Inst Reg Salary	5,998,131.32	6,330,638.00	519,598.78	519,665.81	564,091.12	546,975.20	529,248.40	541,648.59	542,503.32	502,033.81	444,640.98	509,879.46	478,876.35	422,011.14	6,121,172.96	209,465.04	96.69%	
109	2210	INSTRUCTIONAL CLASSIFIED FULL TIME STAFF	524,450.06	524,626.00	42,623.09	43,107.65	44,739.03	44,518.71	43,568.55	43,233.45	44,985.72	41,627.05	39,679.24	36,482.72	33,453.86	16,516.82	474,535.89	50,090.11	90.45%	
110	2220	INSTRUCTIONAL CLASSIFIED PERM PART TIME STAFF	143,301.77	143,565.00	9,889.74	7,616.88	10,600.08	9,162.93	9,189.62	9,097.21	10,434.89	12,978.54	13,440.98	17,034.94	16,873.59	17,161.76	143,481.16	83.84	99.94%	
111	22xx	Classified, Inst Aide Reg Salary	667,751.83	668,191.00	52,512.83	50,724.53	55,339.11	53,681.64	52,758.17	52,330.66	55,420.61	54,605.59	53,120.22	53,517.66	50,327.45	33,678.58	618,017.05	50,173.95	92.49%	
112	2331	SHORT-TERM STUDENT HELP, NON-INSTRUCTIONAL	33,626.12	246,710.00	-	1,124.17	3,515.17	1,056.50	2,112.48	1,379.00	116.72	2,207.75	998.24	980.25	23,556.62	41,748.87	78,795.77	167,914.23	31.94%	
113	2339	SHORT-TERM NONCLASSIFIED, NON-INSTRUCTIONAL	12,794.77	65,875.00	-	-	3,416.00	48.00	704.00	1,392.00	640.00	-	-	264.00	2,194.50	13,255.78	53,949.34	75,863.62	(9,988.62)	115.16%
114	2349	SHORT-TERM OVERTIME, NON-INSTRUCTIONAL	28,036.22	44,501.00	1,651.60	3,846.54	15,295.30	(4,265.67)	3,663.15	1,053.31	10,331.56	1,992.60	6,952.53	3,566.16	4,105.13	10,11				

	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T		
3	Norco College																		FUND 11		
4	Fund:	11	Resource:	1000	FY 2024/25																
5		Prior Year 2023-24	Current Year 2024/25		Actuals																
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD 6/30/2025	Balance	%		
132	3315	INSTRUCTIONAL MEDICARE	336,527.82	312,621.00	24,062.93	15,559.38	18,473.08	41,018.01	19,480.88	38,922.50	35,804.28	23,143.95	32,154.77	28,284.43	29,458.67	45,198.56	351,561.44	(38,940.44)	112.46%		
133	3410	INSTRUCTIONAL HEALTH & WELFARE	2,551,671.16	2,647,538.00	8,473.51	8,137.07	9,590.77	301,389.05	173,662.19	179,537.43	673,228.82	287,346.70	351,807.57	288,876.04	227,719.28	455,806.58	2,965,575.01	(318,037.01)	112.01%		
134	3450	OPEB - TEACHERS AND AIDES	46,402.79	43,168.00	3,320.43	2,147.67	2,552.04	5,664.45	2,693.52	5,375.14	4,883.72	3,197.66	4,447.14	3,906.95	4,055.98	6,375.00	48,620.40	(5,452.40)	112.63%		
135	3510	INSTRUCTIONAL SUI	15,420.30	14,711.00	829.75	536.62	636.96	1,414.33	671.80	1,342.16	1,219.44	798.03	1,108.83	975.30	1,012.68	8,259.00	18,804.90	(4,093.90)	127.83%		
136	3610	INSTRUCTIONAL WC	370,700.99	345,325.00	26,563.25	17,181.81	20,416.12	45,314.52	21,548.32	42,999.60	39,069.08	25,580.99	35,525.24	31,253.13	32,435.88	50,997.89	388,885.83	(43,560.83)	112.61%		
137		Instructional Benefits	8,470,356.23	7,318,208.00	368,091.63	250,676.55	300,895.43	876,466.83	492,237.72	744,715.11	1,189,279.22	721,751.82	825,299.87	680,208.54	2,310,453.47	529,431.55	9,289,507.74	(1,971,299.74)	126.94%		
138	3440	RETIREE BENEFITS ACAD & CLASS	334,832.59	343,294.00	-	-	-	54,047.98	21,330.83	21,330.83	128,313.53	101,533.04	96,377.73	86,088.29	72,680.97	153,841.07	735,544.27	(392,250.27)	214.26%		
139	3120	CLASSIFIED STRS - (FOR CLASSIFIED EMPLOYEES PAYING INTO S	-	-	(87.69)	-	-	-	-	-	-	-	-	-	-	-	(87.69)	87.69	-		
140	3130	NON-INSTRUCTIONAL STRS - FOR ACADEMIC ADMINISTRATORS	961,417.49	1,232,518.00	82,480.04	82,632.31	83,878.29	101,997.78	95,185.83	92,801.43	80,084.87	99,468.56	82,592.00	84,066.90	80,341.28	4,120.20	969,649.49	262,868.51	78.67%		
141	3160	CALSTRS ON-BEHALF CLASSIFIED	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
142	3170	CALSTRS ON-BEHALF NON-INSTRUCTIONAL ACADEMIC	402,114.71	-	-	-	-	-	-	-	-	-	-	-	-	-	471,995.82	(71,995.82)	-		
143	3220	CLASSIFIED PERS	1,554,215.06	1,869,788.00	135,682.26	137,618.41	145,681.46	148,177.17	135,847.12	143,506.06	137,302.69	133,667.20	116,714.09	136,428.14	119,954.64	113,356.31	1,603,935.55	265,852.45	85.78%		
144	3230	NON-INSTRUCTIONAL PERS	298,390.08	318,726.00	23,176.01	25,421.02	30,614.61	34,405.81	29,524.60	29,524.60	30,207.02	31,635.09	29,774.38	29,774.38	27,202.80	27,947.98	349,208.30	(30,482.30)	109.56%		
145	3320	CLASSIFIED FICA	362,184.19	425,721.00	31,800.47	31,965.83	35,136.26	32,682.38	31,936.16	32,055.17	33,582.29	30,948.28	27,405.35	31,701.72	29,651.23	27,541.86	376,407.00	49,314.00	88.42%		
146	3325	CLASSIFIED MEDICARE	92,652.82	106,732.00	7,571.84	7,615.58	8,613.16	8,118.40	7,971.76	8,033.34	8,156.13	7,523.79	6,671.38	7,222.11	7,281.87	9,139.50	48,318.86	12,413.14	88.37%		
147	3330	NON - INSTRUCTIONAL FICA	61,827.03	64,460.00	6,347.26	5,344.35	5,717.66	4,246.53	2,041.65	6,850.20	7,006.23	7,333.64	6,907.12	6,907.12	6,457.90	7,468.37	72,628.03	(8,168.03)	112.67%		
148	3335	NON - INSTRUCTIONAL ACADEMIC MEDICARE - COUNSELORS / L	95,493.46	111,320.00	8,040.82	7,273.30	8,298.13	9,910.55	7,764.12	9,005.81	7,866.35	8,471.76	7,996.17	8,222.24	8,033.43	7,742.94	98,625.62	12,694.38	88.60%		
149	3360	NON - INSTRUCTIONAL ACADEMIC MEDICARE - COUNSELORS / L	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
150	3420	CLASSIFIED HEALTH & WELFARE	1,527,840.23	1,824,167.00	6,892.91	6,680.57	6,743.72	172,917.84	116,924.15	113,254.48	365,566.59	149,250.93	163,813.11	153,574.30	119,116.89	189,111.56	1,563,847.05	260,319.95	85.73%		
151	3430	NON - INSTRUCTIONAL HEALTH & WELFARE (COUNSELORS / LIB	1,039,855.18	1,203,262.00	3,722.06	3,540.07	3,795.04	118,524.70	55,764.15	51,641.03	275,284.15	109,251.97	134,121.91	112,586.79	88,696.64	159,915.86	1,116,844.37	86,417.63	92.82%		
152	3460	OPEB - CL EMPLOYEES	13,292.45	15,072.00	1,044.80	1,054.15	1,196.71	1,123.31	1,104.69	1,112.17	1,126.54	1,387.55	923.29	1,132.61	1,052.12	1,433.78	1,380.28	1,380.28	90.84%		
153	3470	OPEB - OTHER CE EMPLOYEES	13,307.47	15,355.00	1,112.13	1,007.78	1,148.89	1,371.57	1,075.67	1,246.76	1,089.67	1,173.10	1,107.92	1,138.95	1,113.01	1,057.79	1,364.24	1,711.76	88.85%		
154	3520	CLASSIFIED SUI	6,131.63	23,983.00	261.14	262.64	296.98	279.92	274.87	277.00	281.28	259.43	230.03	262.87	250.75	3,551.61	6,488.52	17,494.48	27.05%		
155	3530	NON - INSTRUCTIONAL SUI - (COUNSELORS / LIBRARIANS / COO	5,188.91	14,103.00	277.27	250.81	286.15	341.80	267.74	310.59	271.31	292.14	275.77	283.53	277.07	2,879.10	6,013.28	8,089.72	42.64%		
156	3620	CLASSIFIED WC	100,721.69	120,528.00	8,328.68	8,389.84	9,517.56	8,945.26	8,792.21	8,871.98	8,948.56	8,329.74	7,365.69	8,419.14	8,392.75	8,758.15	103,059.56	17,468.44	85.51%		
157	3630	NON - INSTRUCTIONAL WC - COUNSELORS / LIBRARIANS / COO	106,460.08	122,849.00	8,897.47	8,062.22	9,191.50	10,972.42	8,605.11	9,973.94	8,717.12	9,384.54	8,863.30	9,111.80	8,903.75	8,462.50	109,145.67	13,703.33	88.85%		
158	3910	CALSTRS On Behalf	1,470.09	-	-	-	-	-	-	-	-	-	-	-	-	(1,153.60)	1,153.60	1,153.60	-		
159	3920	CALSTRS On Behalf	5,131.71	-	-	-	-	-	-	-	-	-	-	-	-	(528.15)	528.15	528.15	-		
160	3930	CALSTRS On Behalf	2,969.63	-	-	-	-	-	-	-	-	-	-	-	-	(2,161.46)	2,161.46	2,161.46	-		
161	3939	Golden Handshake Payments	914,512.53	-	-	-	-	-	-	-	-	-	-	-	-	-	1,945,539.11	(1,945,539.11)	-		
162		Non-Instructional Benefits	16,370,365.26	15,130,086.00	693,639.10	577,795.43	651,011.55	1,584,530.25	1,016,648.38	1,274,510.50	2,283,083.55	1,421,662.58	1,516,439.11	1,357,528.43	3,361,456.39	3,197,456.30	18,966,076.30	(125,166.30)	125.16%		
163		Total Salaries & Benefits	52,539,680.95	50,906,660.00	3,432,362.05	2,682,631.18	3,099,794.73	5,664,116.98	3,453,570.66	5,141,444.02	5,832,996.61	4,128,741.77	4,755,612.76	4,408,174.25	6,472,516.74	7,432,819.00	56,504,780.75	(5,988,120.75)	111.00%		
164	4230	REFERENCE BOOKS / MATERIALS	115.28	6,575.00	-	-	-	-	-	-	-	-	-	-	-	-	6,575.00	-	0.00%		
169	4320	INSTRUCTIONAL SUPPLIES	26,481.57	25,544.00	-	-	-	37,844.94	-	-	-	-	-	12,950.45	(37,844.94)	(12,950.44)	0.01	25,543.99	0.00%		
170	4330	PERIODICALS / MAGAZINES / SUBSCRIPTIONS INCLUDING ON-LIN	199.00	109.00	-	-	1.00	-	-	-	-	-	-	-	-	108.00	109.00	-	100.00%		
171	4351	INSTRUCTIONAL MEDIA	-	1,000.00	-	-	-	-	-	-	-	-	-	-	-	-	-	1,000.00	0.00%		
172	4360	TESTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
174	4510	MAINTENANCE SUPPLIES	-	2,180.00	-	-	-	-	-	153.33	-	424.54	101.78	-	-	-	679.65	1,500.35	31.18%		
175	4520	CUSTODIAL SUPPLIES	78,133.06	60,200.00	1,286.72	2,067.39	2,994.61	11,528.08	8,970.87	941.17	6,458.44	-	3,066.50	420.03	2,354.69	20,185.12	60,273.62	(73.62)	100.12%		
176	4530	GROUPS / GARDEN SUPPLIES	46,268.91	1,033.50	1,083.68	18,710.26	9,410.49	1,073.11	1,083.68	2,048.74	5,311.05	1,539.75	1,390.70	3,394.75	(1,894.75)	16,181.87	23,996.85	71.19%			
177	4540	HEALTH SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
178	4555	COPY / PRINTING	14,092.10	23,988.00	-	656.57	-	906.73	2,477.89	166.21	6,103.05	1,263.31	227.48	1,069.27	-	4,526.40	17,396.91	6,591.09	72.52%		
179	4575	SOFTWARE - LESS THAN \$200 OR USEFUL LIFE OF LESS THAN O	-	2,205.00	-	-	-	-	-	-	-	-	-	-	-	-	-	2,205.00	0.00%		
180	4580	THEATRE SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
181	4590	OFFICE SUPPLIES	114,117.03	350,365.00	6,286.47	7,763.84	9,409.36	4,781.13	5,698.45	2,889.96	14,852.18	1,646.83	4,810.31	5,062.57	3,843.96	82,594.52	149,639.58	200,725.42	42.71%		
186	4644	REPAIR PARTS - (PARTS ONLY -- LABOR PROVIDED BY RCC STAFF	42,608.59	89,786.00	384.96	6,603.13	8,572.69	2,613.38	4,614.20	2,765.35	3,848.55	5,378.33	1,589.05	2,052.25	(10,394.82)	19,202.02	47,229.09	42,556.91	52.60%		
187	4690	TRANSPORTATION SUPPLIES, INCLUDING FUEL	2,552.31	2,971.00	-	527.71	-	474.35	(217.40)	285.38	264.28	123.67	-	455.00	114.82	533.85	2,561.66	409.34	86.22%		
188	4710	FOOD -- FUNDING SOURCE OTHER THAN GENERAL FUND	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
202		Supplies & Materials	324,567.85	648,203.00	8,991.65	36,328.90	30,388.15	59,221.72	22,627.69	9,250.14	36,837.55	10,376.43	11,185.82	25,404.32	(43,821.04)	130,381.34	337,172.67	311,030.33	52.02%		
203	5045	POSTAGE / SHIPPING	4,908.50																		

B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	
3	Norco College			E	FUND 11														
4	Fund:	11	Resource:	1000	FY 2024/25														
5		Prior Year 2023-24	Current Year 2024/25	Actuals														Balance	%
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD 6/30/2025		
227	5440	STUDENT INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
230	5510	NATURAL GAS	240,416.85	645,465.00	-	9,306.71	759.13	2,185.88	5,326.26	11,895.77	77,121.80	11,808.70	11,006.35	6,545.15	4,915.54	1,491.59	142,362.88	503,102.12	22.06%
231	5520	ELECTRICITY	681,388.51	761,849.00	-	108,955.87	147,820.04	154,624.55	143,950.86	78,101.40	3,357.16	65,754.14	(5,123.20)	127,750.08	62,186.67	119,817.31	1,007,194.88	(245,945.88)	132.20%
232	5530	WATER	119,191.71	113,219.00	-	13,267.63	14,056.13	13,945.23	13,476.03	14,335.63	11,564.43	11,120.83	9,722.99	9,859.33	11,669.63	13,665.98	136,683.84	(23,464.84)	120.73%
233	5540	TELEPHONE	17,037.02	31,585.00	1,442.95	1,473.92	-	1,460.25	1,465.50	1,470.30	3,002.32	1,507.36	1,497.23	1,497.93	-	3,005.52	17,823.28	13,761.72	56.43%
234	5541	CELLULAR TELEPHONE	21,317.62	19,418.00	-	-	-	1,680.47	3,362.14	1,472.85	4,449.64	-	-	3,081.34	1,588.15	3,236.44	18,871.03	546.97	97.18%
235	5550	LAUNDRY AND CLEANING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
236	5560	TOWEL SERVICE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
237	5570	WASTE DISPOSAL	47,485.05	48,208.00	1,896.72	1,896.72	12,064.59	1,896.72	5,706.81	6,958.32	6,908.32	8,343.66	4,818.39	5,265.84	6,526.23	16,527.34	78,809.66	(30,601.66)	163.48%
238	5610	COUNTY CONTRACTS	45,474.63	48,125.00	-	-	-	-	-	-	-	-	-	-	-	50,000.31	50,000.31	(1,875.31)	103.90%
241	5630	RENTS AND LEASES	169,106.70	373,464.00	1,082.59	1,672.59	2,527.84	4,970.27	1,422.49	(2,189.75)	2,897.48	476.00	1,082.59	111,782.34	37,424.25	13,144.22	176,292.91	197,171.09	47.20%
245	5644	REPAIR SERVICES - PERFORMED BY AN OUTSIDE VENDOR	425,583.82	386,975.00	-	13,178.65	29,448.67	53,023.37	2,665.76	19,882.64	24,075.26	29,240.75	44,065.26	18,619.17	1,878.10	38,653.15	274,730.78	112,244.22	70.99%
246	5649	COMPUTER / SOFTWARE - MAINTENANCE / LICENSE	157,875.18	184,695.00	2,313.33	2,300.00	24,854.90	80,704.21	-	-	7,500.00	-	-	4,500.00	30,361.79	369.33	152,903.56	31,791.44	82.79%
247	5650	TRANSPORTATION CONTRACTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
248	5660	TRANSPORTATION IN LIEU	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
249	5690	OTHER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
250	5691	GOVERNMENTAL FEES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
251	5710	AUDIT SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
252	5720	ELECTIONS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
253	5730	LEGAL	-	1,551.00	-	-	-	-	-	-	-	-	-	-	-	1,551.25	1,551.25	(0.25)	100.02%
254	5740	ADVERTISING - MAY INCLUDE SPONSORSHIP IF OUR ONLY BENEFIT	8,045.00	70,559.00	-	-	-	-	-	-	-	-	-	-	-	-	70,559.00	-	0.00%
255	5790	OTHER - FEES FOR LICENSES, PERMITS, PROCESSING, CPR, WEB	23,671.05	34,621.00	-	-	5,594.05	1,959.18	-	591.66	542.48	450.00	900.00	8,262.73	1,250.00	4,801.86	24,351.96	10,269.04	70.34%
256	5810	APPRAISALS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
257	5820	INTEREST	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
258	5821	STRS PENALTIES & INTEREST	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
259	5822	TRAN EXPENSE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
260	5830	SURVEYS	468.00	1,440.00	-	-	-	-	-	-	-	-	468.00	-	-	-	468.00	972.00	32.50%
261	5840	PHYSICALS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
262	5850	FINGERPRINTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
263	5855	PRE-EMPLOYMENT TESTING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
264	5861	THEFT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
265	5863	BODILY INJURY EXPENSE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
266	5870	CONSORTIUM EXPENSE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
267	5880	DAMAGE TO PERSONAL PROPERTY	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
268	5881	DAMAGE TO DISTRICT PROPERTY	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
269	5890	OTHER SERVICES	1,771,397.20	2,863,597.00	3,370.39	21,179.41	17,436.08	13,245.85	14,694.28	4,199.45	3,315.50	799.94	1,456.55	20,741.03	55,734.09	1,671,701.30	1,827,873.87	1,035,723.13	63.83%
270	5891	SALES TAX	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
271	5892	BANK CHARGES	42,578.53	47,952.00	-	-	4,806.47	3,011.17	7,573.56	-	10,091.54	-	10,204.15	1,509.82	9,251.01	10,052.00	56,499.72	(8,547.72)	117.83%
272	5893	RETURNED ITEMS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
273	5894	INTER - LIBRARY LOANS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
274	5899	ADMINISTRATIVE CONTINGENCY	-	6,887,378.00	-	-	-	27,775.00	-	(27,775.00)	-	-	-	-	-	-	-	6,887,378.00	0.00%
275	5910	INDIRECT CHARGES (GRANTS)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
276		Services & Operating Expenses	4,778,559.93	14,004,360.00	42,814.77	249,064.01	474,356.06	459,720.46	377,292.35	304,857.94	322,636.02	142,126.34	203,919.57	548,844.34	234,552.68	1,994,197.15	5,354,381.69	8,649,978.31	38.23%
282	6121	ADVERTISING & LEGAL	4,663.51	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
283	6122	ENGINEERING	-	51,120.00	-	-	-	-	-	-	11,600.00	-	12,960.00	-	-	2,000.00	26,560.00	24,560.00	51.96%
284	6123	ARCHITECT'S FEES	110,905.72	276,022.00	-	-	-	(9,035.00)	9,799.00	103,993.00	678.00	14,890.00	251,020.00	29,726.25	-	(208,314.75)	192,756.50	83,265.50	69.83%
285	6124	TESTING	6,713.00	5,000.00	-	-	-	-	-	-	-	-	3,500.00	-	-	-	3,500.00	1,500.00	70.00%
286	6125	DEMOLITION / GRADING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
287	6126	CONSTRUCTION CONTRACT	484,054.58	219,563.00	-	-	-	-	-	-	89,362.00	-	-	-	-	-	89,362.00	130,201.00	40.70%
288	6127	FIXTURES & FIXED EQUIPMENT	54,803.18	9,157.00	-	631.56	-	-	-	-	5,884.87	-	-	-	440.53	-	6,956.96	2,200.04	75.97%
289	6128	INSPECTION	30,500.70	27,071.00	-	-	-	-	-	972.50	-	-	-	-	-	3,358.35	4,330.85	27,740.15	16.00%
290	6129	OTHER	40,450.00	116,820.00	-	-	-	-	-	-	-	-	9,980.00	-	-	6,048.00	16,028.00	100,792.00	13.72%
291		Site Improvement	732,090.69	704,753.00	-	631.56	(9,035.00)	9,799.00	104,965.50	107,524.87	24,870.00	267,480.00	29,726.25	440.53	(196,908.40)	339,494.31	365,258.69	48.17%	
298	6216	CONSTRUCTION CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
299	6217	FIXTURES & FIXED EQUIPMENT	-	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00	0.00%
302		New Buildings	-	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00	0.00%
303	6221	ADVERTISING / LEGAL	1,339.98	7,329.00	-	-	-	-	-	-	-	-	2,498.79	-	2,329.25	4,828.04	2,500.96	65.88%	
305	6223	ARCHITECT'S FEES	31,925.00	119,841.00	-	-	-	-	-	-	-	59,132.57	597.50	-	(12,576.25)	47,153.82	72,687.18	39.35%	
308	6226	REMODEL PROJECTS	66,829.64	312,624.00	-	-	-	-	-	-	114,470.54	-	-	-	191,095.88	305,566.42	7,057.58	97.74%	
309	6227	FIXTURES & FIXED EQUIPMENT	29,062.38	5,862.00	-	-	-	-	-	-	-	-	-	5,861.60	-	-	5,861.60	0.40	99.99%
310	6228	INSPECTION	(784.00)	35,280.00	-	-	-	-	-	-	-	-	-	-	-	-	35,280.00	0.00%	
311	6229	OTHER	-	20,564.00	-	-	-	-	-	-	-	-	9,999.00	-	-	565.50	10,564.50	9,999.50	51.37%
312		Building Remodel	133,573.00	547,622.00	-	-	-	-	-	-	173,603.11	9,999.00	10,021.89	-	192,834.38	386,458.38	161,163.62	70.57%	
317	6481	EQUIPMENT NEW ADDITIONAL - \$200 - \$4,999	14,132.25	57,103.00	-	-	-	-	880.88	-	-	-	-	27,957.33	-	9,194.67	38,032.88	19,070.12	66.60

B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T		
3	Norco College			E	FUND 11															
4	Fund:	11	Resource:	1000	FY 2024/25															
5		Prior Year 2023-24	Current Year 2024/25	Actuals												YTD 6/30/2025	Balance	%		
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD 6/30/2025	Balance	%	
320	6486	COMPUTER EQUIPMENT NEW ADDITIONAL - OVER \$5,000 (AN	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(8,663.00)	(8,663.00)	8,663.00	
321	6487	COMP EQUIP REPLACEMENT \$200-\$4999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
322	6491	EQUIPMENT REPLACEMENT - \$200 - \$4,999 (IDENTICALLY REPL	-	3,547.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,547.00	0.00%
323	6492	EQUIPMENT REPLACEMENT - OVER \$5,000 (IDENTICALLY REPLA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
324	6495	COMPUTER EQUIPMENT REPLACEMENT - \$200 - \$4,999 (IDENTI	1,805.81	3,333.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,333.00	0.00%
325	6496	COMPUTER EQUIPMENT REPLACEMENT - OVER \$,5000 (IDENTIC	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
326		Equipment	292,292.35	291,363.00	10,969.24	4,117.20	-	748.16	-	880.88	9,794.72	20,723.51	40,297.07	28,712.90	-	18,557.09	134,800.77	156,562.23	46.27%	
327		Capital Outlay	1,157,956.04	1,543,739.00	10,969.24	4,117.20	631.56	(8,286.84)	9,799.00	105,846.38	117,319.59	219,196.62	317,776.07	68,461.04	440.53	14,483.07	860,753.46	682,985.54	55.76%	
328	7390	INTRAFUND TRANSFERS OUT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	380,000.00	380,000.00	(380,000.00)	
340		Total Outgo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	380,000.00	380,000.00	(380,000.00)	
341		Total Non-Salary	6,261,083.82	16,196,302.00	62,775.66	289,510.11	505,375.77	510,655.34	409,719.04	419,954.46	476,793.16	371,699.39	532,881.46	642,709.70	191,172.17	2,519,061.56	6,932,307.82	9,263,994.18	42.80%	
342		Total 1000-7999 (obj code)	58,800,764.77	67,102,962.00	3,495,137.71	2,972,141.29	3,605,170.50	6,174,772.32	3,863,289.70	5,561,398.48	6,309,789.77	4,500,441.16	5,288,494.22	5,050,883.95	6,663,688.91	9,951,880.56	63,437,088.57	3,665,873.43	94.54%	
343		District expense (site EXX)	10,885,289.00	-	-	-	-	-	-	-	-	-	-	-	-	-	9,482,509.24	9,482,509.24	(9,482,509.24)	
344		Holding accounts removed	-	10,721,767.00	-	-	151,257.56	-	-	126,647.44	-	-	-	-	-	-	-	1,012,736.57	9,709,030.43	9.45%
345		Total Norco Budget/Expenses	69,686,053.77	56,381,195.00	3,495,137.71	2,972,141.29	3,453,912.94	6,174,772.32	3,863,289.70	5,434,751.04	6,309,789.77	4,500,441.16	5,288,494.22	5,050,883.95	6,663,688.91	9,951,880.56	62,424,352.00	(6,043,157.00)	110.72%	
346																				
347																				
348																				
349																				
350		Prior Year 2023-24	Current Year 2024/25	Actuals 24/25												YTD	Balance	%		
351		Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Balance	%		
352		Revenues	68,165,555.94	68,828,496.00	62,650.00	69,841.47	5,851,774.50	4,886,161.02	3,673,289.15	3,282,695.45	1,922,099.71	20,876,189.54	6,511,430.56	25,787.52	5,420,463.72	18,269,216.94	70,851,599.58	(2,023,103.58)	102.94%	
353																				
354		1000-3999 Salaries & Benefits	52,539,680.95	50,906,660.00	3,432,362.05	2,682,631.18	3,099,794.73	5,664,116.98	3,453,570.66	5,141,444.02	5,832,996.61	4,128,741.77	4,755,612.76	4,408,174.25	6,472,516.74	7,432,819.00	56,504,780.75	(5,598,120.75)	111.00%	
355		4000-7999 Non-salary acct's	6,261,083.82	16,196,302.00	62,775.66	289,510.11	505,375.77	510,655.34	409,719.04	419,954.46	476,793.16	371,699.39	532,881.46	642,709.70	191,172.17	2,519,061.56	6,932,307.82	9,263,994.18	42.80%	
356		Total Expenses	58,800,764.77	67,102,962.00	3,495,137.71	2,972,141.29	3,605,170.50	6,174,772.32	3,863,289.70	5,561,398.48	6,309,789.77	4,500,441.16	5,288,494.22	5,050,883.95	6,663,688.91	9,951,880.56	63,437,088.57	3,665,873.43	94.54%	
357		Revenue Over expenses	9,364,791.17	1,725,534.00	(3,432,487.71)	(2,902,299.82)	2,246,604.00	(1,288,611.30)	(190,000.55)	(2,278,703.03)	(4,387,690.06)	16,375,748.38	1,222,936.34	(5,025,096.43)	(1,243,225.19)	8,317,336.38	7,414,511.01			

	B	C	D	E	F	G	H	R	S	T
3	Norco College			E	FUND_11					
4	Fund:	11	Resource:	1000	FY 2025/26					
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals				Balance	%
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	YTD 9/30/2025	Balance	Used
9	8150	STUDENT FINANCIAL AID	65,494.88	48,936.00	-	-	-	-	48,936.00	0.00%
13	81xx	Federal Revenues	65,494.88	48,936.00	-	-	-	-	48,936.00	0.00%
14	8611	GENERAL APPORTIONMENTS	31,121,182.65	31,856,933.00	-	4,819,804.10	3,614,852.91	8,434,657.01	23,422,275.99	26.48%
15	8613	APPRENTICESHIP	1,800,062.25	-	142,166.00	(142,166.00)	-	-	-	
16	8615	BOARD FINANCIAL ASSISTANCE PROGRAM	83,545.61	84,500.00	-	12,979.07	12,751.45	25,730.52	58,769.48	30.45%
17	8617	RDA BACKFILL & REVENUE IN EXCESS OF ENTITLEMENT	-	-	-	-	-	-	-	
18	8619	OTHER GENERAL APPORTIONMENTS	776,850.30	807,759.00	-	26,108.58	19,581.71	45,690.29	762,068.71	5.66%
25	8630	EDUCATION PROTECTION ACCOUNT REVENUE	11,680,946.29	11,814,437.00	-	-	-	-	11,814,437.00	0.00%
29	8670	STATE TAX SUBVENTIONS	132.12	-	-	-	-	-	-	
30	8671	HOMEOWNERS' PROPERTY TAX RELIEF	88,213.00	93,682.00	-	-	-	-	93,682.00	0.00%
31	8681	STATE LOTTERY REVENUE	1,405,597.29	1,400,992.00	-	-	-	-	1,400,992.00	0.00%
32	8685	STATE MANDATED COSTS	238,881.34	247,168.00	-	-	-	-	247,168.00	0.00%
33	8690	OTHER STATE REVENUES	2,155,360.36	-	-	-	-	-	-	
34	8699	OTHER STATE REVENUES	-	-	-	-	-	-	-	
35	86xx	State Revenues	49,350,771.21	46,305,471.00	142,166.00	4,716,725.75	3,647,186.07	8,506,077.82	37,799,393.18	18.37%
36	8809	REDEVELOPMENT ASSET LIQUIDATION	6,017.77	6,391.00	-	-	-	-	6,391.00	0.00%
37	8811	TAX ALLOCATION, SECURED ROLL	12,414,422.16	13,184,110.00	-	-	-	-	13,184,110.00	0.00%
38	8812	TAX ALLOCATION, SUPPLEMENTAL ROLL	467,856.84	496,864.00	-	-	-	-	496,864.00	0.00%
39	8813	TAX ALLOCATION, UNSECURED ROLL	664,491.95	705,690.00	-	-	-	-	705,690.00	0.00%
40	8816	PRIOR YEARS TAXES	264,228.12	280,610.00	-	-	-	-	280,610.00	0.00%
41	8817	EDUCATION REVENUE AUGMENTATION FUND (ERAF)	(1,241,101.55)	(1,318,049.00)	-	-	439.22	439.22	(1,318,488.22)	-0.03%
42	8818	REDEVELOPMENT AGENCY FUNDS	698,401.14	741,702.00	-	-	-	-	741,702.00	0.00%
43	8819	REDEVELOPMENT RESIDUAL	4,188,482.12	4,448,166.00	-	-	-	-	4,448,166.00	0.00%
50	8850	RENTALS AND LEASES	66,712.14	240,425.00	-	-	-	-	240,425.00	0.00%
51	8860	INTEREST AND INVESTMENT INCOME	1,219,437.24	1,094,525.00	-	-	1.37	1.37	1,094,523.63	0.00%
52	8861	NET INCREASE (DECREASE) IN THE FV OF INVESTMENTS	489,763.66	-	-	-	-	-	-	
53	8871	CHILD DEVELOPMENT SERVICES	-	-	-	-	-	-	-	
54	8872	COMMUNITY SERVICE CLASSES	-	-	-	-	-	-	-	
55	8874	ENROLLMENT	2,075,673.52	2,145,268.00	514,724.40	5,348.90	119,195.43	639,268.73	1,505,999.27	29.80%
56	8875	FIELD TRIPS AND USE OF NONDISTRICT FACILITIES	-	-	-	-	-	-	-	
57	8876	HEALTH SERVICES	-	-	-	-	-	-	-	
58	8878	INSURANCE	-	-	-	-	-	-	-	
59	8879	STUDENT RECORDS	13,230.22	20,000.00	-	1,080.32	4,448.24	5,528.56	14,471.44	27.64%
60	8880	NONRESIDENT TUITION	694,502.09	749,486.00	-	-	20,485.42	20,485.42	729,000.58	2.73%
61	8881	PARKING SERVICES AND PUBLIC TRANSPORTATION	-	-	-	-	-	-	-	
62	8884	STUDENT REPRESENTATION FEE	(21,139.22)	-	-	80.00	15,903.48	15,983.48	(15,983.48)	
63	8889	OTHER STUDENT FEES & CHARGES	(2,141.93)	3,104.00	-	-	166.20	166.20	2,937.80	5.35%
64	8890	OTHER LOCAL REVENUE	4,127.32	77,929.00	-	3.27	4.48	7.75	77,921.25	0.01%
65	8897	INDIRECT COSTS TRANSFERS	231,293.96	561,000.00	-	-	(311.32)	(311.32)	561,311.32	-0.06%
66	8898	CASH OVER/SHORT	-	-	-	-	-	-	-	
67	88xx	Local Revenues	22,234,257.55	23,437,221.00	514,724.40	6,512.49	160,332.52	681,569.41	22,755,651.59	2.91%
68	8912	SALE OF EQUIPMENT & SUPPLIES	495.00	1,600.00	-	-	-	-	1,600.00	0.00%
69	8980	INTERFUND TRANSFER IN	-	-	-	-	-	-	-	
70	8999	INTRAFUND TRANSFER IN (OUT)	(799,419.06)	52,957.00	-	-	-	-	52,957.00	0.00%
71	89xx	Other Financing Sources	(798,924.06)	54,557.00	-	-	-	-	54,557.00	0.00%
72		Total Revenues	70,851,599.58	69,846,185.00	656,890.40	4,723,238.24	3,807,518.59	9,187,647.23	60,658,537.77	13.15%
73	1110	INSTRUCTORS, FULL TIME	11,036,074.46	13,685,665.00	774,685.47	1,016,792.50	1,028,973.53	2,820,451.50	10,865,213.50	20.61%

	B	C	D	E	F	G	H	R	S	T
3	Norco College			E	FUND_11					
4	Fund:	11	Resource:	1000	FY 2025/26					
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals				Balance	%
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	YTD 9/30/2025	Used	
121	2440	SHORT-TERM OVERTIME, INSTRUCTIONAL	13,901.91	-	-	-	23.10	23.10	(23.10)	
122	2449	SHORT-TERM NONCLASSIFIED, INSTRUCTIONAL	29,292.00	7,212.00	-	-	-	-	7,212.00	0.00%
123	2469	SHORT-TERM SUBSTITUTES, INSTRUCTIONAL	15,369.42	-	-	-	-	-	-	
124	24xx	Instructional Aides, Other	59,721.83	30,008.00	-	-	23.10	23.10	29,984.90	0.08%
125		Classified Salaries	7,142,012.38	8,424,264.00	593,456.38	624,656.26	649,089.89	1,867,202.53	6,557,061.47	22.16%
126	3110	INSTRUCTIONAL STRS	3,625,041.07	4,051,276.00	309,772.73	195,070.33	242,639.35	747,482.41	3,303,793.59	18.45%
127	3115	STRS, TEACHERS AND AIDES - EMPLOYER PAID	-	-	-	-	-	-	-	
128	3135	STRS, OTHER CE EMPLOYEES - EMPLOYER PAID	-	-	-	-	-	-	-	
129	3150	CALSTRS ON-BEHALF FOR INSTRUCTIONAL	1,683,364.54	-	-	-	-	-	-	
130	3210	INSTRUCTIONAL PERS	163,353.01	175,282.00	11,589.24	13,739.61	12,005.29	37,334.14	137,947.86	21.30%
131	3310	INSTRUCTIONAL FICA	44,301.54	40,535.00	3,171.30	3,174.66	3,007.14	9,353.10	31,181.90	23.07%
132	3315	INSTRUCTIONAL MEDICARE	351,561.44	337,642.00	25,817.41	15,596.53	19,264.17	60,678.11	276,963.89	17.97%
133	3410	INSTRUCTIONAL HEALTH & WELFARE	2,965,575.01	3,018,420.00	8,192.10	16,208.56	130,468.18	154,868.84	2,863,551.16	5.13%
134	3450	OPEB, TEACHERS AND AIDES	48,620.40	46,623.00	3,563.82	2,152.51	2,661.92	8,378.25	38,244.75	17.97%
135	3510	INSTRUCTIONAL SUI	18,804.90	15,577.00	890.23	536.92	664.27	2,091.42	13,485.58	13.43%
136	3610	INSTRUCTIONAL WC	388,885.83	372,945.00	28,510.61	17,220.33	21,293.09	67,024.03	305,920.97	17.97%
137		Instructional Benefits	9,289,507.74	8,058,300.00	391,507.44	263,699.45	432,003.41	1,087,210.30	6,971,089.70	13.49%
138	3440	RETIREE BENEFITS ACAD & CLASS	735,544.27	665,168.00	-	-	20,844.51	20,844.51	644,323.49	3.13%
139	3120	CLASSIFIED STRS - (FOR CLASSIFIED EMPLOYEES PAYING INTO S	(87.69)	-	-	-	-	-	-	
140	3130	NON-INSTRUCTIONAL STRS - FOR ACADEMIC ADMINISTRATORS /	969,649.49	1,201,349.00	79,262.01	84,250.20	92,269.79	255,782.00	945,567.00	21.29%
141	3160	CALSTRS ON-BEHALF CLASSIFIED	-	-	-	-	-	-	-	
142	3170	CALSTRS ON-BEHALF NON-INSTRUCTIONAL ACADEMIC	471,995.82	-	-	-	-	-	-	
143	3220	CLASSIFIED PERS	1,603,935.55	1,966,915.00	140,713.89	146,565.12	146,894.33	434,173.34	1,532,741.66	22.07%
144	3230	NON-INSTRUCTIONAL PERS	349,208.30	314,690.00	23,390.43	25,574.87	26,229.00	75,194.30	239,495.70	23.89%
145	3320	CLASSIFIED FICA	376,407.00	453,053.00	33,400.82	33,744.59	35,749.04	102,894.45	350,158.55	22.71%
146	3325	CLASSIFIED MEDICARE	94,318.86	111,557.00	7,891.89	8,067.85	8,742.68	24,702.42	86,854.58	22.14%
147	3330	NON - INSTRUCTIONAL FICA	72,628.03	65,417.00	6,097.74	5,105.56	5,329.34	16,532.64	48,884.36	25.27%
148	3335	NON - INSTRUCTIONAL ACADEMIC MEDICARE -COUNSELORS / LI	98,625.62	108,610.00	7,956.53	7,236.20	8,458.39	23,651.12	84,958.88	21.78%
149	3360	SOCIAL SECURITY - ALL OTHER, TEACHERS AND AIDES	-	-	-	-	-	-	-	
150	3420	CLASSIFIED HEALTH & WELFARE	1,563,847.05	1,940,177.00	6,765.64	13,813.30	92,381.40	112,960.34	1,827,216.66	5.82%
151	3430	NON - INSTRUCTIONAL HEALTH & WELFARE (COUNSELORS / LIBR	1,116,844.37	1,190,959.00	3,691.36	7,230.38	26,261.71	37,183.45	1,153,775.55	3.12%
152	3460	OPEB, CL EMPLOYEES	13,691.72	15,489.00	1,089.80	1,134.06	1,217.65	3,441.51	12,047.49	22.22%
153	3470	OPEB, OTHER CE EMPLOYEES	13,643.24	14,981.00	1,100.76	1,003.17	1,171.38	3,275.31	11,705.69	21.86%
154	3520	CLASSIFIED SUI	6,488.52	24,142.00	272.08	278.15	301.49	851.72	23,290.28	3.53%
155	3530	NON - INSTRUCTIONAL SUI - (COUNSELORS / LIBRARIANS / COOR	6,013.28	14,007.00	274.37	249.53	291.65	815.55	13,191.45	5.82%
156	3620	CLASSIFIED WC	103,059.56	123,910.00	8,670.30	9,053.26	9,680.72	27,404.28	96,505.72	22.12%
157	3630	NON - INSTRUCTIONAL WC - COUNSELORS / LIBRARIANS / COOR	109,145.67	119,841.00	8,805.79	8,025.43	9,371.52	26,202.74	93,638.26	21.86%
159	3910	CalSTRS On Behalf	(1,153.60)	-	-	-	-	-	-	
160	3920	CalSTRS On Behalf	(528.15)	-	-	-	-	-	-	
161	3930	CalSTRS On Behalf	(2,161.46)	-	-	-	-	-	-	
162	3939	Golden Handshake Payments	1,945,539.11	-	-	-	-	-	-	
165		Non-Instructional Benefits	8,911,110.29	7,665,097.00	329,383.41	351,331.67	464,350.09	1,145,065.17	6,520,031.83	14.94%
166		Benefits	18,936,162.30	16,388,565.00	720,890.85	615,031.12	917,198.01	2,253,119.98	14,135,445.02	13.75%
167		Total Salaries & Benefits	56,504,780.75	54,932,104.00	3,598,082.18	2,759,946.65	3,442,737.82	9,800,766.65	45,131,337.35	17.84%
168	4230	REFERENCE BOOKS / MATERIALS	-	7,050.00	-	-	-	-	7,050.00	0.00%
169	4320	INSTRUCTIONAL SUPPLIES	0.01	33,118.00	-	-	-	-	33,118.00	0.00%

	B	C	D	E	F	G	H	R	S	T
3	Norco College			E	FUND_11					
4	Fund:	11	Resource:	1000	FY 2025/26					
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals				Balance	%
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	YTD 9/30/2025	Balance	Used
170	4330	PERIODICALS / MAGAZINES / SUBSCRIPTIONS INCLUDING ON-LIN	109.00	-	-	-	234.00	234.00	(234.00)	
171	4351	INSTRUCTIONAL MEDIA	-	1,000.00	-	-	-	-	1,000.00	0.00%
172	4360	TESTS	-	-	-	-	-	-	-	
174	4510	MAINTENANCE SUPPLIES	679.65	1,500.00	-	-	-	-	1,500.00	0.00%
175	4520	CUSTODIAL SUPPLIES	60,273.62	55,122.00	132.69	7,747.64	1,581.28	9,461.61	45,660.39	17.16%
176	4530	GROUNDNS / GARDEN SUPPLIES	59,283.15	49,198.00	2,371.39	1,234.06	7,425.43	11,030.88	38,167.12	22.42%
177	4540	HEALTH SUPPLIES	-	-	-	-	-	-	-	
178	4555	COPY / PRINTING	17,396.91	17,410.00	-	440.96	2,344.93	2,785.89	14,624.11	16.00%
179	4575	SOFTWARE - LESS THAN \$200 OR USEFUL LIFE OF LESS THAN ON	-	2,205.00	-	-	-	-	2,205.00	0.00%
180	4580	THEATRE SUPPLIES	-	-	-	-	-	-	-	
181	4590	OFFICE SUPPLIES	149,639.58	164,756.00	2,181.12	4,889.66	12,586.72	19,657.50	145,098.50	11.93%
186	4644	REPAIR PARTS - (PARTS ONLY -- LABOR PROVIDED BY RCC STAFF	47,229.09	213,298.00	3,683.90	8,237.58	2,550.26	14,471.74	198,826.26	6.78%
187	4690	TRANSPORTATION SUPPLIES, INCLUDING FUEL	2,561.66	3,611.00	-	316.79	457.28	774.07	2,836.93	21.44%
188	4710	FOOD -- FUNDING SOURCE OTHER THAN GENERAL FUND	-	-	-	-	-	-	-	
202		Supplies & Materials	337,172.67	548,268.00	8,369.10	22,866.69	27,179.90	58,415.69	489,852.31	10.65%
203	5045	POSTAGE / SHIPPING	18,339.32	19,968.00	-	-	35.84	35.84	19,932.16	0.18%
204	5110	CONSULTANTS	17,500.00	25,611.00	-	-	-	-	25,611.00	0.00%
205	5120	LECTURERS	9,196.66	9,400.00	-	500.00	-	500.00	8,900.00	5.32%
207	5151	TEMPORARY SERVICES	-	-	-	-	-	-	-	
213	5197	GRANT / CONTRACT SUB-AGREEMENT	-	-	-	-	-	-	-	
214	5198	PROFESSIONAL SERVICES	49,791.08	42,823.00	1,910.39	391.46	-	2,301.85	40,521.15	5.38%
215	5210	MILEAGE / TOLL FEES	711.71	4,082.00	-	-	-	-	4,082.00	0.00%
216	5211	MEETING EXPENSES	1,626.48	3,761.00	-	-	-	-	3,761.00	0.00%
217	5219	TRAVEL EXPENSES - NON-RCCD EMPLOYEES / STUDENTS	-	-	-	723.33	1,787.94	2,511.27	(2,511.27)	
218	5220	CONFERENCES (INCLUDING WEBINAR PROGRAMS)	72,345.41	97,167.00	-	152,783.45	(73,813.14)	78,970.31	18,196.69	81.27%
219	5250	TRAVEL EXPENSES - EMPLOYEE CANDIDATES	-	-	-	-	-	-	-	
220	5310	MEMBERSHIP / DUES	87,002.45	99,906.00	2,635.00	1,000.00	39,570.00	43,205.00	56,701.00	43.25%
225	5421	GENERAL LIABILITY AND PROPERTY EXPENSE	1,127,058.65	1,156,846.00	-	-	150,447.58	150,447.58	1,006,398.42	13.00%
227	5440	STUDENT INSURANCE	-	-	-	-	-	-	-	
230	5510	NATURAL GAS	142,362.88	645,465.00	1,070.30	882.26	1,033.21	2,985.77	642,479.23	0.46%
231	5520	ELECTRICITY	1,007,194.88	761,409.00	87,589.99	121,320.94	130,985.09	339,896.02	421,512.98	44.64%
232	5530	WATER	136,683.84	113,219.00	12,411.33	13,436.32	13,800.62	39,648.27	73,570.73	35.02%
233	5540	TELEPHONE	17,823.28	31,585.00	1,647.36	1,340.05	1,498.33	4,485.74	27,099.26	14.20%
234	5541	CELLULAR TELEPHONE	18,871.03	18,570.00	-	-	1,532.08	1,532.08	17,037.92	8.25%
235	5550	LAUNDRY AND CLEANING	-	-	-	-	-	-	-	
236	5560	TOWEL SERVICE	-	-	-	-	-	-	-	
237	5570	WASTE DISPOSAL	78,809.66	44,175.00	5,957.66	5,811.28	18,879.21	30,648.15	13,526.85	69.38%
238	5610	COUNTY CONTRACTS	50,000.31	52,090.00	-	-	-	-	52,090.00	0.00%
241	5630	RENTS AND LEASES	176,292.91	110,527.00	19,952.13	15,581.26	8,709.56	44,242.95	66,284.05	40.03%
245	5644	REPAIR SERVICES - PERFORMED BY AN OUTSIDE VENDOR	274,730.78	208,207.00	3,039.08	60,531.29	23,984.17	87,554.54	120,652.46	42.05%
246	5649	COMPUTER / SOFTWARE - MAINTENANCE / LICENSE	152,903.56	96,205.00	-	412.21	56,220.14	56,632.35	39,572.65	58.87%
247	5650	TRANSPORTATION CONTRACTS	-	-	-	-	-	-	-	
248	5660	TRANSPORTATION IN LIEU	-	-	-	-	-	-	-	
249	5690	OTHER	-	-	-	-	-	-	-	
250	5691	GOVERNMENTAL FEES	-	-	-	-	-	-	-	
251	5710	AUDIT SERVICES	-	-	-	-	-	-	-	
252	5720	ELECTIONS	-	-	-	-	-	-	-	
253	5730	LEGAL	1,551.25	-	-	-	-	-	-	
254	5740	ADVERTISING - MAY INCLUDE SPONSORSHIP IF OUR ONLY BENE	-	60,968.00	-	-	5,750.00	5,750.00	55,218.00	9.43%

	B	C	D	E	F	G	H	R	S	T
3	Norco College			E	FUND_11					
4	Fund:	11	Resource:	1000	FY 2025/26					
5			Prior Year 2024-2025	Current Year 2025/2026	Actuals				Balance	%
6	Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	YTD 9/30/2025		
324	6495	COMPUTER EQUIPMENT REPLACEMENT - \$200 - \$4,999 (IDENTIC	-	3,333.00	-	-	-	-	3,333.00	0.00%
325	6496	COMPUTER EQUIPMENT REPLACEMENT - OVER \$,5000 (IDENTIC	-	-	-	-	-	-	-	
326		Equipment	134,800.77	79,177.00	-	13,516.13	25,052.69	38,568.82	40,608.18	48.71%
327		Capital Outlay	860,753.46	620,997.00	130.50	144,035.13	126,026.19	270,191.82	350,805.18	43.51%
328	7390	INTRAFUND TRANSFERS OUT	380,000.00	1,056,924.00	-	-	-	-	1,056,924.00	0.00%
340		Total Outgo	380,000.00	1,056,924.00	-	-	-	-	1,056,924.00	0.00%
341		Total Non-Salary	6,932,307.82	15,242,828.00	144,712.84	546,605.34	548,232.78	1,239,550.96	14,003,277.04	8.13%
342		Total 1000-7999 (obj code)	63,437,088.57	70,174,932.00	3,742,795.02	3,306,551.99	3,990,970.60	11,040,317.61	59,134,614.39	15.73%
343		District expense (site EXX)	9,482,509.00							
344		Holding accounts removed	-	10,380,862.00		-	405,489.75	405,489.75	9,975,372.25	3.91%
345		Total Norco Budget/Expenses	72,919,597.57	59,794,070.00	3,742,795.02	3,306,551.99	3,585,480.85	10,634,827.86	49,159,242.14	17.79%
346										
347										
348										
349			Prior Year 2023-24	Current Year 2024/25	Actuals 24/25				Balance	%
350	SUMMARY		Actual	Revised Budget	JUL	AUG	SEP	YTD		
351		Revenues	70,851,599.58	69,846,185.00	656,890.40	4,723,238.24	3,807,518.59	9,187,647.23	60,658,537.77	13.15%
352										
353		1000-3999 Salaries & Benefits	56,504,780.75	54,932,104.00	3,598,082.18	2,759,946.65	3,442,737.82	9,800,766.65	45,131,337.35	17.84%
354		4000-7999 Non-salary accts	6,932,307.82	15,242,828.00	144,712.84	546,605.34	548,232.78	1,239,550.96	14,003,277.04	8.13%
355		Total Expenses	63,437,088.57	70,174,932.00	3,742,795.02	3,306,551.99	3,990,970.60	11,040,317.61	59,134,614.39	15.73%
356		Revenue Over expenses	7,414,511.01	(328,747.00)	(3,085,904.62)	1,416,686.25	(183,452.01)	(1,852,670.38)		

Norco College Holding Accounts

As of 06/30/2025

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 24/25 Adopted Budget	FY 24/25 Revised Budget	FY 24/25 Rev/Exp Net of Abatements	FY 24/25 Encumbrances	Uncommitted / Unrealized
991	OT	N	11	1000	Savings from Permanent Gen.Fund Staff Positions	-	4,545	-	-	4,545
993	OT	N	11	1000	Sabbatical Holding Account	88,738	88,738	-	-	88,738
566	A	Y	11	1000	Annual Commissions rec'd from B&N	48,984	48,984	20,858	-	28,126
560	OT	Y	11	1000	College Fund Balance 1% Contingency	3,922	3,922	-	-	3,922
567	OT	Y	11	1000	One-time District set aside allocation	5,516,477	5,516,477	422,429	-	5,094,048
563	A	Y	11	1000	Annual Commissions rec'd from Follett	437,602	437,602	-	-	437,602
733	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	79,056	79,056	3,109	-	75,947
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	619,535	619,535	67,311	-	552,224
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	22,993	22,993	(2,600)	-	25,593
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	285,805	285,805	97,474	-	188,331
568	OT	Y	11	1000	Facilities Fees Revenue	138,013	138,013	1,486	-	136,527
997	OG	Y	11	1000	To/From Permanently Funded Positions	427,102	427,102	-	-	427,102
999	OT	Y	11	1000	Adjusting Account to Address Permanent Increases in College Contracts- obj 5110	7,615	1,615	-	-	1,615
797	OT	Y	11	1000	Indirect Cost Recovery (at 83%)	2,730,695	2,948,719	402,671	-	2,546,048
					Fund 11- Unrestricted	10,406,537.00	10,623,106.00	1,012,737.31	-	9,610,368.69
075	A	Y	12	1190	Restricted to Instructional Equipment	-	-	-	-	-
186	A	Y	12	1190	Veterans Resource Center - FY 19/20	5,841	5,841	5,030	-	811
735	A	Y	12	1190	Restricted to Instructional & Library Materials including Instructional Software	1,525,848	1,525,848	918,389	-	607,459
1180	A	Y	12	1180	Redevelopment Agency (RDA)	-	-	-	-	-
709	A	Y	12	1190	Restricted to Capital Purchases	41,520	41,520	214	-	41,306
191	OT	Y	12	1190	State Appropriation - Stokoe	1,084,938	1,084,938	897,534	-	187,404
					Fund 12 Restricted	2,658,147	2,658,147	1,821,168	-	836,979
Contingency Accounts for NC Departments				5899/4320						
EJA	OG	N	11	1000	Academic Affairs Holding (set up in FY 15/16)	30,794	6,304	-	-	6,304
EDB	OG	N	11	1000	Administrative Contingencies	29,431	-	-	-	-
EJA	OG	N	11	1000	Administrative Contingencies	1,720	1,720	-	-	1,720
EMA	OG	N	11	1000	Administrative Contingencies	25,369	13,479	-	-	13,479
EMB	OG	N	11	1000	Administrative Contingencies	500	500	-	-	500
EMG	OG	N	11	1000	Administrative Contingencies	500	500	-	-	500
EZA	OG	N	11	1000	Administrative Contingencies	15,419	-	-	-	-
EZB	OG	N	11	1000	Administrative Contingencies	450	-	-	-	-
EZG	OG	N	11	1000	Administrative Contingencies	1,000	-	-	-	-
EZK	OG	N	11	1000	Administrative Contingencies	1,000	800	-	-	800
					Total Fund 11- Administrative Contingencies	106,183	23,303	-	-	23,303

Norco College Holding Accounts

As of 10/13/2025

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 25/26 Adopted Budget	FY 25/26 Revised Budget	FY 25/26 Rev/Exp Net of Abatements	FY 25/26 Encumbrances	Uncommitted / Unrealized
993	OT	N	11	1000	Sabbatical Holding Account obj code 1118	87,917	87,917	-	-	87,917
566	A	Y	11	1000	Annual Commissions rec'd from B&N	28,858	28,858	3,081	-	25,777
563	A	Y	11	1000	Annual Commissions rec'd from Follett	356,577	356,577	-	-	356,577
733	OT	Y	11	1000	Follet Signing Bonus FY 17/18	75,947	75,947	522	-	75,425
560	OT	Y	11	1000	College Fund Balance 1% Contingency	3,922	3,922	-	-	3,922
567	OT	Y	11	1000	One-time District set aside allocation	457,087	457,087	68,719	373,005	15,363
811	OT	Y	11	1000	STEM 100 Renovation	4,735,622	4,735,622	238,191	4,473,727	23,704
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,079,323	1,079,323	54,048	148,028	877,247
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	25,593	25,593	2,298	10,178	13,117
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	188,331	188,331	9,664	(886)	179,553
568	OT	Y	11	1000	Facilities Fees Revenue	196,948	196,948	3,150	27,247	166,550
997	OG	Y	11	1000	To/From Permanently Funded Positions	673,528	673,528	-	-	673,528
999	OT	Y	11	1000	Contracts- obj 5110	6,805	6,805	-	-	6,805
797	OT	Y	11	1000	Indirect Cost Recovery (at 83%)	2,559,317	2,574,049	92,509	276,842	2,204,697
Fund 11- Unrestricted						10,475,775.00	10,490,507.00	472,182.89	5,308,141.39	4,710,182.72
075	A	Y	12	1190	Restricted to Instructional Equipment	0	0	0	0	0
186	A	Y	12	1190	Veterans Resource Center - FY 19/20	811	811	0	0	811
735	A	Y	12	1190	Restricted to Instructional & Library Materials including Instructional Software	1,317,850	1,317,850	318,456	174,656	824,739
1180	A	Y	12	1180	Redevelopment Agency (RDA)	0	0	0	0	0
709	A	Y	12	1190	Restricted to Capital Purchases	65,494	65,494	25	0	65,469
191	OT	Y	12	1190	State Appropriation - Stokoe	187,404	187,404	15,748	15,407	156,250
Fund 12 Restricted						1,571,559	1,571,559	334,228	190,062	1,047,268
Contingency Accounts for NC Departments				5899/4320						
EJA	OG	N	11	1000	Academic Affairs Holding (set up in FY 15/16)	31,604	31,604	-	-	31,604
EDB	OG	N	11	1000	Administrative Contingencies	29,431	27,077	-	-	27,077
EJA	OG	N	11	1000	Administrative Contingencies	1,720	1,720	-	-	1,720
EMA	OG	N	11	1000	Administrative Contingencies	20,479	10,988	-	-	10,988
EMB	OG	N	11	1000	Administrative Contingencies	500	500	-	-	500
EMG	OG	N	11	1000	Administrative Contingencies	500	500	-	-	500
EZA	OG	N	11	1000	Administrative Contingencies	15,419	15,419	-	-	15,419
EZB	OG	N	11	1000	Administrative Contingencies	450	450	-	-	450
EZG	OG	N	11	1000	Administrative Contingencies	1,000	1,000	-	-	1,000
EZK	OG	N	11	1000	Administrative Contingencies	800	800	-	-	800
Total Fund 11- Administrative Contingencies						101,903	90,058	-	-	90,058

**SUMMARY OF GRANTS AND CATEGORICAL FUNDS FY 2024/25
AS OF 06/30/2025**

Row Labels	Adopted Budget 24/25	Revised Budget	Actuals	Encumbrances.	Uncommitted Balance
Federal - Allocation - Non-Competitive - Renewable	359,774.00	359,774.00	401,879.27	0.00	-42,105.27
SPP 300 - FWS OFF CAMPUS (COMMUNITY SERVICE)	35,977.00	35,977.00	17,630.30	0.00	18,346.70
SPP 303 - HEW CWS ON CAMPUS (FWS LITERACY)	0.00	0.00	5,011.68	0.00	-5,011.68
SPP 304 - FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC)	323,797.00	323,797.00	371,832.20	0.00	-48,035.20
SPP 305 - FWS ON CAMPUS CALWORKS (75%) / FWS (25%)	0.00	0.00	5,573.67	0.00	-5,573.67
SPP 307 - FWS OFF CAMPUS (COMMUNITY SERVICE) - CALWORKS (75%) / FWS (25%)	0.00	0.00	1,831.42	0.00	-1,831.42
Federal - Competitive - One Time	524,257.00	1,238,618.00	411,892.36	0.00	826,725.64
SPP 108 - PATHWAYS TO SUCCESS: CREATING OPPORTUNITIES IN THE ARTS AND HUMANITIES	23,253.00	61,199.00	27,022.43	0.00	34,176.57
SPP 167 - NASA COMMUNITY COLLEGE AEROSPACE SCHOLARS PROGRAM Iteration 5	7,896.00	7,896.00	7,800.00	0.00	96.00
SPP 227 - CA Space Grant - Fund D	9.00	9.00	8.72	0.00	0.28
SPP 269 - TITLE V - DEVELOPING HISPANIC INSTITUTIONS (ESCHALE GANAS)	0.00	599,656.00	68,073.46	0.00	531,582.54
SPP 276 - PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS	410,388.00	410,388.00	262,810.06	0.00	147,577.94
SPP 289 - NASA COMMUNITY COLLEGE AEROSPACE SCHOLARS PROGRAM	25,000.00	25,000.00	18,287.64	0.00	6,712.36
SPP 310 - FRESH SUCCESS	0.00	76,759.00	0.00	0.00	76,759.00
SPP 321 - UCR HEALTH PROFESSIONS PATHWAYS	20,000.00	20,000.00	5,142.86	0.00	14,857.14
SPP 329 - NSF IMPROVING UNDERGRADUATE STEM EDUCATION GRANT	37,711.00	37,711.00	22,747.19	0.00	14,963.81
Federal - Competitive-Renewal	4,057,953.00	4,061,356.00	2,746,048.74	0.00	1,315,307.26
SPP 078 - NORCO- DISABLED STUDENT SUPPORT SERVICES PROGRAM	359,646.00	359,647.00	357,360.53	0.00	2,286.47
SPP 090 - NORCO- STUDENT SUPPORT SERVICES PROGRAM	448,909.00	448,909.00	340,138.25	0.00	108,770.75
SPP 203 - CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS	99,123.00	99,123.00	97,742.79	0.00	1,380.21
SPP 282 - UPWARD BOUND MATH AND SCIENCE	433,369.00	433,369.00	260,745.92	0.00	172,623.08
SPP 284 - UPWARD BOUND - NORTE VISTA HIGH SCHOOL 22/27	729,053.00	729,053.00	283,544.13	0.00	445,508.87
SPP 285 - UPWARD BOUND - CENTENNIAL HIGH SCHOOL 22/27	510,047.00	510,047.00	367,323.92	0.00	142,723.08
SPP 286 - UPWARD BOUND - CORONA HIGH SCHOOL 22/27	592,377.00	592,377.00	317,132.29	0.00	275,244.71
SPP 366 - TANF (TEMPORARY ASSTCE TO NEEDY FAMILIES)	41,097.00	41,097.00	41,097.00	0.00	0.00
SPP 370 - PERKINS - TITLE I-C	355,319.00	357,226.00	366,649.00	0.00	-9,423.00
SPP 730 - VETERANS EDUCATION	4,500.00	5,995.00	5,160.95	0.00	834.05
SPP 091 - NORCO- STUDENT SUPPORT SERVICES STEM PROGRAM	484,513.00	484,513.00	309,153.96	0.00	175,359.04
Local-Competitive Grant -One Time	40,898.00	40,898.00	1,186.82	0.00	39,711.18
SPP 134 - CACT-SEMINARS	1,459.00	1,459.00	0.00	0.00	1,459.00
SPP 228 - REACH GRANT	25,000.00	25,000.00	0.00	0.00	25,000.00

Row Labels	Adopted Budget 24/25	Revised Budget	Actuals	Encumbrances.	Uncommitted Balance
SPP 238 - ADULT LERNER FOCUSED SEM GRANT	14,439.00	14,439.00	1,186.82	0.00	13,252.18
Private - Competitive Grant-One Time	15,000.00	16,200.00	8,524.81	0.00	7,675.19
SPP 011 - MUSTANGS EAT (NASH CATALYST)	5,000.00	5,000.00	3,000.00	0.00	2,000.00
SPP 012 - CTA LGBTQ+ SAFETY IN SCHOOLS	0.00	1,200.00	1,199.81	0.00	0.19
SPP 019 - TOBACCO COMMUNITY RESEARCH STUDY	5,000.00	5,000.00	1,700.00	0.00	3,300.00
SPP 248 - LUMINA GRANT	0.00	0.00	-2,375.00	0.00	2,375.00
SPP 309 - EVERYDAY ENTREPRENEUR	5,000.00	5,000.00	5,000.00	0.00	0.00
State - Categorical - Allocation - Non- Grant Funded- One Time	5,132,209.00	5,969,944.00	1,986,277.32	0.00	3,983,666.68
SPP 006 - SFAA ONE-TIME FUNDS (24/25)	134,343.00	134,343.00	73,983.82	0.00	60,359.18
SPP 014 - CCC PUENTE PROGRAM	0.00	75,000.00	0.00	0.00	75,000.00
SPP 021 - AB 928 STUDENT TRANSFER ACHIEVEMENT REFORM ACT	565,217.00	565,217.00	369,565.00	0.00	195,652.00
SPP 022 - ACADEMIC ADMINISTRATION - COMMON COURSE NUMBERING	913,043.00	913,043.00	31,900.07	0.00	881,142.93
SPP 048 - ETHNIC STUDIES	21,121.00	21,121.00	19,815.23	0.00	1,305.77
SPP 082 - AB 1705 EQUITABLE PLACEMENT, SUPPORT AND COMPLETION	175,402.00	175,402.00	95,926.97	0.00	79,475.03
SPP 104 - ZERO TEXTBOOK COST PROGRAM	403,291.00	1,102,598.00	120,854.45	0.00	981,743.55
SPP 121 - MIDDLE COLLEGE HIGH SCHOOL - NORCO	264,368.00	264,368.00	155,476.40	0.00	108,891.60
SPP 140 - STUDENT FOOD & HOUSING SUPPORT (BASIC NEEDS) - PHASE 2	301,568.00	301,568.00	103,719.44	0.00	197,848.56
SPP 166 - FOSTER YOUTH INNOVATION IN HIGHER EDUCATION GRANT	44,631.00	44,631.00	18,089.49	0.00	26,541.51
SPP 184 - COLLEGE AND CAREER ACCESS PATHWAYS	14,301.00	14,301.00	1,760.07	0.00	12,540.93
SPP 199 - UMOJA	0.00	90,710.00	0.00	0.00	90,710.00
SPP 220 - REGIONAL EQUITY AND RECOVERY PARTNERSHIP (RERP)	116,785.00	57,093.00	26,138.67	0.00	30,954.33
SPP 268 - COVID BLOCK GRANT	2,097,875.00	2,097,875.00	937,606.59	0.00	1,160,268.41
SPP 382 - AB 86 ADULT EDUCATION BLOCK GRANT 23/24	0.00	32,410.00	31,427.12	0.00	982.88
SPP 387 - AB 86 ADULT EDUCATION BLOCK GRANT 21/22	80,264.00	80,264.00	14.00	0.00	80,250.00
State - Categorical - Allocation - Non- Grant Funded- Ongoing	15,199,724.00	16,773,373.00	11,215,407.37	0.00	5,557,965.63
SPP 008 - STUDENT EQUITY AND ACHIEVEMENT	2,928,256.00	2,928,256.00	2,537,150.71	0.00	391,105.29
SPP 032 - VETERAN RESOURCE CENTER - ONGOING	86,366.00	86,366.00	86,365.42	0.00	0.58
SPP 038 - ASIAN AMERICAN, NATIVE HAWAIIAN & PACIFIC ISLANDER STUDENT ACHIEVEMENT	357,570.00	367,570.00	87,149.85	0.00	280,420.15
SPP 044 - RETENTION & ENROLLMENT OUTREACH	526,746.00	526,746.00	321,183.97	0.00	205,562.03
SPP 045 - NEXTUP (CAFYES)	451,460.00	451,460.00	389,679.95	0.00	61,780.05
SPP 051 - CALIFORNIA COLLEGE PROMISE (AB 19)	957,503.00	957,503.00	420,478.64	0.00	537,024.36
SPP 060 - EOPS	1,280,216.00	1,280,216.00	1,137,385.16	0.00	142,830.84
SPP 061 - EOPS CARE	246,347.00	246,347.00	155,986.82	0.00	90,360.18
SPP 067 - SFAA - CAPACITY (old term Augmentation)	372,629.00	372,629.00	372,628.98	0.00	0.02
SPP 110 - MESA-MATHEMATICS, ENGINEERING, AND SCIENCE ACHIEVEMENT PROGRAM	1,088,013.00	1,088,013.00	341,373.34	0.00	746,639.66
SPP 114 - BASIC NEEDS CENTERS	463,488.00	463,488.00	358,677.11	0.00	104,810.89

Row Labels	Adopted Budget 24/25	Revised Budget	Actuals	Encumbrances.	Uncommitted Balance
SPP 141 - FINANCIAL AID TECHNOLOGY	48,758.00	48,758.00	39,373.23	0.00	9,384.77
SPP 143 - GUIDED PATHWAYS 22/26	111,878.00	111,878.00	23,552.80	0.00	88,325.20
SPP 150 - MENTAL HEALTH SUPPORT	293,939.00	293,939.00	251,890.56	0.00	42,048.44
SPP 155 - DREAMER RESOURCE LIAISON SUPPORT	90,135.00	90,135.00	77,413.43	0.00	12,721.57
SPP 180 - DSP&S	1,222,778.00	1,361,910.00	1,278,541.60	0.00	83,368.40
SPP 186 - VETERANS RESOURCE CENTER - FY 19/20	5,841.00	5,841.00	5,030.00	0.00	811.00
SPP 249 - UMOJA CAMPUS PROGRAMS	233,616.00	233,616.00	53,349.27	0.00	180,266.73
SPP 295 - STRONG WORKFORCE PROGRAM REGIONAL 22/23	0.00	365,000.00	358,839.25	0.00	6,160.75
SPP 323 - RISING SCHOLARS JUVENILE JUSTICE	899,518.00	899,518.00	286,904.07	0.00	612,613.93
SPP 324 - STRONG WORKFORCE PROGRAM LOCAL 23/24	816,986.00	816,986.00	816,985.65	0.00	0.35
SPP 325 - STRONG WORKFORCE PROGRAM REGIONAL 23/24	509,692.00	509,692.00	362,480.18	0.00	147,211.82
SPP 346 - SWP LOCAL 24/25 ROUND 9	0.00	677,285.00	18,269.74	0.00	659,015.26
SPP 347 - SWP REGIONAL 24/25 ROUND 9	0.00	382,232.00	0.00	0.00	382,232.00
SPP 353 - CALIFORNIA APPRENTICESHIP INITIATIVE - FY 21/22	251,739.00	251,739.00	132,903.01	0.00	118,835.99
SPP 367 - CAL WORKS	296,336.00	296,336.00	294,136.40	0.00	2,199.60
SPP 709 - NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE	41,520.00	41,520.00	214.49	0.00	41,305.51
SPP 735 - LOTTERY	1,525,848.00	1,525,848.00	918,389.21	0.00	607,458.79
SPP 069 - SFAA - BASE (old term BFAP)	92,546.00	92,546.00	92,546.16	0.00	-0.16
SPP 294 - STRONG WORKFORCE PROGRAM LOCAL 22/23	0.00	0.00	-3,471.63	0.00	3,471.63
State - Non-Categorical - Competitive - Grant Funded - One Time	2,111,108.00	2,162,816.00	1,112,762.57	0.00	1,050,053.43
SPP 005 - VITA TAX PREP	0.00	10,000.00	10,000.00	0.00	0.00
SPP 030 - INLAND ENGINEERING PATHWAYS PARTNERSHIP (IEEP)	491,528.00	491,528.00	134,299.99	0.00	357,228.01
SPP 033 - FOSTER YOUTH DUAL ENROLLMENT PROJECT	22,418.00	22,418.00	21,839.34	0.00	578.66
SPP 047 - COLLEGE CORPS	954,880.00	954,880.00	589,310.70	0.00	365,569.30
SPP 054 - JFK MIDDLE COLLEGE HS COUNSELING	0.00	0.00	3,161.96	0.00	-3,161.96
SPP 181 - H RTP2 (TO STUDY AND DEVELOP PROGRAMS IN THE HEALTHCARE SECTOR FOR NC) 23/24	0.00	68,912.00	0.00	0.00	68,912.00
SPP 213 - RISING SCHOLARS NETWORK	308,911.00	308,911.00	227,079.07	0.00	81,831.93
SPP 218 - LGBTQ+	185,737.00	185,737.00	28,895.74	0.00	156,841.26
SPP 244 - H RTP1 (TO STUDY AND DEVELOP PROGRAMS IN THE HEALTHCARE SECTOR FOR NC)	103,912.00	35,000.00	38,312.81	0.00	-3,312.81
SPP 251 - INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCD	0.00	1,212.00	0.00	0.00	1,212.00
SPP 270 - COLLEGE FELLOWS	22,410.00	17,796.00	14,753.36	0.00	3,042.64
SPP 326 - LAUNCH APPRENTICESHIP - INNOVATION	21,312.00	66,422.00	45,109.60	0.00	21,312.40
State - Non-Categorical - Competitive - Grant Funded - Ongoing	9,885.00	9,885.00	9,850.74	0.00	34.26
SPP 226 - INVENTION AND INCLUSIVE INNOVATION (i3) INITIATIVE	9,885.00	9,885.00	9,850.74	0.00	34.26
State-Appropriation	3,504,356.00	1,986,297.00	1,798,892.87	0.00	187,404.13
SPP 094 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 2	192,569.00	192,569.00	192,568.69	0.00	0.31

Row Labels	Adopted Budget 24/25	Revised Budget	Actuals	Encumbrances.	Uncommitted Balance
SPP 191 - EARLY CHILDHOOD EDUCATION CENTER	1,084,938.00	1,084,938.00	897,534.20	0.00	187,403.80
SPP 394 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 3	2,226,849.00	708,790.00	708,789.98	0.00	0.02
State - Cooperative Agreement - One Time	51,697.00	51,697.00	2,391.23	0.00	49,305.77
SPP 311 - THE PUENTE PROJECT (REGENTS UC)	51,697.00	51,697.00	2,391.23	0.00	49,305.77
State Appropriation	0.00	175,768.00	2,910.98	0.00	172,857.02
SPP 194 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING	0.00	175,768.00	2,910.98	0.00	172,857.02
Grand Total	31,006,861.00	32,846,626.00	19,698,829.34	0.00	13,147,796.66

**SUMMARY OF GRANTS AND CATEGORICAL FUNDS FY 2025/26
AS OF 09/30/25**

Row Labels	Adopted Budget	Revised Budget	Sum of Actuals as of 9/30/25	Sum of Encumbrances as of 9/30/25	Sum of Uncommitted Balance as of 9/30/25
Federal - Allocation - Non-Competitive - Renewable	359,774.00	359,774.00	20,558.71	0.00	339,215.29
SPP 300 - FWS OFF CAMPUS (COMMUNITY SERVICE)	35,977.00	35,977.00	918.73	0.00	35,058.27
SPP 304 - FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC)	323,797.00	323,797.00	18,496.13	0.00	305,300.87
SPP 305 - FWS ON CAMPUS CALWORKS (75%) / FWS (25%)	0.00	0.00	1,143.85	0.00	-1,143.85
Federal - Competitive - One Time	1,453,790.00	1,453,790.00	191,930.40	364,659.01	897,200.59
SPP 108 - PATHWAYS TO SUCCESS: CREATING OPPORTUNITIES IN THE ARTS AND HUMANITIES	34,177.00	34,177.00	0.00	0.00	34,177.00
SPP 269 - TITLE V - DEVELOPING HISPANIC INSTITUTIONS (ESCHALE GANAS)	1,130,736.00	1,130,736.00	60,748.45	194,991.92	874,995.63
SPP 276 - PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS	147,577.00	147,577.00	131,181.95	169,667.09	-153,272.04
SPP 289 - NASA COMMUNITY COLLEGE AEROSPACE SCHOLARS PROGRAM	6,712.00	6,712.00	0.00	0.00	6,712.00
SPP 310 - FRESH SUCCESS	104,767.00	104,767.00	0.00	0.00	104,767.00
SPP 321 - UCR HEALTH PROFESSIONS PATHWAYS	14,857.00	14,857.00	0.00	0.00	14,857.00
SPP 329 - NSF IMPROVING UNDERGRADUATE STEM EDUCATION GRANT	14,964.00	14,964.00	0.00	0.00	14,964.00
Federal - Competitive-Renewal	3,568,885.00	3,082,934.00	635,096.45	1,198,754.49	1,249,083.06
SPP 078 - NORCO- DISABLED STUDENT SUPPORT SERVICES PROGRAM	0.00	0.00	6,473.11	19,649.51	-26,122.62
SPP 090 - NORCO- STUDENT SUPPORT SERVICES PROGRAM	105,060.00	105,060.00	41,377.81	34,490.53	29,191.66
SPP 282 - UPWARD BOUND MATH AND SCIENCE	469,474.00	469,474.00	71,770.13	145,301.60	252,402.27
SPP 284 - UPWARD BOUND - NORTE VISTA HIGH SCHOOL 22/27	789,374.00	464,615.00	76,257.68	135,383.25	252,974.07
SPP 285 - UPWARD BOUND - CENTENNIAL HIGH SCHOOL 22/27	518,496.00	518,496.00	84,109.55	167,656.77	266,729.68
SPP 286 - UPWARD BOUND - CORONA HIGH SCHOOL 22/27	563,180.00	401,988.00	120,063.14	166,351.88	115,572.98
SPP 366 - TANF (TEMPORARY ASSTCE TO NEEDY FAMILIES)	39,161.00	39,161.00	5,958.27	25,443.15	7,759.58
SPP 370 - PERKINS - TITLE I-C	344,688.00	344,688.00	27,945.13	184,560.88	132,181.99
SPP 730 - VETERANS EDUCATION	10,171.00	10,171.00	1,469.44	2,686.60	6,014.96
SPP 091 - NORCO- STUDENT SUPPORT SERVICES STEM PROGRAM	170,808.00	170,808.00	166,452.42	44,419.54	-40,063.96
SPP 089 - NORCO- STUDENT SUPPORT SERVICES PROGRAM	286,109.00	286,109.00	16,797.42	136,405.39	132,906.19
SPP 096 - NORCO- STUDENT SUPPORT SERVICES STEM PROGRAM	272,364.00	272,364.00	16,797.43	136,405.39	119,161.18
SPP 203 - CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS	0.00	0.00	-375.08	0.00	375.08
Local-Competitive Grant -One Time	39,711.00	39,711.00	11,536.05	0.00	28,174.95
SPP 134 - CACT-SEMINARS	1,459.00	1,459.00	0.00	0.00	1,459.00
SPP 228 - REACH GRANT	25,000.00	25,000.00	0.00	0.00	25,000.00
SPP 238 - ADULT LERNER FOCUSED SEM GRANT	13,252.00	13,252.00	11,536.05	0.00	1,715.95
Private - Competitive Grant-One Time	5,300.00	5,300.00	0.00	0.00	5,300.00
SPP 019 - TOBACCO COMMUNITY RESEARCH STUDY	3,300.00	3,300.00	0.00	0.00	3,300.00
SPP 011 - MUSTANGS EAT (NASH CATALYST)	2,000.00	2,000.00	0.00	0.00	2,000.00
SPP 202 - AI LEARNING LAB	0.00	0.00	0.00	0.00	0.00
State - Categorical - Allocation - Non- Grant Funded- One Time	4,239,294.00	4,197,509.00	752,461.53	320,192.88	3,124,854.59
SPP 006 - SFAA ONE-TIME FUNDS (24/25)	60,356.00	60,356.00	27,604.36	2,944.41	29,807.23
SPP 014 - CCC PUENTE PROGRAM	75,000.00	75,000.00	0.00	0.00	75,000.00
SPP 021 - AB 928 STUDENT TRANSFER ACHIEVEMENT REFORM ACT	195,652.00	195,652.00	98,352.16	642.92	96,656.92
SPP 022 - ACADEMIC ADMINISTRATION - COMMON COURSE NUMBERING	881,143.00	881,143.00	6,799.06	0.00	874,343.94
SPP 048 - ETHNIC STUDIES	1,306.00	1,306.00	0.00	0.00	1,306.00
SPP 082 - AB 1705 EQUITABLE PLACEMENT, SUPPORT AND COMPLETION	79,475.00	79,475.00	28,286.71	66,862.67	-15,674.38
SPP 104 - ZERO TEXTBOOK COST PROGRAM	981,743.00	981,743.00	120,356.10	31,333.90	830,053.00
SPP 121 - MIDDLE COLLEGE HIGH SCHOOL - NORCO	238,272.00	238,272.00	10,718.02	7,211.07	220,342.91
SPP 140 - STUDENT FOOD & HOUSING SUPPORT (BASIC NEEDS) - PHASE 2	197,849.00	197,849.00	8,414.79	15,694.00	173,740.21
SPP 166 - FOSTER YOUTH INNOVATION IN HIGHER EDUCATION GRANT	64,632.00	64,632.00	12,659.07	22,695.77	29,277.16

Row Labels	Adopted Budget	Revised Budget	Sum of Actuals as of 9/30/25	Sum of Encumbrances as of 9/30/25	Sum of Uncommitted Balance as of 9/30/25
SPP 184 - COLLEGE AND CAREER ACCESS PATHWAYS	12,541.00	12,541.00	0.00	0.00	12,541.00
SPP 199 - UMOJA	90,710.00	90,710.00	0.00	2,000.00	88,710.00
SPP 220 - REGIONAL EQUITY AND RECOVERY PARTNERSHIP (RERP)	72,739.00	30,954.00	6,000.00	21,996.81	2,957.19
SPP 268 - COVID BLOCK GRANT	1,160,269.00	1,160,269.00	403,385.88	49,611.21	707,271.91
SPP 382 - AB 86 ADULT EDUCATION BLOCK GRANT 23/24	0.00	0.00	0.00	1,327.00	-1,327.00
SPP 387 - AB 86 ADULT EDUCATION BLOCK GRANT 21/22	0.00	0.00	0.00	292.00	-292.00
SPP 388 - AB 86 ADULT EDUCATION BLOCK GRANT 22/23	127,607.00	127,607.00	29,885.38	97,581.12	140.50
State - Categorical - Allocation - Non- Grant Funded- Ongoing	16,783,199.00	16,363,806.00	2,125,675.52	7,183,632.12	7,054,498.36
SPP 008 - STUDENT EQUITY AND ACHIEVEMENT	3,213,806.00	3,213,806.00	510,725.64	1,571,059.01	1,132,021.35
SPP 032 - VETERAN RESOURCE CENTER - ONGOING	74,227.00	74,227.00	12,983.50	-314.55	61,558.05
SPP 038 - ASIAN AMERICAN, NATIVE HAWAIIAN & PACIFIC ISLANDER STUDENT ACHIEVEMENT	387,681.00	387,681.00	16,108.52	500.00	371,072.48
SPP 044 - RETENTION & ENROLLMENT OUTREACH	205,562.00	205,562.00	23,034.51	9,338.31	173,189.18
SPP 045 - NEXTUP (CAFYES)	745,273.00	745,273.00	47,623.25	111,023.80	586,625.95
SPP 051 - CALIFORNIA COLLEGE PROMISE (AB 19)	1,120,163.00	1,120,163.00	46,457.82	125,294.93	948,410.25
SPP 060 - EOPS	1,071,732.00	1,071,732.00	275,768.49	588,451.29	207,512.22
SPP 061 - EOPS CARE	209,827.00	209,827.00	24,766.18	115,405.47	69,655.35
SPP 067 - SFAA - CAPACITY (old term Augmentation)	361,141.00	361,141.00	60,555.84	171,936.70	128,648.46
SPP 110 - MESA-MATHEMATICS, ENGINEERING, AND SCIENCE ACHIEVEMENT PROGRAM	1,152,378.00	732,985.00	55,710.00	166,171.31	511,103.69
SPP 114 - BASIC NEEDS CENTERS	406,519.00	406,519.00	50,857.99	221,492.58	134,168.43
SPP 141 - FINANCIAL AID TECHNOLOGY	45,180.00	45,180.00	-494.83	-3,620.60	49,295.43
SPP 143 - GUIDED PATHWAYS 22/26	88,325.00	88,325.00	25,000.00	58,000.00	5,325.00
SPP 150 - MENTAL HEALTH SUPPORT	279,580.00	279,580.00	58,000.35	185,992.11	35,587.54
SPP 155 - DREAMER RESOURCE LIAISON SUPPORT	104,107.00	104,107.00	17,538.94	55,844.31	30,723.75
SPP 180 - DSP&S	1,302,646.00	1,302,646.00	241,006.56	661,793.29	399,846.15
SPP 186 - VETERANS RESOURCE CENTER - FY 19/20	811.00	811.00	0.00	0.00	811.00
SPP 249 - UMOJA CAMPUS PROGRAMS	182,198.00	182,198.00	2,157.06	25,759.26	154,281.68
SPP 323 - RISING SCHOLARS JUVENILE JUSTICE	915,116.00	915,116.00	57,260.95	139,875.05	717,980.00
SPP 324 - STRONG WORKFORCE PROGRAM LOCAL 23/24	76,084.00	76,084.00	400.46	2,321.00	73,362.54
SPP 325 - STRONG WORKFORCE PROGRAM REGIONAL 23/24	0.00	0.00	103.92	541.67	-645.59
SPP 346 - SWP LOCAL 24/25 ROUND 9	661,895.00	661,895.00	150,733.19	392,030.28	119,131.53
SPP 347 - SWP REGIONAL 24/25 ROUND 9	382,232.00	382,232.00	36,728.81	140,764.50	204,738.69
SPP 353 - CALIFORNIA APPRENTICESHIP INITIATIVE - FY 21/22	118,615.00	118,615.00	20,343.94	64,681.05	33,590.01
SPP 367 - CAL WORKS	236,191.00	236,191.00	56,115.75	177,911.29	2,163.96
SPP 709 - NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE	65,494.00	65,494.00	24.85	0.00	65,469.15
SPP 735 - LOTTERY	1,317,850.00	1,317,850.00	317,266.53	137,351.10	863,232.37
SPP 069 - SFAA - BASE (old term BFAP)	95,749.00	95,749.00	8,001.09	21,981.46	65,766.45
SPP 373 - APPRENTICESHIP - RSI	1,832,817.00	1,832,817.00	10,896.21	2,000,000.00	-178,079.21
SPP 252 - REGIONAL COLLABORATION AND COORDINATION2	130,000.00	130,000.00	0.00	42,047.50	87,952.50
State - Non-Categorical - Competitive - Grant Funded - One Time	2,903,486.00	2,903,486.00	186,366.04	1,096,297.18	1,620,822.78
SPP 030 - INLAND ENGINEERING PATHWAYS PARTNERSHIP (IEEP)	865,698.00	865,698.00	54,878.49	501,397.15	309,422.36
SPP 047 - COLLEGE CORPS	1,199,449.00	1,199,449.00	48,717.53	480,971.33	669,760.14
SPP 054 - JFK MIDDLE COLLEGE HS COUNSELING	0.00	0.00	11,409.76	39,912.10	-51,321.86
SPP 181 - H RTP2 (TO STUDY AND DEVELOP PROGRAMS IN THE HEALTHCARE SECTOR FOR NC) 23/24	68,912.00	68,912.00	31,566.00	28,237.70	9,108.30
SPP 213 - RISING SCHOLARS NETWORK	81,831.00	81,831.00	34,298.09	14,735.49	32,797.42
SPP 218 - LGBTQ+	230,297.00	230,297.00	5,496.17	17,669.59	207,131.24
SPP 244 - H RTP1 (TO STUDY AND DEVELOP PROGRAMS IN THE HEALTHCARE SECTOR FOR NC)	4,838.00	4,838.00	0.00	11,993.82	-7,155.82
SPP 251 - INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCD	201,212.00	201,212.00	0.00	1,380.00	199,832.00
SPP 326 - LAUNCH APPRENTICESHIP - INNOVATION	21,312.00	21,312.00	0.00	0.00	21,312.00
SPP 209 - RISING SCHOLARS NETWORK 25-28	229,521.00	229,521.00	0.00	0.00	229,521.00
SPP 226 - INVENTION AND INCLUSIVE INNOVATION INITIATIVE	416.00	416.00	0.00	0.00	416.00

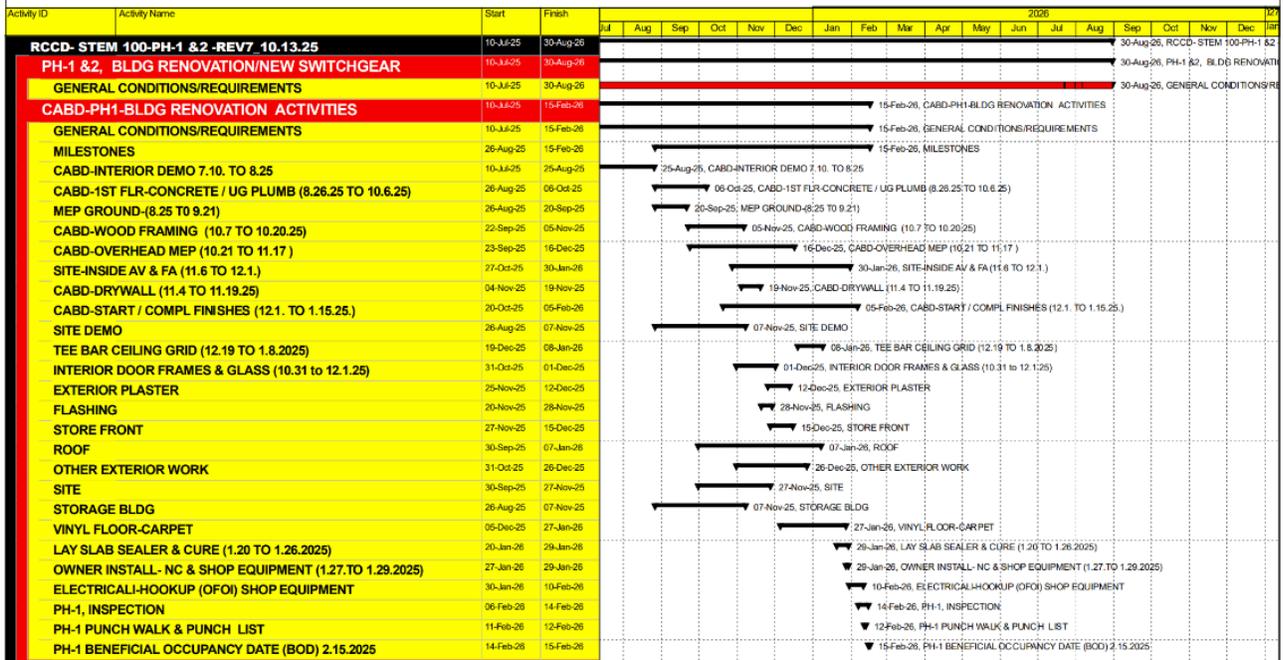
Row Labels	Adopted Budget	Revised Budget	Sum of Actuals as of 9/30/25	Sum of Encumbrances as of 9/30/25	Sum of Uncommitted Balance as of 9/30/25
State-Appropriation	187,404.00	187,404.00	10,651.37	15,406.55	161,346.08
SPP 191 - EARLY CHILDHOOD EDUCATION CENTER	187,404.00	187,404.00	10,651.37	15,406.55	161,346.08
State - Cooperative Agreement - One Time	124,306.00	124,306.00	68.78	0.00	124,237.22
SPP 311 - THE PUENTE PROJECT (REGENTS UC)	124,306.00	124,306.00	68.78	0.00	124,237.22
State Appropriation	172,333.00	172,333.00	17,609.12	0.00	154,723.88
SPP 194 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING	172,333.00	172,333.00	17,609.12	0.00	154,723.88
Grand Total	29,837,482.00	28,890,353.00	3,951,953.97	10,178,942.23	14,759,456.80

Construction Update – STEM 100 Renovation:

Progress Photos



CABD-STEM-100, BASELINE-R7, 10.11.25



Project Overview

Started: July 11, 2025 (Notice to Proceed)

Duration: 417 days; currently 83 days into construction (as of Oct. 9, 2025)

Final Completion: September 1, 2026

Progress: Approximately 20% complete, remaining on schedule.

Budget: \$4.1M contract; change orders under review remain within allowances.

Updated by: Travonne Bell 10/10/25

Safety/Quality: No safety incidents reported; site inspections remain clear.

Current & Upcoming Work (Fall 2025)

- **Interior wall framing** is ongoing.
 - **Mechanical ductwork** installation continues throughout the building.
 - **Plumbing and electrical in-wall rough-ins** scheduled to begin next week.
 - **Deeper footing conflicts** with sewer line being resolved; footings scheduled for pour this week.
 - **Exterior trash enclosure CMU block installation** starting next week.
 - **Compaction inspection** of front and sidewalk areas to be completed prior to forming.
 - **Masonry inspection request** submitted in preparation for Concrete Masonry Unit (CMU) work.
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Next Milestones

- **Winter 2025/26:** Continue interior wall framing, roof framing, and enclosure work; mechanical, electrical, and plumbing rough-ins to progress through winter.
 - **Phase 1 completion: February 6, 2026** – on schedule.
 - **Spring–Summer 2026:** Phase 2 work includes electrical infrastructure upgrades, new SCE transformer, and switchgear installation. Coordination with SCE ongoing for transformer design and delivery.
 - **Final Completion: September 1, 2026** — project turnover in advance of the Fall 2026 semester.
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Key Notes

- CABD revising baseline schedule; updated version expected by end of week.
- RFI and Submittal reviews are ongoing; several items pending resubmittal or DSA review.
- Change Order (CCDs 2 & 3) addressing electrical revisions and ceiling clip updates expected early next week.
- Pay Application #3 (September) approved and routing for signatures.
- Project remains on budget with minor allowance allocations reviewed.
- Coordination continues with **SCE** and **Westberg White** on electrical design and interconnection deliverables.