RESOURCE COUNCIL<br>https://www.norcocollege.edu/committees/rc/Pages/index.aspx<br>Minutes for February 24, 2022<br>12:50pm-1:50pm<br>Via Zoom

## Meeting Participants:

## Committee Members Present:

Esmeralda Abejar, Mike Angeles, Paula Barrera Partida, Courtney Buchanan, Michael Collins, Teresa Friedrich Finnern, Refugio "JR" Lopez, Steve Marshall, Gustavo Oceguera, Edwin Romero, Makenna Ashcraft (ASNC Student Rep)

## Committee Members Not Present:

Jim Rossum

## Guest(s):

Justin Czerniak, Alex Zadeh

1. Call to Order: 12:52pm
1.1 Public Comments

- None

2. Action Items
2.1 Approval of Agenda

- MSC (FriedrichFinnern/Buchanan)
- Amendments:
- None
2.2 Approval of November 18, 2021 Minutes
- MSC (Romero/FriedrichFinnern)
- Amendments:
- None


## 3. Discussion Item

### 3.1 Quarterly Budget Performance Report Esmeralda Abejar) Handout 21/22 Mid-Year Budget Performance Report

 Budgeted Expenses FY 21/22- Fund 11 Revised Expenditure budget $=\$ 48,662,373.00$

Actual Expenses $=\$ 19,338,457.67$


- Holdings Account Update (December 2021) - Handout

| 12.3121 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { SPP } \\ & \text { /Res } \\ & c-v \end{aligned}$ | $\begin{gathered} \text { SPP } \\ \text { Res } \\ \sim \end{gathered}$ | One Time, Annual. On Gol | $\left\lvert\, \begin{gathered} \text { Carr } \\ \text { y } \\ \text { over } \\ \checkmark \end{gathered}\right.$ | Fun | Res | Description $\sim$ | FY 2021/22 <br> Adopted <br> Budget | FY 2021/22 Revised Bud ~ | FY 2021/22 Rev/Exp Net of Abatemen | FY 2021/22 Encumbrane | Uncommitted I Unreallize |
| 991 | 991 | OT | N | 11 | 1000 | Savings from Parmanent Gen.Fund Staff Positions | - | - | - | . | - |
| 993 | 993 | or | N | 11 | 1000 | nabastical Molding account | 70,545 | 70,545 | - | - | 70,545 |
| 565 | 555 | A | $\gamma$ | 11 | 1000 | Annual Commisrions recte from P8, | 32.212 | 92.212 | 15.062 | 79.399 | 3.750 |
| 728 | 728 | OT | $r$ | 11 | 1000 | One-time Funding - Rolled over Year to Year until rone | 7,430 | 7,430 | - | 7,430 | . |
| 563 | 563 | A | $\checkmark$ | 11 | 1000 | Commiasiona rec'd from Follett | 562,698 | 562,698 | 155,550 | - | 407,248 |
| 733 | 733 | OT | $\gamma$ | 11 | 1000 | One-sime Funding - Rolied over Year to Year until sone | 135,732 | 135,732 | . | 128,993 | 6,739 |
| 746 | 746 | OT | $\gamma$ | 11 | 1000 | Annual Funding with carry over | 1,667 | 1,567 | - | 1,667 |  |
| 729 | 729 | A | r | 11 | 1000 | Based on a Percentage of Non-Resident Fees rec'd | 2,180,083 | 1,180,083 | 119,311 | . | 1,060,772 |
| 738 | 738 | OT | $\gamma$ | 11 | 1000 | One-Time Allocstion from Dist. Reserves in PY $17 / 18$ | 505,127 | 505,127 | 88,977 | 127,333 | 283,818 |
| 716 | 716 | OT | $\gamma$ | 11 | 1000 | One-Time Allocation in FY 18/19 for borrowed beck FTES | 449,038 | 449,038 | 1,812 | - | 447,226 |
| 568 | 568 | OT | $r$ | 11 | 1000 | facilities fees fovenue | 207,216 | 207,216 | 45,674 | 3,806 | 257,736 |
| 997 | 297 | 0 O | $r$ | 12 | 2000 | To/From Permanentiy Funded Pesitions | 941,220 | 941,220 | - | - | 941,220 |
| 999 | 999 | OT | $r$ | 11 | 1000 | Adjusting Account to Address Permanent increases in College Contracta- obj 5110 | 21,615 | 21,615 |  |  | 21,615 |
| 797 | 797 | OT | $r$ | 11 | 1000 | Indirect Cont Recovary (at 8396) | 1,380,390 | 1,669,255 | 109,966 | 142,908 | 1,416,381 |
|  |  |  |  |  |  | Fund 11-Unrestricted | 5,561,972.00 | 5,850,837.00 | 537,351.15 | 491,535.23 | 4,821,950.62 |
| 075 | 075 | A | $\gamma$ | 12 | 1190 | Restricted to Instructional Equipment | - | 585,063 | . | 30,181 | 554,382 |
| 735 | 735 | A | $\gamma$ | 12 | 1190 | Restricted to Instructional A Library Materials including Instructional Soltware | 1,044,086 | 1,044,086 | 125,215 | 115,989 | 802,881 |
| 1180 | 1180 | A | $r$ | 12 | 1280 | Relativaly Unrestricted (RDA) | 210,193 | 210,193 | 4,540 | 62,417 | 143,236 |
| 709 | 709 | A | $r$ | 12 | 1290 | Reatricted to Capital Purchares | 69,902 | 69,902 | 55 | - | 69,84s |
| 190 | 190 | OT | $\gamma$ | 12 | 1190 | State Appropriation - VRC and Articulation Platiorm | 126,347 | 126,347 | 69,377 | 55,961 | (28,991) |
| 191 | 191 | OT | $Y$ | 12 | 1190 | State Appropriation | 4,999,712 | 4,999,712 | - | . | 4,999,712 |
|  |  |  |  |  |  | Fund 12 Restricted | 6,450,240 | 7,035,303 | 199,189 | 294,549 | 6,541,565 |

- Grants Balance (February 2022) - Handouts

| View Financial Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Generated By 294024 on 2/22/2022 |  |  |  |  |  |  |  |
| County District | 33 -RIVERSIDE COUNTY |  |  |  |  |  |  |
|  |  |  | College district |  |  |  |  |
| Begin Date End Date | 07-RIVERSIDE COMMUNITY C07/01/2021 |  |  |  |  |  |  |
|  | 12/31/2021 |  |  |  |  | Uncommitte d/ Unrealized |  |
| Function | Object | $\qquad$ Budget | Revised Budget | Rev/ Exp Net of Abatements | Encumbrance s |  | SPP DESCRIPTION |
| 000 Total |  | 0.00 | 0.00 |  |  |  | UNRESTRICTED |
| 020 Total |  | 313,296.00 | 313,296.00 | 121,775.30 | 137,135.81 | 54,384.89 | BASIC SKILLS/ESL 2020/2021 |
| 027 Total |  | 313,296.00 | 313,296.00 | 121,813.65 | 122,605.37 | 68,876.98 | BASIC SKILLS/ESL 2021/2022 |
| 032 Total |  | 151,055.00 | 151,055.00 | 6,791.76 | 0.00 | 144,263.24 | VETERAN RESOURCE CENTER - ONGOING |
| 035 Total |  | 3,005.00 | 3,005.00 | 0.00 | 0.00 | 3,005.00 | HUNGER FREE CAMPUS SUPPORT ALLOCATION 17/18-19/20 |
| 044 Total |  | 89,073.00 | 628,376.00 | 25,109.51 | 10,000.00 | 593,266.49 | RETENTION \& ENROLLMENT OUTREACH |
| 045 Total |  | 469,795.00 | 469,795.00 | 116,689.79 | 93,463.54 | 259,641.67 | NEXTUP (CAFYES) |
| 050 Total |  | 32,251.00 | 32,251.00 | 0.00 | 0.00 | 32,251.00 | VETERANS PROGRAM |
| 051 Total |  | 582,036.00 | 582,036.00 | 190,553.52 | 257,975.86 | 133,506.62 | CALIFORNIA COLLEGE PROMISE (AB 19) |
| 060 Total |  | 754,123.00 | 754,123.00 | 226,598.06 | 211,098.91 | 316,426.03 | EOPS |
| 061 Total |  | 59,064.00 | 59,064.00 | 9,986.85 | 0.00 | 49,077.15 | EOPS CARE |
| 067 Total |  | 286,520.00 | 286,520.00 | 117,565.00 | 119,239.89 | 49,715.11 | SFAA - CAPACITY (old term Augmentation) |
| 069 Total |  | 108,764.00 | 108,764.00 | 53,642.45 | 53,807.43 | 1,314.12 | SFAA - BASE (old term BFAP) |
| 074 Total |  | 20,397.00 | 20,397.00 | 20,397.40 | 0.00 | -0.40 | GUIDED PATHWAYS |
| 075 Total |  | 0.00 | 585,063.00 | 0.00 | 29,659.50 | 555,403.50 | INSTRUCTIONAL EQUIPMENT |
| 078 Total |  | 331,015.00 | 331,015.00 | 170,471.59 | 72,278.86 | 88,264.55 | NORCO DISABLED STUDENT SUPPORT SERVICES PROGRAM |
| 080 Total |  | 1,626,857.00 | 1,626,857.00 | 667,435.15 | 712,273.12 | 247,148.73 | STUDENT SUPPORT SERVICES PROGRAM (SSSP) |
| 081 Total |  | 1,090,784.00 | 1,090,784.00 | 288,413.49 | 191,917.95 | 610,452.56 | STUDENT EQUITY |
| 090 Total |  | 337,769.00 | 337,769.00 | 118,753.45 | 82,806.74 | 136,208.81 | NORCO STUDENT SUPPORT SERVICES PROGRAM |
| 091 Total |  | 363,234.00 | 363,234.00 | 107,965.41 | 85,317.86 | 169,950.73 | NORCO STUDENT SUPPORT SERVICES STEM PROGRAM |
| 093 Total |  | 13,286.00 | 13,286.00 | 10,573.20 | 0.00 | 2,712.80 | CALFRESH OUTREACH |
| 103 Total |  | 87,669.00 | 87,669.00 | 9,593.21 | 0.00 | 78,075.79 | HERE TO CAREER |
| 114 Total |  | 0.00 | 229,538.00 | 0.00 | 0.00 | 229,538.00 | BASIC NEEDS CENTERS |
| 121 Total |  | 210,000.00 | 210,000.00 | 18,796.94 | 13,277.81 | 177,925.25 | PIIDDLE COLLEGE HIGH SCHOOL - NORCO |
| 123 Total |  | 0.00 | 811,355.00 | 0.00 | 0.00 | 811,355.00 | HEERF III AMERICAN RESCUE PLAN MSI |
| 134 Total |  | 2,722.00 | 2,722.00 | 0.00 | 0.00 | 2,722.00 | CACT-SEMINARS |
| 135 Total |  | 415,230.00 | 415,230.00 | 111,462.25 | 99,038.45 | 204,729.30 | UPWARD BOUND - CORONA HIGH SCHOOL 17/22 |
| 136 Total |  | 8,500.00 | 8,500.00 | 0.00 | 0.00 | 8,500.00 | Solano Cc- Cadence |
| 141 Total |  | 69,699.00 | 69,699.00 | 0.00 | 7,728.89 | 61,970.11 | FINANCIAL AID TECHNOLOGY |
| 150 Total |  | 4,192.00 | 212,785.00 | 0.00 | 0.00 | 212,785.00 | MENTAL HEALTH SUPPORT |
| 155 Total |  | 85,789.00 | 85,789.00 | 17,972.73 | 10,000.00 | 57,816.27 | MENTAL HEALTH SUPPORT |
| 158 Total |  | 6,500.00 | 6,500.00 | 0.00 | 0.00 | 6,500.00 E | EQUITY TRANSFER INITIATIVE |
| 166 Total |  | 81,817.00 | 81,817.00 | 26,375.62 | 26,362.94 | 29,078.44 | INNOVATION IN HIGHER EDUCATION GRANT |
| 167 Total |  | 8,610.00 | 15,610.00 | 8,197.63 | 0.00 | 7,412.37 | CALIFORNIA SPACE GRANT CONSORTIUM FUND A |
| 175 Total |  | 210,484.00 | 210,484.00 | 93,078.71 | 56,308.64 | 61,096.65 | NORCO COLLEGE APPRENTICESHIP PROGRAM |
| 179 Total |  | 7,287,523.00 | 7,287,523.00 | 3,717.97 | 22,575.73 | 7,261,229.30 | HEERF III AMERICAN RESCUE PLAN |
| 180 Total |  | 991,630.00 | 995,582.00 | 428,516.51 | 458,562.96 | 108,502.53 | DSP\&S |
| Function | Object | $t \left\lvert\, \begin{array}{l\|l} \text { Adopted } \\ \text { Budget } \end{array}\right.$ | Revised Budget | Rev/ Exp Net of Abatements | Encumbrance <br> s | Uncommitted IUnrealized | SPP DESCRIPTION |
| 186 Total |  | 591,807.00 | - 591,807.00 | - 436,864.93 | 3 14,028.65 | 140,913.42 | 2 VETERANS RESOURCE CENTER - FY 19/20 |
| 187 Total |  | 500,000.00 | 500,000.00 | - 0.00 | 0.00 | 500,000.00 | WORKFORCE DEVELOPMENT PRG - FY 19/20 |
| 188 Total |  | 517,451.00 | 517,451.00 | 1 139,018.05 | 132,821.79 | 245,611.16 | 6 UPWARD BOUND - CENTENNIAL HIGH SCHOOL 17/22 |
| 189 Total |  | 0.00 | 0.00 | - 4.85 | - 0.00 | -4.85 | 5 CFIS REENTRY PROGRAM |
| 190 Total |  | 126,347.00 | 126,347.00 | - 69,376.75 | 61,299.91 | -4,329.66 | 6 Veterans resource center |
| 191 Total |  | 4,999,712.00 | - 4,999,712.00 | 0.00 | 0.00 | 4,999,712.00 | EARLY CHILDHOOD EDUCATION CENTER |
| 192 Total |  | 1,000,000.00 | - 1,000,000.00 | - 0.00 | 0.00 | 1,000,000.00 | ONEW WORKFORCE DEVELOPMENT CENTER |
| 194 Total |  | 0.00 | 2,000,000.00 | 0.00 | 500.00 | 1,999,500.00 | MILITARY ARTICULATION PLATFORM SUMIT AND FUNDING (MAPS) |
| 203 Total |  | 0.00 | - 450,000.00 | - 0.00 | 0.00 | 450,000.00 | CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS |
| 225 Total |  | 610,233.00 | 610,233.00 | 268,071.23 | 194,162.69 | 147,999.08 | 8 STEM ENGINEERING PATHWAYS |
| 232 Total |  | 0.00 | 10,628.00 | 10,627.66 | ( 0.00 | 0.34 | 4 California college pathways fund grant |
| 247 Total |  | 125,000.00 | 1 125,000.00 | 15,945.21 | 1 21,288.22 | 87,766.57 | 7 EEIC TSNE UPLIFT PROJECT |
| 249 Total |  | 12,564.00 | 12,564.00 | 112,210.52 | 210.00 | 353.48 | 8 UMOJA COMMUNITY EDUCATION FOUNDATION |
| 250 Total |  | 49,611.00 | - 49,611.00 | 1 16,048.39 | 7,346.67 | 26,215.94 | 4 EXPANDING COMMUNITY COLLEGE APPRENTICESHIPS |
| 251 Total |  | 20,254.00 | 20,254.00 | 0 0.00 | - 0.00 | 20,254.00 | INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCD |
| 260 Total |  | 3,689,540.00 | 3,689,540.00 | 1,534,290.31 | 1 502,519.60 | 1,652,730.09 | HIGHER EDUCATION EMERGENCY RELIEF FUND II |
| 261 Total |  | 358,749.00 | 358,749.00 | - 170,040.97 | 8 8,700.00 | 180,008.03 | 3 HIGHER EDUCATION EMERGENCY RELIEF FUND II MSI |
| 271 Total |  | 1,115,452.00 | 1 1,115,452.00 | 138,066.79 | 211,873.18 | 765,512.03 | 3 NATIONAL CENTER FOR SUPPLY CHAIN AUTOMATION |
| 272 Total |  | 617,260.00 | 617,260.00 | 116,910.99 | 109,690.15 | 390,658.86 | 6 UPWARD BOUND - NORTE VISTA HIGH SCHOOL |
| 276 Total |  | 807,632.00 | 807,632.00 | 233,954.59 | 202,995.85 | 370,681.56 | 6 PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS |
| 300 Total |  | 35,977.00 | 35,977.00 | - 0.00 | - 0.00 | 35,977.00 | FWS OFF CAMPUS (COMMUNITY SERVICE) |
| 304 Total |  | 323,797.00 | 323,797.00 | - 48,536.45 | - 0.00 | 275,260.55 | 5 FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC) |
| 305 Total |  | 0.00 | - 0.00 | - 745.38 | - 0.00 | -745.38 | 8 FWS ON CAMPUS CALWORKS (75\%) / FWS (25\%) |
| 344 Total |  | 713,251.00 | 713,251.00 | 49,149.42 | 52,273.11 | 611,828.47 | STRONG WORKFORCE LOCAL PROGRAM 20/21 |
| 345 Total |  | 402,086.00 | - 452,086.00 | - 5,909.21 | $1 \quad 0.00$ | 446,176.79 | STRONG WORKFORCE PROGRAM REGIONAL 20/21 |
| 348 Total |  | 53,181.00 | -53,181.00 | - 27,121.91 | $1 \quad 222.49$ | 25,836.60 | STRONG WORKFORCE PROGRAM LOCAL 18/19 |
| 349 Total |  | 178,739.00 | - 178,739.00 | 9 90,212.49 | 38,906.25 | 49,620.26 | 6 STRONG WORKFORCE PROGRAM LOCAL 18/19 |
| 350 Total |  | 478,709.00 | - 478,709.00 | 269,471.31 | 1 197,148.08 | 12,089.61 | 1 STRONG WORKFORCE PROGRAM LOCAL 19/20 |
| 351 Total |  | 323,684.00 | 323,684.00 | 218,891.98 | 164,142.78 | -59,350.76 | 6 STRONG WORKFORCE PROGRAM REGIONAL 19/20 |
| 366 Total |  | 47,186.00 | 47,186.00 | 28,135.15 | 17,941.50 | 1,109.35 | 5 TANF (TEMPORARY ASSTCE TO NEEDY FAMILIES) |
| 367 Total |  | 278,056.00 | 278,056.00 | 105,523.52 | 1 131,774.35 | 40,758.13 | CAL WORKS |
| 370 Total |  | 327,401.00 | 349,739.00 | - 96,729.04 | 4 61,847.99 | 191,161.97 | 7 VTEA - TITLE I-C |
| 380 Total |  | 0.00 | - 721,738.00 | - 0.00 | 0.00 | 721,738.00 | STRONG WORKFORCE PROGRAM LOCAL 21/22 |
| 382 Total |  | 33,538.00 | - 33,538.00 | 1 10,455.70 | 0.00 | 23,082.30 | AB 86 ADULT EDUCATION BLOCK GRANT 20/22 |
| 387 Total |  | 0.00 | - 0.00 | - 30.80 | - 0.00 | -30.80 | AB 86 ADULT EDUCATION BLOCK GRANT 18/19 |
| 709 Total |  | 69,902.00 | 69,902.00 | - 57.50 | - 0.00 | 69,844.50 | NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE |
| 730 Total |  | 10,304.00 | 10,304.00 | 2,198.52 | 2 1,557.57 | 6,547.91 | 1 VETERANS EDUCATION |
| 735 Total |  | 1,044,086.00 | - 1,044,086.00 | - 125,215.26 | 6 49,626.83 | 869,243.91 | 1 LOTTERY |
| Grand Total |  | 35,877,494.00 | ) 41,517,002.00 | 7 7,342,546.83 | 3 5,071,699.70 | 29,102,755.47 |  |

- Budget Allocation Model (BAM) Report and "To Do" Tasks Update:
- Analyze and justify "Unique" disciplines -Will continue to work on this in FY 21/22
- Develop a treatment for "District Operations" costs - Task partially completed.
- Establish the "Exchange Rate" (mean or median) for discipline categories.

Task Completed. (Median rate established)

- Model revenue flow through the revised BAM- determine true impacts to the college. Task completed.
- Analyze/implement budget development improvements that allow for planning. In progress.
- Analyze strategic programs/considerations that impact the cost of an FTES. In progress.
- Further consider the "Comprehensive College" allocation. In progress.


## HERFF Update

- Funding used for various Norco safety supplies, technology needs, hot spots, facilities upgrades, PPE, etc.
- We will be asking for a 12-month extension to deplete funds in order to address any delivery/stock issues, future needs, etc.
- HERFF reports are located on the RCCD website to maintain transparency.


### 3.2 Facilities Update - Steve Marshall

3.2.a "Injection" sculpture discussion

- ATEC sculpture was removed due to the base deteriorating (placed in 2002) and is now unsafe.
- When the sculpture was removed, it was discovered the entire piece was deteriorating. The cost to repair was estimated at $\$ 13,000+$, so at this time the repair is on hold and the piece may be retired.
- A suggestion was made to contact the Art Discipline to discuss options, ideas, etc. Dr. Collins will contact Dr. BeMiller in the near future.
- Facilities is currently working with another RCC artist, who is going to donate an installation for the VRC area. The planning is ongoing with Mark DeAsis and Eric Betancourt to identify the best location at the VRC.
- The piece is approximately 8 ft tall and made of polished stainless steel.
- Parking Lot B - Slurry seal and re-stripe has been completed
- Third street project planning is ongoing (Grind/repair/reseal) from Hamner Ave to West End Quad.
- Access compliant component will have to go through DSA approval. (DSA: Division of State Architect)
- A review the various paths of travel from main campus to VRC/STEM, etc, will also take place soon.
$3.3 \quad 3^{\text {rd }}$ Street Traffic Study Update by Safety Workgroup - Justin Czerniak
- Currently working with Campus PD to develop a future traffic plan.
- A traffic engineer has finished a preliminary study data capture to analyze.
- The data report should be provided by the engineer sometime in mid-March.
- The data will be analyzed and a recommendation report will be developed to present in late Spring.
- A second entrance is the goal for the future of Norco College and will require coordination of the college, residents, city of Norco, county of Riverside, etc. This still remains a very high priority for the college.


## 4. Information Items

4.1 Technology Support Services (TSS) Update - Mike Angeles

- Inter-management console - reconditioning all laptops and updating software.
- Academic side - students will have to learn how to log in and must be sure to log out after. All other procedures will remain the same.
- Computer hard drive slowdown issue - There have been a lot of Windows update over the last 2 years and most current laptops have the spinning hard drives. Currently working on replacing the old technology with new. (Mostly classrooms as labs have been replaced)
- On March 28, the District IT will be doing a presentation on this topic during Academic Senate, to address and inform on this issue.
4.2 Grants and External Resource Development Activity Report-Jan 2022 (Gustavo Oceguera) - Handout
- The Council was informed on how reports are maintained and updated to keep administration and the public informed to give a picture of the status and life of a grant for transparency.
- These reports will be made available on the website in addition to being embedded in the Resource Council meeting minutes.

5. Good of the Order

- None

6. Adjournment: 12:50pm

## Next Meeting:

Date: Thursday, March 24, 2022
Time: 12:50pm-1:50pm
Location: Zoom

COLLEGE

## Resource Council February 24, 2022

TOPICS:

- Mid-Year Budget Performance Report 12/31/2021
- Holding Account Balances (Fund 11 \& 12)
- HEERF Funds update
- Budget Allocation Model Revision update

Presenters: Dr. Michael T. Collins, VP Business Services
Esmeralda Abejar, MBA, Director, Business Services

## 21/22 Mid-Year Budget Performance Report

## Budgeted Expenses FY 21/22

- Fund 11 Revised Expenditure budget $=\mathbf{\$ 4 8 , 6 6 2 , 3 7 3 . 0 0}$ Actual Expenses $=\mathbf{\$ 1 9 , 3 3 8 , 4 5 7 . 6 7}$
Balance = \$29,323,915.33


COLLEGE

Fund 11

## 21/22 MidYear Budget Performance Report

| Fund 11 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Description | Revised Budget FY 21/22 | Actuals 12/31/21 | Balance | \% Actual Expense of Total NC Expenses |
| Academic Salaries | 21,952,503 | 10,552,415.09 | 11,400,087.91 | 54.6\% |
| Classified Salaries | 6,218,506 | 2,728,642.85 | 3,489,863.15 | 14.1\% |
| Benefits | 11,587,315 | 4,443,234.40 | 7,144,080.60 | 23.0\% |
| Total Salaries \& Benefits | 39,758,324 | 17,724,292 | 22,034,032 | 91.65\% |
|  |  |  |  |  |
| Supplies and Materials | 1,804,780 | 93,697.87 | 1,711,082.13 | 0.5\% |
| Service \& Other Operating Expenses | 6,512,510 | 1,171,140.06 | 5,341,369.94 | 6.1\% |
| Capital Outlay | 586,759 | 349,327.40 | 237,431.60 | 1.8\% |
| Other Outgoing | - | - | - | 0.0\% |
| Total Non-Salary | 8,904,049 | 1,614,165 | 7,289,884 | 8.3\% |
| Total Budgeted Expenses (includes holding accts) | 48,662,373.00 | 19,338,457.67 | 29,323,915.33 | 100.0\% |



## 21/22 Mid-Year Budget Performance Report

- Part Time \& Overload, Academic, Inst. Salaries.
- Budget \$7,229,549
- Actual \$3,846,895.95
- 13xx's accounts spent at $46.79 \%$ of budget

|  |  | Current Year 2021/22 | Actuals |  | \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Object | Object Description | Revised Budget | YTD 12/31/21 | Balance | Used |
| 1330 | INSTRUCTORS, PART TIME FALL | 2,236,091.00 | 1,974,642.73 | 261,448.27 | 88.31\% |
| 1331 | INSTRUCTORS, PART TIME SUMMER (ODD YR) | 527,163.00 | 294,138.16 | 233,024.84 | 55.80\% |
| 1332 | INSTRUCTORS, PART TIME WINTER | 526,618.00 | 5,362.73 | 521,255.27 | 1.02\% |
| 1333 | INSTRUCTORS, PART TIME SPRING | 1,857,407.00 | 4,207.37 | 1,853,199.63 | 0.23\% |
| 1334 | INSTRUCTORS, PART TIME SUMMER (EVEN YR) | 46,582.00 | 4,896.79 | 41,685.21 | 10.51\% |
| 1335 | INSTRUCTORS, FULL TIME OVERLOAD FALL | 431,506.00 | 675,615.40 | $(244,109.40)$ | 156.57\% |
| 1336 | INSTRUCTORS, FULL TIME OVERLOAD SUMMER (EVEN YR) | 33,808.00 | 379,880.25 | $(346,072.25)$ | 1123.64\% |
| 1337 | INSTRUCTORS, FULL TIME OVERLOAD WINTER | 554,075.00 | - | 554,075.00 | 0.00\% |
| 1338 | INSTRUCTORS, FULL TIME OVERLOAD SPRING | 390,906.00 | 1,040.04 | 389,865.96 | 0.27\% |
| 1339 | INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR) | 366,054.00 | - | 366,054.00 | 0.00\% |
| 1360 | INSTRUCTORS, SUBSTITUTES | - | 17,100.45 | $(17,100.45)$ |  |
| 1370 | INSTRUCTORS, EXTRA DUTY | 71,051.00 | 22,403.43 | 48,647.57 | 31.53\% |
| 1371 | INSTRUCTORS, LARGE LECTURE STIPENDS | 188,279.00 | 3,356.70 | 184,922.30 | 1.78\% |
| 13 xx | PT \& Overload, Academic, Inst Salary | 7,229,540.00 | 3,382,644.05 | 3,846,895.95 | 46.79\% |

COLLEGE

Part Time \& Overload, Academic, Non-Inst. Salaries.

- Budget \$566,945.00
- Actual $\$ 556,477.92$
- 14xx's accounts spent at $98.15 \%$ of budget

|  |  | Current Year 2021/22 | Actuals |  | \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Object | Object Description | Revised Budget | YTD 12/31/21 | Balance | Used |
| 1439 | ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATORS | 370,335.00 | 492,989.11 | (122,654.11) | 133.12\% |
| 1460 | LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS / CO | - | - | - |  |
| 1469 | SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIANS / | 8,442.00 | 893.79 | 7,548.21 | 10.59\% |
| 1470 | NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY | - | - | - |  |
| 1479 | EXTRA DUTY STIPENDS | 105,457.00 | 47,649.95 | 57,807.05 | 45.18\% |
| 1490 | ACADEMIC SPECIAL PROJECTS | 82,711.00 | 14,945.07 | 67,765.93 | 18.07\% |
| 14 xx | PT \& Overload, Academic, Non-Inst Salary | 566,945.00 | 556,477.92 | 10,467.08 | 98.15\% |

## Mid-Year Budget Performance Report FY 21/22

| Fund 12 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Description | Revised Budget FY 21/22 | Actuals $12 / 31 / 21$ | Balance | \% Actual <br> Expense of Total Expenses |
| Academic Salaries | 2,497,335 | 1,322,427.11 | 1,174,907.89 | 17\% |
| Classified Salaries | 5,806,257 | 2,193,336.42 | 3,612,920.58 | 28\% |
| Benefits | 3,885,758 | 1,258,475.57 | 2,627,282.43 | 16\% |
| Total Salaries \& Benefits | 12,189,350 | 4,774,239 | 7,415,111 | 61\% |
| Supplies and Materials | 1,484,292 | 638,542.76 | 845,749.24 | 8.2\% |
| Other Operating Expenses and Servic | 15,009,761 | 1,083,658.61 | 13,926,102.39 | 13.9\% |
| Capital Outlay | 11,147,535 | 997,442.36 | 10,150,092.64 | 12.8\% |
| Other Outgoing | 1,455,975 | 326,209.47 | 1,129,765.53 | 4.2\% |
| Total Non-Salary | 29,097,563 | 3,045,853 | 26,051,710 | 38.9\% |
| Total amounts | 41,286,913 | 7,820,092 | 33,466,821 | 100\% |

- Fund 12, 12/31/21

Expenditures graph by category


## NORCO <br> COLLEGE <br> Fund 12, List of Grant by SPP as of 12/31/2021

View Financial Summary
Generated By 294024 on 2/22/2022
County 33-RIVERSIDE COUNTY
Begin Date 07/01/2021

\section*{|  |
| :--- |}

$\left.\right|^{12 / 31 / 2021}$
oon Total

| 020 Total |
| :--- |
| 027 Total | | 027 Total |
| :--- |
| 032 Total |

035 Total
035 Total
045 Total
050 Total
051 Total
060 Total
061 Total
067 Total

| 069 Total |
| :--- |
| 074 Total |


| 074 Total |
| :--- |
| 075 Total |


| 075 Total |
| :--- |
| 078 Total |

078 Total
080 Total
090 Total
091 Total

| 091 |  |
| :--- | :--- |
| 093 Total |  |
| 103 Total |  |

103 Total

| 114 Total |
| :--- |

121 Total
134 Total
135 Total
136 Total
141 Total

| 150 Total |
| :--- |
| 155 Total |

158 Total
166 Total
167 Total
175 Total
180 Total

\section*{Adopted <br> ct | Adopted |
| :--- | :--- |}


| Adopted Budget | Revised Budget | Rev/ Exp Net of Abatements | Encumbrance | d/ Unrealized | SPP DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0.00 | 0.00 | 10,484.80 | 15,595.78 | -26,080.58 | UNRESTRICTED |
| 313,296.00 | 313,296.00 | 121,775.30 | 137,135.81 | 54,384.89 | BASIC SKILLS/ESL 2020/2021 |
| 313,296.00 | 313,296.00 | 121,813.65 | 122,605.37 | 68,876.98 | BASIC SKILLS/ESL 2021/2022 |
| 151,055.00 | 151,055.00 | 6,791.76 | 0.00 | 144,263.24 | VETERAN RESOURCE CENTER - ONGOING |
| 3,005.00 | 3,005.00 | 0.00 | 0.00 | 3,005.00 | HUNGER FREE CAMPUS SUPPORT ALLOCATION 17/18-19/20 |
| 89,073.00 | 628,376.00 | 25,109.51 | 10,000.00 | 593,266.49 | RETENTION \& ENROLLMENT OUTREACH |
| 469,795.00 | 469,795.00 | 116,689.79 | 93,463.54 | 259,641.67 | TEXTUP (CAFYES) |
| 32,251.00 | 32,251.00 | 0.00 | 0.00 | 32,251.00 | VETERANS PROGRAM |
| 582,036.00 | 582,036.00 | 190,553.52 | 257,975.86 | 133,506.62 | CALIFORNIA COLLEGE PROMISE (AB 19) |
| 754,123.00 | 754,123.00 | 226,598.06 | 211,098.91 | 316,426.03 | EOPS |
| 59,064.00 | 59,064.00 | 9,986.85 | 0.00 | 49,077.15 | EOPS CARE |
| 286,520.00 | 286,520.00 | 117,565.00 | 119,239.89 | 49,715.11 | SFAA - CAPACITY (old term Augmentation) |
| 108,764.00 | 108,764.00 | 53,642.45 | 53,807.43 | 1,314.12 | SFAA - BASE (old term BFAP) |
| 20,397.00 | 20,397.00 | 20,397.40 | 0.00 | -0.40 | GUIDED PATHWAYS |
| 0.00 | 585,063.00 | 0.00 | 29,659.50 | 555,403.50 | INSTRUCTIONAL EQUIPMENT |
| 331,015.00 | 331,015.00 | 170,471.59 | 72,278.86 | 88,264.55 | NORCO DISABLED STUDENT SUPPORT SERVICES PROGRAM |
| 1,626,857.00 | 1,626,857.00 | 667,435.15 | 712,273.12 | 247,148.73 | STUDENT SUPPORT SERVICES PROGRAM (SSSP) |
| 1,090,784.00 | 1,090,784.00 | 288,413.49 | 191,917.95 | 610,452.56 | STUDENT EQUITY |
| 337,769.00 | 337,769.00 | 118,753.45 | 82,806.74 | 136,208.81 | NORCO STUDENT SUPPORT SERVICES PROGRAM |
| 363,234.00 | 363,234.00 | 107,965.41 | 85,317.86 | 169,950.73 | FNORCO STUDENT SUPPORT SERVICES STEM PROGRAM |
| 13,286.00 | 13,286.00 | 10,573.20 | 0.00 | 2,712.80 | CALFRESH OUTREACH |
| 87,669.00 | 87,669.00 | 9,593.21 | 0.00 | 78,075.79 | HERE TO CAREER |
| 0.00 | 229,538.00 | 0.00 | 0.00 | 229,538.00 | BASIC NEEDS CENTERS |
| 210,000.00 | 210,000.00 | 18,796.94 | 13,277.81 | 177,925.25 | PIIDDLE COLLEGE HIGH SCHOOL - NORCO |
| 0.00 | 811,355.00 | 0.00 | 0.00 | 811,355.00 | HEERF III AMERICAN RESCUE PLAN MSI |
| 2,722.00 | 2,722.00 | 0.00 | 0.00 | 2,722.00 | CACT-SEMINARS |
| 415,230.00 | 415,230.00 | 111,462.25 | 99,038.45 | 204,729.30 | UPWARD BOUND - CORONA HIGH SCHOOL 17/22 |
| 8,500.00 | 8,500.00 | 0.00 | 0.00 | 8,500.00 | SOLANO CC-CADENCE |
| 69,699.00 | 69,699.00 | 0.00 | 7,728.89 | 61,970.11 | FINANCIAL AID TECHNOLOGY |
| 4,192.00 | 212,785.00 | 0.00 | 0.00 | 212,785.00 | M MENTAL HEALTH SUPPORT |
| 85,789.00 | 85,789.00 | 17,972.73 | 10,000.00 | 57,816.27 | MENTAL HEALTH SUPPORT |
| 6,500.00 | 6,500.00 | 0.00 | 0.00 | 6,500.00 | EQUITY TRANSFER INITIATIVE |
| 81,817.00 | 81,817.00 | 26,375.62 | 26,362.94 | 29,078.44 | İNOVATION IN HIGHER EDUCATION GRANT |
| 8,610.00 | 15,610.00 | 8,197.63 | 0.00 | 7,412.37 | CALIFORNIA SPACE GRANT CONSORTIUM FUND A |
| 210,484.00 | 210,484.00 | 93,078.71 | 56,308.64 | 61,096.65 | NORCO COLLEGE APPRENTICESHIP PROGRAM |
| 7,287,523.00 | 7,287,523.00 | 3,717.97 | 22,575.73 | 7,261,229.30 | HEERF III AMERICAN RESCUE PLAN |
| 991,630.00 | 995,582.00 | 428,516.51 | 458,562.96 | 108,502.53 | DSP\&S |

## COLLEGE

## 12/31/2021

| Function | Object | Adopted Budget | Revised Budget | Rev/ Exp Net of Abatements | Encumbrance s | Uncommitted / Unrealized | SPP DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 186 Total |  | 591,807.00 | 591,807.00 | 436,864.93 | 14,028.65 | 140,913.42 | VETERANS RESOURCE CENTER - FY 19/20 |
| 187 Total |  | 500,000.00 | 500,000.00 | 0.00 | 0.00 | 500,000.00 | WORKFORCE DEVELOPMENT PRG - FY 19/20 |
| 188 Total |  | 517,451.00 | 517,451.00 | 139,018.05 | 132,821.79 | 245,611.16 | UPWARD BOUND - CENTENNIAL HIGH SCHOOL 17/22 |
| 189 Total |  | 0.00 | 0.00 | 4.85 | 0.00 | -4.85 | CFIS REENTRY PROGRAM |
| 190 Total |  | 126,347.00 | 126,347.00 | 69,376.75 | 61,299.91 | -4,329.66 | VETERANS RESOURCE CENTER |
| 191 Total |  | 4,999,712.00 | 4,999,712.00 | 0.00 | 0.00 | 4,999,712.00 | EARLY CHILDHOOD EDUCATION CENTER |
| 192 Total |  | 1,000,000.00 | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | NEW WORKFORCE DEVELOPMENT CENTER |
| 194 Total |  | 0.00 | 2,000,000.00 | 0.00 | 500.00 | 1,999,500.00 | MILITARY ARTICULATION PLATFORM SUMIT AND FUNDING (MAPS) |
| 203 Total |  | 0.00 | 450,000.00 | 0.00 | 0.00 | 450,000.00 | CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS |
| 225 Total |  | 610,233.00 | 610,233.00 | 268,071.23 | 194,162.69 | 147,999.08 | STEM ENGINEERING PATHWAYS |
| 232 Total |  | 0.00 | 10,628.00 | 10,627.66 | 0.00 | 0.34 | CALIFORNIA COLLEGE PATHWAYS FUND GRANT |
| 247 Total |  | 125,000.00 | 125,000.00 | 15,945.21 | 21,288.22 | 87,766.57 | EEIC TSNE UPLIFT PROJECT |
| 249 Total |  | 12,564.00 | 12,564.00 | 12,210.52 | 0.00 | 353.48 | UMOJA COMMUNITY EDUCATION FOUNDATION |
| 250 Total |  | 49,611.00 | 49,611.00 | 16,048.39 | 7,346.67 | 26,215.94 | EXPANDING COMMUNITY COLLEGE APPRENTICESHIPS |
| 251 Total |  | 20,254.00 | 20,254.00 | 0.00 | 0.00 | 20,254.00 | INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCD |
| 260 Total |  | 3,689,540.00 | 3,689,540.00 | 1,534,290.31 | 502,519.60 | 1,652,730.09 | HIGHER EDUCATION EMERGENCY RELIEF FUND II |
| 261 Total |  | 358,749.00 | 358,749.00 | 170,040.97 | 8,700.00 | 180,008.03 | HIGHER EDUCATION EMERGENCY RELIEF FUND II MSI |
| 271 Total |  | 1,115,452.00 | 1,115,452.00 | 138,066.79 | 211,873.18 | 765,512.03 | NATIONAL CENTER FOR SUPPLY CHAIN AUTOMATION |
| 272 Total |  | 617,260.00 | 617,260.00 | 116,910.99 | 109,690.15 | 390,658.86 | UPWARD BOUND - NORTE VISTA HIGH SCHOOL |
| 276 Total |  | 807,632.00 | 807,632.00 | 233,954.59 | 202,995.85 | 370,681.56 | PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS |
| 300 Total |  | 35,977.00 | 35,977.00 | 0.00 | 0.00 | 35,977.00 | FWS OFF CAMPUS (COMMUNITY SERVICE) |
| 304 Total |  | 323,797.00 | 323,797.00 | 48,536.45 | 0.00 | 275,260.55 | FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC) |
| 305 Total |  | 0.00 | 0.00 | 745.38 | 0.00 | -745.38 | FWS ON CAMPUS CALWORKS (75\%) / FWS (25\%) |
| 344 Total |  | 713,251.00 | 713,251.00 | 49,149.42 | 52,273.11 | 611,828.47 | STRONG WORKFORCE LOCAL PROGRAM 20/21 |
| 345 Total |  | 402,086.00 | 452,086.00 | 5,909.21 | 0.00 | 446,176.79 | STRONG WORKFORCE PROGRAM REGIONAL 20/21 |
| 348 Total |  | 53,181.00 | 53,181.00 | 27,121.91 | 222.49 | 25,836.60 | STRONG WORKFORCE PROGRAM LOCAL 18/19 |
| 349 Total |  | 178,739.00 | 178,739.00 | 90,212.49 | 38,906.25 | 49,620.26 | STRONG WORKFORCE PROGRAM LOCAL 18/19 |
| 350 Total |  | 478,709.00 | 478,709.00 | 269,471.31 | 197,148.08 | 12,089.61 | STRONG WORKFORCE PROGRAM LOCAL 19/20 |
| 351 Total |  | 323,684.00 | 323,684.00 | 218,891.98 | 164,142.78 | -59,350.76 | STRONG WORKFORCE PROGRAM REGIONAL 19/20 |
| 366 Total |  | 47,186.00 | 47,186.00 | 28,135.15 | 17,941.50 | 1,109.35 | TANF (TEMPORARY ASSTCE TO NEEDY FAMILIES) |
| 367 Total |  | 278,056.00 | 278,056.00 | 105,523.52 | 131,774.35 | 40,758.13 | CAL WORKS |
| 370 Total |  | 327,401.00 | 349,739.00 | 96,729.04 | 61,847.99 | 191,161.97 | VTEA - TITLE I-C |
| 380 Total |  | 0.00 | 721,738.00 | 0.00 | 0.00 | 721,738.00 | STRONG WORKFORCE PROGRAM LOCAL 21/22 |
| 382 Total |  | 33,538.00 | 33,538.00 | 10,455.70 | 0.00 | 23,082.30 | AB 86 ADULT EDUCATION BLOCK GRANT 20/22 |
| 387 Total |  | 0.00 | 0.00 | 30.80 | 0.00 | -30.80 | AB 86 ADULT EDUCATION BLOCK GRANT 18/19 |
| 709 Total |  | 69,902.00 | 69,902.00 | 57.50 | 0.00 | 69,844.50 | NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE |
| 730 Total |  | 10,304.00 | 10,304.00 | 2,198.52 | 1,557.57 | 6,547.91 | VETERANS EDUCATION |
| 735 Total |  | 1,044,086.00 | 1,044,086.00 | 125,215.26 | 49,626.83 | 869,243.91 | LOTTERY |
| Grand Total |  | 35,877,494.00 | 41,517,002.00 | 7,342,546.83 | 5,071,699.70 | 29,102,755.47 |  |

Norco College Holding Accounts

| Norco College Holding Accounts |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12.31.21 |  |  |  |  |  |  |  |  |  |  |  |
|  | SPP /Res $\sim$ | One Time, Annual. On Goi | $\left.\begin{array}{\|c\|} \hline \text { Carr } \\ \text { y } \\ \text { Over } \\ - \end{array} \right\rvert\,$ | Fun | Res | Description $\checkmark$ | FY 2021/22 <br> Adopted Budget | FY 2021/22 Revised Bud $\sim$ | FY 2021/22 Rev/Exp Net of Abatemen | FY 2021/22 Encumbrand ${ }^{\sim}$ | Uncommitted / Unrealize |
| 991 | 991 | OT | N | 11 | 1000 | Savings from Permanent Gen.Fund Staff Positions | - | - | - | - | - |
| 993 | 993 | OT | N | 11 | 1000 | sabbatical Holding account | 70,545 | 70,545 | - | - | 70,545 |
| 566 | 566 | A | Y | 11 | 1000 | Annual Commissions rec'd from B\&N | 99,211 | 99,211 | 16,062 | 79,399 | 3,750 |
| 728 | 728 | OT | Y | 11 | 1000 | One-time Funding - Rolled over Year to Year until gone | 7,430 | 7,430 | - | 7,430 | - |
| 563 | 563 | A | Y | 11 | 1000 | Annual Commissions rec'd from Follett | 562,698 | 562,698 | 155,550 | - | 407,148 |
| 733 | 733 | OT | $Y$ | 11 | 1000 | One-time Funding - Rolled over Year to Year until gone | 135,732 | 135,732 | - | 128,993 | 6,739 |
| 746 | 746 | OT | $Y$ | 11 | 1000 | Annual Funding with carry over | 1,667 | 1,667 | - | 1,667 | - |
| 729 | 729 | A | Y | 11 | 1000 | Based on a Percentage of Non-Resident Fees rec'd | 1,180,083 | 1,180,083 | 119,311 | - | 1,060,772 |
| 738 | 738 | OT | Y | 11 | 1000 | One-Time Allocation from Dist. Reserves in FY 17/18 | 505,127 | 505,127 | 88,977 | 127,333 | 288,818 |
| 716 | 716 | OT | $Y$ | 11 | 1000 | One-Time Allocation in FY 18/19 for borrowed back FTES | 449,038 | 449,038 | 1,812 | - | 447,226 |
| 568 | 568 | OT | $Y$ | 11 | 1000 | Facilities Fees Revenue | 207,216 | 207,216 | 45,674 | 3,806 | 157,736 |
| 997 | 997 | OG | Y | 11 | 1000 | To/From Permanently Funded Positions | 941,220 | 941,220 | - | - | 941,220 |
| 999 | 999 | OT | Y | 11 | 1000 | Adjusting Account to Address Permanent Increases in College Contracts- obj 5110 | 21,615 | 21,615 | - | - | 21,615 |
| 797 | 797 | OT | Y | 11 | 1000 | Indirect Cost Recovery ( at 83\%) | 1,380,390 | 1,669,255 | 109,966 | 142,908 | 1,416,381 |
|  |  |  |  |  |  | Fund 11- Unrestricted | 5,561,972.00 | 5,850,837.00 | 537,351.15 | 491,535.23 | 4,821,950.62 |
| 075 | 075 | A | Y | 12 | 1190 | Restricted to Instructional Equipment | - | 585,063 | - | 30,181 | 554,882 |
| 735 | 735 | A | $Y$ | 12 | 1190 | Restricted to Instructional \& Library Materials including Instructional Software | 1,044,086 | 1,044,086 | 125,215 | 115,989 | 802,881 |
| 1180 | 1180 | A | Y | 12 | 1180 | Relatively Unrestricted (RDA) | 210,193 | 210,193 | 4,540 | 62,417 | 143,236 |
| 709 | 709 | A | $Y$ | 12 | 1190 | Restricted to Capital Purchases | 69,902 | 69,902 | 58 | - | 69,845 |
| 190 | 190 | OT | Y | 12 | 1190 | State Appropriation - VRC and Articulation Platform | 126,347 | 126,347 | 69,377 | 85,961 | $(28,991)$ |
| 191 | 191 | OT | Y | 12 | 1190 | State Appropriation | 4,999,712 | 4,999,712 | - | - | 4,999,712 |
|  |  |  |  |  |  | Fund 12 Restricted | 6,450,240 | 7,035,303 | 199,189 | 294,549 | 6,541,565 |

## Budget Allocation Model Update

The Revised Budget Allocation Model was developed to allocate resources around the following core principles:

- Fair - Resource allocation decisions will be informed by objective, predictable, verifiable, and easily accessible data and will be made in an impartial and consistent manner.
- Equitable - Resources will be distributed in an manner that adequately supports the full array of programs offered at each college while ensuring compliance with statutory and regulatory requirements; efficient and strategic use of resources is expected, and inefficiencies will not be subsidized or supported.
- Transparent - Resource allocation decisions will be made in an open and consultative manner with representative stakeholder groups and that it is simple, easy to administer and communicate as possible.
college


## "TO DO" Tasks in 2021-22

- Analyze and justify "Unique" disciplines - Will continue to work on this in FY 21/22
- Develop a treatment for "District Operations" costs - Task partially completed.
- Establish the "Exchange Rate" (mean or median) for discipline categories. Task Completed, Median rate established.
- Model revenue flow through the revised BAM- determine true impacts to the college. Task completed
- Analyze/implement budget development improvements that allow for planning. In progress
- Analyze strategic programs/considerations that impact the cost of an FTES. In Progress
- Further consider the "Comprehensive College" allocation. In progress

NORCO
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Thank you!

Norco- Budget Performance Report 21-22 12-31-21


Norco- Budget Performance Report 21-22 12-31-21


Norco- Budget Performance Report 21-22 12-31-21

|  | Norco College |  |  | $\begin{gathered} \hline E \\ \hline 1000 \\ \hline \end{gathered}$ | FUND_11 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fund: | 11 | Resource: |  | FY 2021/22 |  |  |  |  |  |  |  |  |
|  |  |  | Prior Year 2020-21 | Current Year 2021/22 | Actuals |  |  |  |  |  |  | Balance | $\%$ |
|  | Object | Object Description | Actual | Revised Budget | $\begin{aligned} & \text { JUL } \\ & \hline 29,212.23 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { AUG } \\ & \hline 36,557.40 \\ & \hline \end{aligned}$ | SEP | OCT | NOV | DEC | YTD 12/31/21 |  | Used <br> $39.08 \%$ |
|  | 22xx | Classified, Inst Aide Reg Salary | 406,272.98 | 559,961.00 |  |  | 34,668.18 | 39,886.02 | 40,716.47 | 37,802.79 | 218,843.09 | 341,117.91 |  |
|  | 2331 | SHORT-TERM STUDENT HELP, NON-INSTRUCTIONAL | 3,223.01 | 48,154.00 | - | - | - | 997.50 | 2,962.50 | - | 3,960.00 | 44,194.00 | 8.22\% |
|  | 2339 | SHORT-TERM NONCLASSIFIED, NON-INSTRUCTIONAL | 29,957.40 | 17,672.00 |  | - | 1,934.00 | 322.50 |  | - | 2,256.50 | 15,415.50 | 12.77\% |
|  | 2349 | SHORT-TERM OVERTIME, NON-INSTRUCTIONAL | 3,004.18 | 27,206.00 | 572.88 | 391.82 | 6,465.20 | 1,968.78 | 3,395.71 | 301.17 | 13,095.56 | 14,110.44 | 48.13\% |
|  | 2369 | SHORT-TERM SUBSTITUTES, NON-INSTRUCTIONAL | - | 50,413.00 | - | 1,645.60 | 6,171.00 | 6,905.50 | 9,243.04 | 26,735.09 | 50,700.23 | (287.23) | 100.57\% |
|  | 2390 | SHORT-TERM SPECIAL PROJECT, NON-INSTRUCTIONAL | - | 643.00 | - | - | - | - | - | - | - | 643.00 | 0.00\% |
| , | 2399 | CLASSIFIED PRESENTERS - COMM. ED / CUSTOMIZED SOLUTION: |  | - | - | - | - |  |  | - | - | - |  |
|  | 23xx |  | 36,184.59 | 144,088.00 | 572.88 | 2,037.42 | 14,570.20 | 10,194.28 | 15,601.25 | 27,036.26 | 70,012.29 | 74,075.71 | 48.59\% |
|  | 2430 | Non-Rstructional Salary, Other | 1,340.20 | 22,796.00 | - | - | - | - | - | - | - | 22,796.00 | 0.00\% |
|  | 2431 | SHORT-TERM SUMMER COACHING, INSTRUCTIONAL | - | - | - | - | - | - |  |  |  | - |  |
|  | 2440 | SHORT-TERM SUMMER COACHING, INSTRUCTIONAL | (649.51) | - | - | - | - | - | - | - | - |  |  |
|  | 2449 | SHORT-TERM NONCLASSIFFIED, INSTRUCTIONAL | 350.80 | 7,212.00 | - | - | - | 3,645.75 | 5,168.75 | 9,702.00 | 18,516.50 | (11,304.50) | 256.75\% |
|  | 2469 | SHORTT-TERM SUBCLITUSTES, INSTRUCTIONAL | - | 1,490.00 | - | - | - | 980.25 | 509.73 | - | 1,489.98 | 0.02 | 100.00\% |
|  | 24xx | Instructional Aides, Other | 1,041.49 | 31,498.00 |  |  | - | 4,626.00 | 5,678.48 | 9,702.00 | 20,006.48 | 11,491.52 | 63.52\% |
|  |  | Instructional Aides, Other Classified Salaries | 5,494,803.56 | 6,218,506.00 | 427,090.40 | 440,029.53 | 486,744.82 | 463,531.93 | 464,376.29 | 446,869.88 | 2,728,642.85 | 3,489,863.15 | 43.88\% |
|  | 3110 | INSTRUCTIONAL STRS | 2,681,480.39 | 2,612,069.00 | 163,539.26 | 163,387.76 | 154,939.25 | 239,081.50 | 221,452.33 | 275,937.40 | 1,218,337.50 | 1,393,731.50 | 46.64\% |
|  | 3150 | CALSTRS ON-BEHALF FOR INSTRUCTIONAL | 1,397,819.66 | - | - | - | - | - | - | - | - | - |  |
|  | 3210 | Instructional Pers | 80,514.69 | 92,908.00 | 6,811.66 | 6,465.86 | 7,381.96 | 7,317.15 | 7,317.15 | 7,061.37 | 42,355.15 | 50,552.85 | 45.59\% |
|  | 3310 | INSTRUCTIONAL FICA | 27,397.28 | 25,142.00 | 2,245.19 | 1,751.16 | 2,199.16 | 2,156.38 | 1,890.39 | 2,071.48 | 12,313.76 | 12,828.24 | 48.98\% |
|  | 3315 | INSTRUCTIONAL MEDICARE | 242,158.09 | 247,903.00 | 14,714.88 | 15,190.74 | 14,099.45 | 21,170.98 | 21,544.37 | 27,293.75 | 114,014.17 | 133,888.83 | 45.99\% |
|  | 3410 | INSTRUCTIONAL HEALTH \& WELFARE | 2,306,156.79 | 2,297,020.00 | 8,224.38 | 8,205.53 | 8,289.02 | 203,803.63 | 200,152.32 | 200,152.32 | 628,827.20 | 1,668,192.80 | 27.38\% |
|  | 3450 | OPEB, TEACHERS AND AIDES | 33,432.19 | 34,301.00 | 2,030.28 | 2,098.00 | 1,947.69 | 2,923.15 | 2,974.50 | 3,763.35 | 15,736.97 | 18,564.03 | 45.88\% |
|  | 3510 | INSTRUCTIONAL SUI | 7,425.08 | 89,565.00 | 5,083.70 | 5,228.56 | 4,861.87 | 7,300.31 | 7,428.95 | 9,424.75 | 39,328.14 | 50,236.86 | 43.91\% |
|  | 3610 | INSTRUCTIONAL WC | 267,467.07 | 274,397.00 | 16,242.07 | 16,783.91 | 15,580.85 | 23,385.75 | 23,797.00 | 30,108.08 | 125,897.66 | 148,499.34 | 45.88\% |
|  |  | Instructional Benefits | 7,043,851.24 | 5,673,305.00 | 218,891.42 | 219,111.52 | 209,299.25 | 507,138.85 | 486,557.01 | 555,812.50 | 2,196,810.55 | 3,476,494.45 | 38.72\% |
|  | 3440 | RETIREE BENEFITS ACAD \& CLASS | 443,489.16 | 418,568.00 |  | 110.89 | - | 46,907.58 | 46,907.58 | 46,907.58 | 140,833.63 | 277,734.37 | 33.65\% |
|  | 3120 | CLASSIFIED STRS - (FOR CLASSIFIED EMPLOYEES PAYING INTO S- | 1,823.30 |  | (545.42) | - | - |  |  | - | (545.42) | 545.42 |  |
|  | 3130 | NON-INSTRUCTIONAL STRS - FOR ACADEMIC ADMINISTRATORS, | 602,950.88 | 734,331.00 | 47,537.36 | 69,581.50 | 63,478.21 | 65,236.93 | 63,114.46 | 68,237.70 | 377,186.16 | 357,144.84 | 51.36\% |
|  | 3160 | CALSTRS ON-BEHALF CLASSIFIED | - | - | - | - | - | - | - | - | - | - |  |
|  | 3170 | CALSTRS ON-BEHALF NON-INSTRUCTIONAL ACADEMIC | 369,009.57 | - | - | - | - | - | - | - | - | - |  |
|  | 3220 | CLASSIFIED PERS | 1,004,264.68 | 1,235,614.00 | 90,762.62 | 91,300.15 | 93,529.13 | 89,992.98 | 90,702.01 | 85,896.73 | 542,183.62 | 693,430.38 | 43.88\% |
|  | 3230 | NON-INSTRUCTIONAL PERS | 168,696.47 | 233,382.00 | 19,326.95 | 21,277.63 | 22,601.92 | 22,413.10 | 22,413.10 | 22,413.10 | 130,445.80 | 102,936.20 | 55.89\% |
|  | 3320 | CLASSIFIED FICA | 300,286.50 | 332,637.00 | 24,694.53 | 24,805.46 | 26,835.63 | 23,897.48 | 23,266.96 | 21,906.46 | 145,406.52 | 187,230.48 | 43.71\% |
|  | 3325 | CLASSIFIED MEDICARE | 72,674.28 | 80,897.00 | 5,761.30 | 5,837.01 | 6,542.09 | 6,048.70 | 6,004.87 | 5,786.21 | 35,980.18 | 44,916.82 | 44.48\% |
|  | 3330 | NON - INSTRUCTIONAL FICA | 46,648.08 | 52,356.00 | 5,256.21 | 6,228.20 | 4,964.74 | 1,903.89 | 1,423.20 | 6,272.27 | 26,048.51 | 26,307.49 | 49.75\% |
|  | 3335 | NON - INSTRUCTIONAL ACADEMIC MEDICARE-COUNSELORS / LI | 76,937.05 | 78,225.00 | 5,769.84 | 7,146.88 | 7,190.62 | 7,401.21 | 7,101.80 | 7,601.49 | 42,211.84 | 36,013.16 | 53.96\% |
|  | 3420 | CLASSIFIED HEALTH \& WELFARE | 1,531,851.56 | 1,588,428.00 | 6,888.41 | 6,745.69 | 6,636.46 | 135,120.44 | 132,614.55 | 129,956.30 | 417,961.85 | 1,170,466.15 | 26.31\% |
|  | 3430 | NON - INSTRUCTIONAL HEALTH \& WELFARE (COUNSELORS / LIBP | 876,423.48 | 875,678.00 | 3,271.80 | 3,276.78 | 3,280.12 | 84,832.65 | 84,832.67 | 84,960.75 | 264,454.77 | 611,223.23 | 30.20\% |
|  | 3460 | OPEB, CLEMPLOYEES | 10,311.90 | 11,261.00 | 795.77 | 806.95 | 904.09 | 838.06 | 835.97 | 798.70 | 4,979.54 | 6,281.46 | 44.22\% |
|  | 3470 | OPEB, OTHER CE EMPLOYEES | 10,655.26 | 10,793.00 | 798.63 | 990.13 | 996.05 | 1,025.03 | 983.73 | 1,051.49 | 5,845.06 | 4,947.94 | 54.16\% |
|  | 3520 | CLASSIFIED SUI | 2,169.16 | 48,214.00 | 2,100.19 | 1,899.33 | 2,255.88 | 2,085.83 | 2,070.70 | 2,001.82 | 12,413.75 | 35,800.25 | 25.75\% |
|  | 3530 | NON - INSTRUCTIONAL SUI - (COUNSELORS / LIBRARIANS / COOR | 2,550.95 | 37,236.00 | 2,155.69 | 2,298.39 | 2,479.64 | 2,552.15 | 2,448.92 | 2,623.28 | 14,558.07 | 22,677.93 | 39.10\% |
|  | 3620 | CLASIIFIED WC | 80,262.62 | 90,077.00 | 6,356.72 | 6,447.19 | 7,182.33 | 6,683.85 | 6,659.79 | 6,372.48 | 39,702.36 | 50,374.64 | 44.08\% |
|  | 3630 | NON - INSTRUCTIONAL WC - COUNSELORS / LIBRARIANS / COOR | 85,238.74 | 86,313.00 | 6,388.91 | 7,921.21 | 7,968.29 | 8,199.98 | 7,869.75 | 8,409.47 | 46,757.61 | 39,555.39 | 54.17\% |
|  | 3900 | OTHER BENEFITS | - | - | - | - | - | - | - | - | - | - |  |
|  | 3910 | OTHER BENEFITS | (185.23) | - | - | - | - | - | - | - | - | - |  |
|  | 3920 | CalSTRS On Behalf | 4,722.90 | - | - | - | - | - | - | - | - | - |  |
|  | 3930 | CalSTRS On Behalf | 1,701.41 | - | - | - | - | - | - | - | - | - |  |
|  | 3939 | Golden Handshake Payments | (381,429.00) | - | - | - | - | - | - | - | - | - |  |
|  | 3912 | PAYPRO 125 PLANS | - | - | - | - | - | - | - | - | - | - |  |
| , | 3999 | PAYROLL TAX ADJUSTMENTS |  |  |  | - | - | - | - | - | - | - |  |
|  |  | Non-Instructional Benefits | 4,867,564.56 | 5,495,442.00 | 227,319.51 | 256,562.50 | 256,845.20 | 458,232.28 | 452,342.48 | 454,288.25 | 2,105,590.22 | 3,389,851.78 | 38.32\% |

Norco- Budget Performance Report 21-22 12-31-21

|  | Norco College |  |  | $\begin{gathered} \mathrm{E} \\ \hline 1000 \\ \hline \end{gathered}$ | FUND_11 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fund: | 11 | Resource: |  |  | FY 2021/22 |  |  |  |  |  |  |  |
|  |  |  | Prior Year 2020-21 | Current Year 2021/22 | Actuals |  |  |  |  |  |  | Balance | \% |
|  | Object | Object Description | Actual | Revised Budget | JuL | aug | SEP | OCT | Nov | DEC | YTD 12/31/21 |  | Used |
|  |  | Benefits | 12,354,904.96 | 11,587,315.00 | 446,210.93 | 475,784.91 | 466,144.45 | 1,012,278.71 | 985,807.07 | 1,057,008.33 | 4,443,234.40 | 7,144,080.60 | 38.35\% |
|  |  | Total Salaries \& Benefits | 39,492,651.82 | 39,758,324.00 | 2,258,521.71 | 2,423,334.76 | 2,390,052.06 | 3,405,420.00 | 3,382,959.78 | 3,864,004.03 | 17,724,292.34 | 22,034,031.66 | 44.58\% |
|  | 4230 | REFERENCE BOOKS / MATERIALS | - | 9,172.00 | - | - | - | - | - | - | - | 9,172.00 | 0.00\% |
|  | 4320 | INSTRUCTIONAL SUPPLIES | 467.12 | 84,726.00 | - | - | 1,087.50 | 11,305.92 | - | 335.77 | 12,729.19 | 71,996.81 | 15.02\% |
|  | 4330 | PERIODICALS / MAGAZINES / SUBSCRIPTIONS INCLUDING ON-LIN | - | 26.00 | - | - | - | - | - | - | - | 26.00 | 0.00\% |
|  | 4351 | InsTRUCTIONAL MEDIA | - | 1,000.00 | - | - | - | - | - | - | - | 1,000.00 | 0.00\% |
|  | 4360 | TESTS | - | 1,000.00 | - | - | - | - | - | - | - | 1,000.00 | 0.00\% |
|  | 4370 | COMMENCEMENT - OTHER THAN ADMISSIONS \& RECORDS | - |  | - | - | - | - | - | - | - | - |  |
|  | 4510 | MAINTENANCE SUPPLIES | - | 1,904.00 |  |  | - | - | - | - | - | 1,904.00 | 0.00\% |
|  | 4520 | CUSTODIAL SUPPLIES | 11,018.33 | 39,306.00 | - | 4,801.92 | 1,729.83 | 3,555.39 | 4,922.01 | 674.24 | 15,683.39 | 23,622.61 | 39.90\% |
|  | 4530 | GROUNDS / GARDEN SUPPLIES | 19,769.56 | 37,650.00 | 2,874.32 | 2,640.86 | 1,053.66 | 1,485.55 | 2,470.28 | 1,799.07 | 12,323.74 | 25,326.26 | 32.73\% |
|  | 4540 | HEALTH SUPPLIES | - | - | - | - | - | - | - | - | - | - |  |
|  | 4555 | COPY / PRINTING | 8,806.92 | 11,406.00 | - | 2,169.56 | - | - | - | 3,387.97 | 5,557.53 | 5,848.47 | 48.72\% |
|  | 4575 | SOFTWARE - LESS THAN \$200 OR USEFUL LIFE OF LESS THAN ON | - | 2,205.00 | - | - | - | - | - | - | - | 2,205.00 | 0.00\% |
|  | 4580 | THEATRE SUPPLIES | - |  |  |  |  | - |  |  |  | - |  |
|  | 4590 | OFFICE SUPPLIES | 59,202.60 | 1,509,194.00 | 72.12 | 3,968.41 | 2,129.41 | 5,302.26 | 6,004.28 | 7,076.04 | 24,552.52 | 1,484,641.48 | 1.63\% |
|  | 4591 |  | - | - | - | - | - | - | - | - | - | - |  |
|  | 4592 | PURCHASE / COST Of GOODS SOLD - USE RESTRICTED TO WARE | - | - | - | - | - | - | - | - | - | - |  |
|  | 4599 |  | - | - | - | - | - | - | - | - | - | - |  |
|  | 4630 | Contract education-instructional supplies | - - | - | - | - | - | - | - | - | - | - |  |
|  | 4644 | REPAIR PARTS - (PARTS ONLY -- LABOR PROVIDED BY RCC STAFF) | 26,654.74 | 103,706.00 | 3,023.27 | 1,886.08 | 1,470.39 | 8,475.56 | 6,327.19 | 513.25 | 21,695.74 | 82,010.26 | 20.92\% |
|  | 4690 | TRANSPORTATION SUPPLIES, INCLUDING FUEL | 3,521.07 | 3,172.00 | - | 536.68 | 20.00 | 804.29 | (10.00) | (507.32) | 843.65 | 2,328.35 | 26.60\% |
|  | 4710 |  | - | 313.00 | - | 312.11 | - | - | - | - | 312.11 | 0.89 | 99.72\% |
|  | 4711 | PROTEIN - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4712 | DESSERT - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4713 | DAIRY - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4714 | PRODUCE - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4715 | BEVERAGE - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4716 | BREAD - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4717 | GROCERIES - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4720 | SUBSIDIZED MEALS - (RESOURCE 3200 AND 3300) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4790 | OTHER SUPPLIES - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4791 | PAPER PRODUCTS-( (RESOURCE 3200 AND 3300) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4792 | CLEANING SUPPLIES - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4793 | KITCHEN EXPENDABLES - (RESOURCE 3200) | - | - | - | - | - | - | - | - | - | - |  |
|  | 4999 | OUT OF STATE SALES TAX HOLDING FOR ACCOUNTS PAYABLE US | - | - | - | - | - | - | - | - | - | - |  |
|  |  | Supplies \& Materials | 129,440.34 | 1,804,780.00 | 5,969.71 | 16,315.62 | 7,490.79 | 30,928.97 | 19,713.76 | 13,279.02 | 93,697.87 | 1,711,082.13 | 5.19\% |
|  | 5045 | POSTAGE / SHIPPING |  | 1,272.00 | - | - | - | - | - | 202.65 | 202.65 | 1,069.35 | 15.93\% |
|  | 5110 | CONSULTANTS | 5,000.00 | 39,300.00 | - | - | - | - | - | - | - | 39,300.00 | 0.00\% |
|  | 5120 | LECTURERS | 6,000.00 | 6,944.00 | - | - | - | - | 5,000.00 | 100.00 | 5,100.00 | 1,844.00 | 73.44\% |
|  | 5130 | DOCTORS / NURSES | - |  | - | - | - | - | - | - | - | - |  |
|  | 5151 | TEMPORARY SERVICES | 10,000.50 | 10,001.00 | - | - | - | 2,400.00 | - | - | 2,400.00 | 7,601.00 | 24.00\% |
|  | 5150 | OPERATIONS | 20,346.49 | - | - | - | - | - | - | - | - | - |  |
|  | 5160 | AMBULANCE | - | - | - | - | - | - | - | - | - | - |  |
|  | 5192 | SCOUTING | - | - | - | - | - | - | - | - | - | - |  |
|  | 5194 | FILMING | - | - | - | - | - | - | - | - | - | - |  |
|  | 5195 | ENTRY FEES | - | - | - | - | - | - | - | - | - | - |  |
|  | 5197 | GRANT / CONTRACT SUB-AGREEMENT | - | - | - | - | - | - | - | - | - | - |  |
|  | 5198 | PROFESSIONAL SERVICES | 16,473.14 | 136,189.00 | 1,266.24 | - | 8,700.71 | 1,266.25 | - | 627.00 | 11,860.20 | 124,328.80 | 8.71\% |
|  | 5210 | MILEAGE / TOLL FEES | 331.80 | 7,029.00 | - | - | - | - | - | - | - | 7,029.00 | 0.00\% |
|  | 5211 | MEETING EXPENSES | 480.00 | 6,582.00 | 1,500.00 | - | - | - | - | 1,241.54 | 2,741.54 | 3,840.46 | 41.65\% |
|  | 5219 | TRAVEL EXPENSES - NON-RCCD EMPLOYEES / STUDENTS | $(6,739.48)$ | 1,139.00 | - | - | - | - | - | - | - | 1,139.00 | 0.00\% |
|  | 5220 |  | 14,560.43 | 75,155.00 | 200.00 | - | 1,960.80 | - | - | - | 2,160.80 | 72,994.20 | 2.88\% |
|  | 5250 | CONFERENCES (INCLUDING WEBINAR PROGRAMS) | - | - | - | - | - | - | - | - | - | - |  |

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|  | Norco College |  |  | $\frac{E}{1000}$ | FUND_11 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fund: | 11 | Resource: |  | FY 2021/22 |  |  |  |  |  |  |  |  |
|  |  |  | Prior Year 2020-21 | Current Year 2021/22 |  |  |  | Actuals |  |  |  |  | \% |
|  | Object | Object Description | Actual | Revised Budget | JUL | aug | SEP | ост | NOV | dec | YTD 12/31/21 | Balance | Used |
|  | 5310 | MEMBERSHIP / DUES | 80,414.64 | 64,822.00 | 35,892.12 |  | 8,258.00 | 1,275.00 | 9,889.40 |  | 55,314.52 | 9,507.48 | 85.33\% |
|  | 5400 | INSURANCE | - | - | - |  | - | - | - | - | - | - |  |
|  | 5410 | FIRE AND THEFT INSURANCE | - | - | - | - | - | - | - | - | - | - |  |
|  | 5420 | LIABILITY INSURANCE | - |  | - | - | - | - | - | - |  | - |  |
|  | 5421 | GENERAL LIABILITY AND PROPERTY EXPENSE | 447,772.76 | 466,880.00 | - | - | 62,037.64 | 31,639.74 | 39,421.29 | 39,723.49 | 172,822.16 | 294,057.84 | 37.02\% |
|  | 5430 | FIDELITY BOND PREMIUMS | - | - | - | - | - | - | - | - | - | - |  |
|  | 5440 | STUDENT INSURANCE | - | - | - | - | - | - | - | - | - | - |  |
|  | 5450 | INSURANCE CLAIMS EXPENSE (EXTERNAL INS CO) | - | - | - | - | - | - | - | - | - | - |  |
|  | 5451 | SELF INSURANCE CLAIMS | - | - | - | - | - | - | - | - | - | - |  |
|  | 5510 | NATURAL GAS | 166,911.03 | 205,467.00 | 2,302.47 | 1,397.64 | 23,656.89 | 27,188.39 | 29,866.74 | - | 84,412.13 | 121,054.87 | 41.08\% |
|  | 5520 | ELECTRICITY | 162,095.68 | 199,539.00 | - | 4,505.13 | 223,226.73 | 84,389.33 | 66,715.35 | 31,434.27 | 410,270.81 | (210,731.81) | 205.61\% |
|  | 5530 | WATER | 122,190.73 | 150,417.00 | - | 7,769.23 | 8,712.43 | 10,991.40 | 9,647.90 | 9,483.00 | 46,603.96 | 103,813.04 | 30.98\% |
|  | 5540 | TELEPHONE | 16,902.56 | 36,585.00 | 1,330.94 | - | 2,798.95 | 1,409.23 | - | - | 5,539.12 | 31,045.88 | 15.14\% |
|  | 5541 | CELLULAR TELEPHONE | 25,286.01 | 23,948.00 | - | - | - | 5,563.31 | 3,646.34 | 1,675.91 | 10,885.56 | 13,062.44 | 45.45\% |
|  | 5550 | LAUNDRY AND CLEANING | 217.38 | 8,601.00 | - | 1,692.22 | 689.15 | 362.69 | 389.35 | 385.67 | 3,519.08 | 5,081.92 | 40.91\% |
|  | 5560 | TOWEL SERVICE | - | - | - | - | - | - | - | - | - | - |  |
|  | 5570 | WASTE DISPOSAL | 42,089.59 | 38,992.00 | 1,896.72 | 2,187.92 | 2,556.82 | 3,927.62 | 2,492.64 | 1,896.72 | 14,958.44 | 24,033.56 | 38.36\% |
|  | 5610 | COUNTY CONTRACTS | 31,513.46 | 31,325.00 | - | - | - | - | - | - | - | 31,325.00 | 0.00\% |
|  | 5621 | CATALOG PRINTING | - | - | - | - | - | - | - | - | - | - |  |
|  | 5622 | CLASS SCHEDULE PRINTING | - | - | - | - | - | - | - | - | - | - |  |
|  | 5630 | RENTS AND LEASES | 16,653.45 | 121,463.00 | 18,334.87 | 198.56 | 426.32 | 14,575.17 | - | 6,335.91 | 39,870.83 | 81,592.17 | 32.83\% |
|  | 5631 | FILM RENTAL | - | - | - | - | - | - | - | - | - | - |  |
|  | 5632 | SCENIC RENTALS | - | - | - | - | - | - | - | - | - | - |  |
|  | 5633 | COSTUME RENTALS | - |  | - | - |  | - | - | - |  | - |  |
|  | 5644 | REPAIR SERVICES - PERFORMED BY AN OUTSIDE VENDOR | 245,676.13 | 339,505.00 | - | 1,666.74 | 44,904.80 | 7,185.11 | 18,676.03 | 12,073.06 | 84,505.74 | 254,999.26 | 24.89\% |
|  | 5649 | COMPUTER / SOFTWARE-MAINTENANCE / LICENSE | 63,405.23 | 80,483.00 | 25,002.74 | - | - | 42,531.26 | - | - | 67,534.00 | 12,949.00 | 83.91\% |
|  | 5650 | TRANSPORTATION CONTRACTS | - | 650.00 | - | - | - | - | - | - | - | 650.00 | 0.00\% |
|  | 5660 | TRANSPORTATION IN LIEU | - | - | - | - | - | - | - | - | - | - |  |
|  | 5691 | GOVERNMENTAL FEES | - | - | - | - | - | - | - | - | - | - |  |
|  | 5710 | AUDIT SERVICES | - | - | - | - | - | - | - | - | - | - |  |
|  | 5720 | ELECTIONS | - | - | - | - | - | - | - | - | - | - |  |
|  | 5730 | LEGAL | - | - | - | - | - | - | - | - | - | - |  |
|  | 5740 | ADVERTIIING - MAY INCLUDE SPONSORSHIP IF OUR ONLY BENE | 15,156.99 | 114,198.00 | 15,750.00 | 6,325.00 | 1,532.98 | 12,218.00 | 533.50 | 4,826.87 | 41,186.35 | 73,011.65 | 36.07\% |
|  | 5790 | OTHER - (FEES FOR LICENSES, PERMITS, PROCESSING, CPR, WEB | 21,466.43 | 18,434.00 | 287.50 | - | 1,379.81 | 1,511.00 | - | 248.95 | 3,427.26 | 15,006.74 | 18.59\% |
|  | 5810 | APPRAISALS | - | - | - | - | - | - | - | - | - | - |  |
|  | 5820 | INTEREST | - | - | - | - | - | - | - | - | - | - |  |
|  | 5821 | STRS PENALTTES \& INTEREST | - | - | - | - | - | - | - | - | - | - |  |
|  | 5822 | TRAN EXPENSE | - |  | - | - | - | - | - | - |  | - |  |
|  | 5830 | SURVEYS | - | 19,020.00 | - | - | - | - | - | - | - | 19,020.00 | 0.00\% |
|  | 5840 | PHYSICALS | - | - | - | - | - | - | - | - | - | - |  |
|  | 5850 | FINGERPRINTS | - | - | - | - | - | - | - | - | - | - |  |
|  | 5855 | PRE-EMPLOYMENT TESTING | - | - | - | - | - | - | - | - | - | - |  |
|  | 5861 | THEFT | - | - | - | - | - | - | - | - | - | - |  |
|  | 5863 | BODILY INJURY EXPENSE | - | - | - | - | - | - | - | - | - | - |  |
|  | 5870 | CONSORTIUM EXPENSE | - | - | - | - | - | - | - | - | - | - |  |
|  | 5880 | DAMAGE TO PERSONAL PROPERTY | - | - | - | - | - | - | - | - | - | - |  |
|  | 5881 | DAMAGE TO DISTRICT PROPERTY | - | - | - | - | - | - | - | - | - | - |  |
|  | 5890 | OTHER SERVICES | 457,263.04 | 1,126,187.00 | - | 6,872.75 | 18,224.34 | 23,779.77 | 12,738.42 | 32,396.67 | 94,011.95 | 1,032,175.05 | 8.35\% |
|  | 5891 | SALES TAX |  |  |  |  |  | - | - |  |  |  |  |
|  | 5892 | BANK CHARGES | 38,321.86 | 41,118.00 | - | - | 3,181.50 | 1,893.44 | - | 6,738.02 | 11,812.96 | 29,305.04 | 28.73\% |
|  | 5893 | RETURNED ITEMS | - | - | - | - | - | - | - | - | - | - |  |
|  | 5894 | INTER - LIBRARY LOANS | - | - | - | - | - | - | - | - | - | $\bigcirc$ |  |
|  | 5899 | ADMIIISTRATIVE CONTINGENCY | - | 3,141,265.00 | - | - | - | - | - | - | - | 3,141,265.00 | 0.00\% |
| - | 5910 | INDIRECT CHARGES (GRANTS) | - | - | - | - | - | - | - | - | - | - |  |

Norco- Budget Performance Report 21-22 12-31-21


Norco- Budget Performance Report 21-22 12-31-21

|  | Norco College |  |  | ${ }_{1} 1000$ | FUND_11 |  | - |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fund: | 11 | Resource: |  | FY 2021/22 |  |  |  |  |  |  |  |  |
|  |  |  | Prior Year 2020-21 | Current Year 2021/22 | Actuals |  |  |  |  |  |  | Balance | \% |
|  | Object | Object Description | Actual | Revised Budget | JuL | aug | SEP | ост | Nov | DEC | YTD 12/31/21 |  |  |
|  | 7511 | STDNT FINANCIAL AID - TUITION | - | - | - | - | - | - | - | - | - |  |  |
|  | 7520 | STDNT FINANCIAL GRANT |  |  | - | - | - | - | - | - | - | - |  |
|  | 7521 | STDNT FINANCIAL AID - REGIITRATION RELATED FEES | - | - |  | - | - | - | - | - | - | - |  |
|  | 7620 | STUDENT FINANCIAL GRANTS - GRANTS / CATEGORICALS | - | - | - | - | - | - | - | - | - | - |  |
|  | 7631 | HOUSING VOUCHERS | - | - | - | - | - | - | - | - | - | - |  |
|  | 7640 | BOOK GRANTS - GRANTS / CATEGORICALS | - | - | - | - | - | - | - | - | - | - |  |
|  | 7650 | MEAL GRANTS - GRANTS / CATEGORICALS | - | - | - | - | - | - | - | - | - | - |  |
|  | 7660 | TRANSPORTATION / BUS PASSES - GRANTS / CATEGORICALS | - | - | - | - | - | - | - | - | - | - |  |
|  | 7661 | EDUCATIONAL SUPPLLES PURCHASED BY GRANT TO GIVE TO STU | - | - | - | - | - | - | - | - | - | - |  |
|  |  | Student Aid | - | - | - | - | - | - | - | - | - | - |  |
|  |  |  | - | - | - | - | - | - | - | - | - | - |  |
|  |  | $\begin{array}{\|l\|} \hline \text { Total Outgo } \\ \hline \text { Total Non-Salary } \\ \hline \end{array}$ | 2,332,573.94 | 8,904,049.00 | 113,074.56 | 214,010.56 | 425,595.66 | 308,258.32 | 384,567.90 | 168,658.33 | 1,614,165.33 | 7,289,883.67 | 18.13\% |
|  |  | Total 1000-7999 (obj code) | 41,825,225.76 | 48,662,373.00 | 2,371,596.27 | 2,637,345.32 | 2,815,647.72 | 3,713,678.32 | 3,767,527.68 | 4,032,662.36 | 19,338,457.67 | 29,323,915.33 | 39.74\% |
|  |  | Holding accounts removed |  | 5,850,837.00 | - | - | - | - |  |  | 537,351.15 | 5,313,485.85 | 9.18\% |
|  |  |  |  | 42,811,536.00 | 2,371,596.27 | 2,637,345.32 | 2,815,647.72 | 3,713,678.32 | 3,767,527.68 | 4,032,662.36 | 18,801,106.52 | 24,010,429.48 | 43.92\% |
|  |  | Total Norco Budget/Expenses |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | Prior Year 2020-21 | Current Year 2021/22 | Actuals 21/22 |  |  |  |  |  |  |  | \% |
|  |  | SUMMARY | Actual | Revised Budget | JUL | AUG | SEP | OCT | $\begin{aligned} & \hline \text { NOV } \\ & \hline 5,464,618.78 \end{aligned}$ | DEC | YTD |  | Used |
|  |  | Revenues | 53,156,477.98 | 53,601,851.00 | 54,678.00 | 475,688.60 | 283,952.67 | 14,461,725.34 |  | 462,855.10 | 21,203,518.49 | 32,398,332.51 | 39.56\% |
|  |  | - |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | 39,492,651.82 | 39,758,324.00 | 2,258,521.71 | 2,423,334.76 | 2,390,052.06 | 3,405,420.00 | 3,382,959.78 | 3,864,004.03 | 17,724,292.34 | 22,034,031.66 | 44.58\% |
|  |  | $1000-3999$ Salaries \& Benefits <br> $4000-79999$ Non-salary acts | 2,332,573.94 | 8,904,049.00 | 113,074.56 | 214,010.56 | 425,595.66 | 308,258.32 | 384,567.90 | 168,658.33 | 1,614,165.33 | 7,289,883.67 | 18.13\% |
|  |  | $4000-7999$ Non-salary accts  <br>  Total Expenses | 41,825,225.76 | 48,662,373.00 | 2,371,596.27 | 2,637,345.32 | 2,815,647.72 | 3,713,678.32 | 3,767,527.68 | 4,032,662.36 | 19,338,457.67 | 29,323,915.33 | 39.74\% |
|  |  |  | 11,331,252.22 | 4,939,478.00 | $(2,316,918.27)$ | (2,161,656.72) | $(2,531,695.05)$ | 10,748,047.02 | 1,697,091.10 | $(3,569,807.26)$ | 1,865,060.82 |  |  |

Norco College Holding Accounts

| 12.31.21 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SPP/ <br> Resc | SPP/ <br> Resc $\qquad$ | One Time, Annual, On Going | $\begin{gathered} \text { Carr } \\ y \\ \text { Over } \\ ? \end{gathered}$ | $\begin{gathered} \text { Fun } \\ d \end{gathered}$ | $\begin{aligned} & \text { Res } \\ & \text { c. } \end{aligned}$ | Description | FY 2021/22 <br> Adopted <br> Budget | $\left\lvert\, \begin{gathered} \text { FY 2021/22 } \\ \text { Revised Budget } \end{gathered}\right.$ | FY 2021/22 Rev/Exp Net of Abatements | $\begin{gathered} \text { FY 2021/22 } \\ \text { Encumbrances } \end{gathered}$ | Uncommitted / Unrealized |
| 991 | 991 | OT | N | 11 | 1000 | Savings from Permanent Gen.Fund Staff Positions | - | - | - | - | - |
| 993 | 993 | OT | N | 11 | 1000 | sabbatical Holding account | 70,545 | 70,545 | - | - | 70,545 |
| 566 | 566 | A | Y | 11 | 1000 | Annual Commissions rec'd from B\&N | 99,211 | 99,211 | 16,062 | 79,399 | 3,750 |
| 728 | 728 | OT | Y | 11 | 1000 | One-time Funding - Rolled over Year to Year until gone | 7,430 | 7,430 | - | 7,430 | - |
| 563 | 563 | A | Y | 11 | 1000 | Annual Commissions rec'd from Follett | 562,698 | 562,698 | 155,550 | - | 407,148 |
| 733 | 733 | OT | Y | 11 | 1000 | One-time Funding - Rolled over Year to Year until gone | 135,732 | 135,732 | - | 128,993 | 6,739 |
| 746 | 746 | OT | Y | 11 | 1000 | Annual Funding with carry over | 1,667 | 1,667 | - | 1,667 | - |
| 729 | 729 | A | Y | 11 | 1000 | Based on a Percentage of Non-Resident Fees rec'd | 1,180,083 | 1,180,083 | 119,311 | - | 1,060,772 |
| 738 | 738 | OT | Y | 11 | 1000 | One-Time Allocation from Dist. Reserves in FY 17/18 | 505,127 | 505,127 | 88,977 | 127,333 | 288,818 |
| 716 | 716 | OT | Y | 11 | 1000 | One-Time Allocation in FY 18/19 for borrowed back FTES | 449,038 | 449,038 | 1,812 | - | 447,226 |
| 568 | 568 | OT | Y | 11 | 1000 | Facilities Fees Revenue | 207,216 | 207,216 | 45,674 | 3,806 | 157,736 |
| 997 | 997 | OG | Y | 11 | 1000 | To/From Permanently Funded Positions | 941,220 | 941,220 | - | - | 941,220 |
| 999 | 999 | OT | Y | 11 | 1000 | Adjusting Account to Address Permanent Increases in College Contracts- obj 5110 | 21,615 | 21,615 | - | - | 21,615 |
| 797 | 797 | OT | Y | 11 | 1000 | Indirect Cost Recovery ( at 83\%) | 1,380,390 | 1,669,255 | 109,966 | 142,908 | 1,416,381 |
|  |  |  |  |  |  | Fund 11- Unrestricted | 5,561,972.00 | 5,850,837.00 | 537,351.15 | 491,535.23 | 4,821,950.62 |
| 075 | 075 | A | Y | 12 | 1190 | Restricted to Instructional Equipment | - | 585,063 | - | 30,181 | 554,882 |
| 735 | 735 | A | Y | 12 | 1190 | Restricted to Instructional \& Library Materials including Instructional Software | 1,044,086 | 1,044,086 | 125,215 | 115,989 | 802,881 |
| 1180 | 1180 | A | Y | 12 | 1180 | Relatively Unrestricted (RDA) | 210,193 | 210,193 | 4,540 | 62,417 | 143,236 |
| 709 | 709 | A | Y | 12 | 1190 | Restricted to Capital Purchases | 69,902 | 69,902 | 58 | - | 69,845 |
| 190 | 190 | OT | Y | 12 | 1190 | State Appropriation - VRC and Articulation Platform | 126,347 | 126,347 | 69,377 | 85,961 | $(28,991)$ |
| 191 | 191 | OT | Y | 12 | 1190 | State Appropriation | 4,999,712 | 4,999,712 | - | - | 4,999,712 |

Norco College Holding Accounts

| 12.31.21 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SPP/ Resc | SPP/ Resc $\qquad$ | One Time, Annual, On Going | Carr y Over $?$ | $\begin{gathered} \text { Fun } \\ \text { d } \end{gathered}$ | Res c. | Description | FY 2021/22 <br> Adopted <br> Budget | FY 2021/22 Revised Budget | $\begin{aligned} & \text { FY } 2021 / 22 \\ & \text { Rev/Exp Net of } \\ & \text { Abatements } \end{aligned}$ | FY 2021/22 Encumbrances | Uncommitted / Unrealized |
|  |  |  |  |  |  | Fund 12 Restricted | 6,450,240 | 7,035,303 | 199,189 | 294,549 | 6,541,565 |
| 5899 | 5899 |  |  |  |  |  |  |  |  |  |  |
|  |  | OG | N | 11 | 1000 | Academic Affairs Holding (set up in FY 15/16) | 53,384 | 53,384 | - | - | 53,384 |
| EDB | EDB | OG | N | 11 | 1000 | Administrative Contingencies | 29,929 | 28,889 | - | - | 28,889 |
| EJA | EJA | OG | N | 11 | 1000 | Administrative Contingencies | 5,370 | 5,370 | - | - | 5,370 |
| EMA | EMA | OG | N | 11 | 1000 | Administrative Contingencies | 25,369 | 17,000 | - | - | 17,000 |
| EMB | EMB | OG | N | 11 | 1000 | Administrative Contingencies | 500 | 500 | - | - | 500 |
| EMG | EMG | OG | N | 11 | 1000 | Administrative Contingencies | 500 | 150 | - | - | 150 |
| EZA | EZA | OG | N | 11 | 1000 | Administrative Contingencies | 15,419 | 15,419 | - | - | 15,419 |
| EZB | EZB | OG | N | 11 | 1000 | Administrative Contingencies | 1,000 | 1,000 | - | - | 1,000 |
| EZG | EZG | OG | N | 11 | 1000 | Administrative Contingencies | 1,000 | 1,000 | - | - | 1,000 |
| EZK | EZK | OG | N | 11 | 1000 | Administrative Contingencies | 1,000 | 1,000 | - | - | 1,000 |
|  |  |  |  |  |  | Total Fund 11- Administrative Contingencies | 133,471 | 123,712 | - | - | 123,712 |

## View Financial Summary

## Generated By 294024 on 2/22/2022

| County <br> District <br> Begin Date <br> End Date | 33 -RIVE <br> 07 - RIVE <br> 07/01/2 <br> 12/31/2 | RSIDE COUNTY <br> RSIDE COMMUNITY C <br> 21 <br> 21 | OLLEGE DISTRICT |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Function | Object | Adopted Budget | Revised Budget | Rev/ Exp Net of Abatements | Encumbrances | Uncommitted/ Unrealized | SPP DESCRIPTION |
| 000 Total |  | 0.00 | 0.00 | 10,484.80 | 15,595.78 | -26,080.58 | UNRESTRICTED |
| 020 Total |  | 313,296.00 | 313,296.00 | 121,775.30 | 137,135.81 | 54,384.89 | BASIC SKILLS/ESL 2020/2021 |
| 027 Total |  | 313,296.00 | 313,296.00 | 121,813.65 | 122,605.37 | 68,876.98 | BASIC SKILLS/ESL 2021/2022 |
| 032 Total |  | 151,055.00 | 151,055.00 | 6,791.76 | 0.00 | 144,263.24 | VETERAN RESOURCE CENTER - ONGOING |
| 035 Total |  | 3,005.00 | 3,005.00 | 0.00 | 0.00 | 3,005.00 | HUNGER FREE CAMPUS SUPPORT ALLOCATION 17/18-19/20 |
| 044 Total |  | 89,073.00 | 628,376.00 | 25,109.51 | 10,000.00 | 593,266.49 | RETENTION \& ENROLLMENT OUTREACH |
| 045 Total |  | 469,795.00 | 469,795.00 | 116,689.79 | 93,463.54 | 259,641.67 | NEXTUP (CAFYES) |
| 050 Total |  | 32,251.00 | 32,251.00 | 0.00 | 0.00 | 32,251.00 | VETERANS PROGRAM |
| 051 Total |  | 582,036.00 | 582,036.00 | 190,553.52 | 257,975.86 | 133,506.62 | CALIFORNIA COLLEGE PROMISE (AB 19) |
| 060 Total |  | 754,123.00 | 754,123.00 | 226,598.06 | 211,098.91 | 316,426.03 | EOPS |
| 061 Total |  | 59,064.00 | 59,064.00 | 9,986.85 | 0.00 | 49,077.15 | EOPS CARE |
| 067 Total |  | 286,520.00 | 286,520.00 | 117,565.00 | 119,239.89 | 49,715.11 | SFAA - CAPACITY (old term Augmentation) |
| 069 Total |  | 108,764.00 | 108,764.00 | 53,642.45 | 53,807.43 | 1,314.12 | SFAA - BASE (old term BFAP) |
| 074 Total |  | 20,397.00 | 20,397.00 | 20,397.40 | 0.00 | -0.40 | GUIDED PATHWAYS |
| 075 Total |  | 0.00 | 585,063.00 | 0.00 | 29,659.50 | 555,403.50 | INSTRUCTIONAL EQUIPMENT |
| 078 Total |  | 331,015.00 | 331,015.00 | 170,471.59 | 72,278.86 | 88,264.55 | NORCO DISABLED STUDENT SUPPORT SERVICES PROGRAM |
| 080 Total |  | 1,626,857.00 | 1,626,857.00 | 667,435.15 | 712,273.12 | 247,148.73 | STUDENT SUPPORT SERVICES PROGRAM (SSSP) |
| 081 Total |  | 1,090,784.00 | 1,090,784.00 | 288,413.49 | 191,917.95 | 610,452.56 | STUDENT EQUITY |
| 090 Total |  | 337,769.00 | 337,769.00 | 118,753.45 | 82,806.74 | 136,208.81 | NORCO STUDENT SUPPORT SERVICES PROGRAM |
| 091 Total |  | 363,234.00 | 363,234.00 | 107,965.41 | 85,317.86 | 169,950.73 | NORCO STUDENT SUPPORT SERVICES STEM PROGRAM |
| 093 Total |  | 13,286.00 | 13,286.00 | 10,573.20 | 0.00 | 2,712.80 | CALFRESH OUTREACH |
| 103 Total |  | 87,669.00 | 87,669.00 | 9,593.21 | 0.00 | 78,075.79 | HERE TO CAREER |
| 114 Total |  | 0.00 | 229,538.00 | 0.00 | 0.00 | 229,538.00 | BASIC NEEDS CENTERS |
| 121 Total |  | 210,000.00 | 210,000.00 | 18,796.94 | 13,277.81 | 177,925.25 | MIDDLE COLLEGE HIGH SCHOOL - NORCO |
| 123 Total |  | 0.00 | 811,355.00 | 0.00 | 0.00 | 811,355.00 | HEERF III AMERICAN RESCUE PLAN MSI |
| 134 Total |  | 2,722.00 | 2,722.00 | 0.00 | 0.00 | 2,722.00 | CACT-SEMINARS |
| 135 Total |  | 415,230.00 | 415,230.00 | 111,462.25 | 99,038.45 | 204,729.30 | UPWARD BOUND - CORONA HIGH SCHOOL 17/22 |
| 136 Total |  | 8,500.00 | 8,500.00 | 0.00 | 0.00 | 8,500.00 | SOLANO CC- CADENCE |
| 141 Total |  | 69,699.00 | 69,699.00 | 0.00 | 7,728.89 | 61,970.11 | FINANCIAL AID TECHNOLOGY |
| 150 Total |  | 4,192.00 | 212,785.00 | 0.00 | 0.00 | 212,785.00 | MENTAL HEALTH SUPPORT |
| 155 Total |  | 85,789.00 | 85,789.00 | 17,972.73 | 10,000.00 | 57,816.27 | MENTAL HEALTH SUPPORT |
| 158 Total |  | 6,500.00 | 6,500.00 | 0.00 | 0.00 | 6,500.00 | EQUITY TRANSFER INITIATIVE |
| 166 Total |  | 81,817.00 | 81,817.00 | 26,375.62 | 26,362.94 | 29,078.44 | INNOVATION IN HIGHER EDUCATION GRANT |
| 167 Total |  | 8,610.00 | 15,610.00 | 8,197.63 | 0.00 | 7,412.37 | CALIFORNIA SPACE GRANT CONSORTIUM FUND A |
| 175 Total |  | 210,484.00 | 210,484.00 | 93,078.71 | 56,308.64 | 61,096.65 | NORCO COLLEGE APPRENTICESHIP PROGRAM |
| 179 Total |  | 7,287,523.00 | 7,287,523.00 | 3,717.97 | 22,575.73 | 7,261,229.30 | HEERF III AMERICAN RESCUE PLAN |


| Function | Object | Adopted Budget | Revised Budget | Rev/ Exp Net of Abatements | Encumbrances | Uncommitted/ Unrealized | SPP DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 180 Total |  | 991,630.00 | 995,582.00 | 428,516.51 | 458,562.96 | 108,502.53 | DSP\&S |
| 186 Total |  | 591,807.00 | 591,807.00 | 436,864.93 | 14,028.65 | 140,913.42 | VETERANS RESOURCE CENTER - FY 19/20 |
| 187 Total |  | 500,000.00 | 500,000.00 | 0.00 | 0.00 | 500,000.00 | WORKFORCE DEVELOPMENT PRG - FY 19/20 |
| 188 Total |  | 517,451.00 | 517,451.00 | 139,018.05 | 132,821.79 | 245,611.16 | UPWARD BOUND - CENTENNIAL HIGH SCHOOL 17/22 |
| 189 Total |  | 0.00 | 0.00 | 4.85 | 0.00 | -4.85 | CFIS REENTRY PROGRAM |
| 190 Total |  | 126,347.00 | 126,347.00 | 69,376.75 | 61,299.91 | -4,329.66 | VETERANS RESOURCE CENTER |
| 191 Total |  | 4,999,712.00 | 4,999,712.00 | 0.00 | 0.00 | 4,999,712.00 | EARLY CHILDHOOD EDUCATION CENTER |
| 192 Total |  | 1,000,000.00 | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | NEW WORKFORCE DEVELOPMENT CENTER |
| 194 Total |  | 0.00 | 2,000,000.00 | 0.00 | 500.00 | 1,999,500.00 | MILITARY ARTICULATION PLATFORM SUMIT AND FUNDING (MAPS) |
| 203 Total |  | 0.00 | 450,000.00 | 0.00 | 0.00 | 450,000.00 | CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS |
| 225 Total |  | 610,233.00 | 610,233.00 | 268,071.23 | 194,162.69 | 147,999.08 | STEM ENGINEERING PATHWAYS |
| 232 Total |  | 0.00 | 10,628.00 | 10,627.66 | 0.00 | 0.34 | CALIFORNIA COLLEGE PATHWAYS FUND GRANT |
| 247 Total |  | 125,000.00 | 125,000.00 | 15,945.21 | 21,288.22 | 87,766.57 | EEIC TSNE UPLIFT PROJECT |
| 249 Total |  | 12,564.00 | 12,564.00 | 12,210.52 | 0.00 | 353.48 | UMOJA COMMUNITY EDUCATION FOUNDATION |
| 250 Total |  | 49,611.00 | 49,611.00 | 16,048.39 | 7,346.67 | 26,215.94 | EXPANDING COMMUNITY COLLEGE APPRENTICESHIPS |
| 251 Total |  | 20,254.00 | 20,254.00 | 0.00 | 0.00 | 20,254.00 | INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCD |
| 260 Total |  | 3,689,540.00 | 3,689,540.00 | 1,534,290.31 | 502,519.60 | 1,652,730.09 | HIGHER EDUCATION EMERGENCY RELIEF FUND II |
| 261 Total |  | 358,749.00 | 358,749.00 | 170,040.97 | 8,700.00 | 180,008.03 | HIGHER EDUCATION EMERGENCY RELIEF FUND II MSI |
| 271 Total |  | 1,115,452.00 | 1,115,452.00 | 138,066.79 | 211,873.18 | 765,512.03 | NATIONAL CENTER FOR SUPPLY CHAIN AUTOMATION |
| 272 Total |  | 617,260.00 | 617,260.00 | 116,910.99 | 109,690.15 | 390,658.86 | UPWARD BOUND - NORTE VISTA HIGH SCHOOL |
| 276 Total |  | 807,632.00 | 807,632.00 | 233,954.59 | 202,995.85 | 370,681.56 | PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS |
| 300 Total |  | 35,977.00 | 35,977.00 | 0.00 | 0.00 | 35,977.00 | FWS OFF CAMPUS (COMMUNITY SERVICE) |
| 304 Total |  | 323,797.00 | 323,797.00 | 48,536.45 | 0.00 | 275,260.55 | FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC) |
| 305 Total |  | 0.00 | 0.00 | 745.38 | 0.00 | -745.38 | FWS ON CAMPUS CALWORKS (75\%) / FWS (25\%) |
| 344 Total |  | 713,251.00 | 713,251.00 | 49,149.42 | 52,273.11 | 611,828.47 | STRONG WORKFORCE LOCAL PROGRAM 20/21 |
| 345 Total |  | 402,086.00 | 452,086.00 | 5,909.21 | 0.00 | 446,176.79 | STRONG WORKFORCE PROGRAM REGIONAL 20/21 |
| 348 Total |  | 53,181.00 | 53,181.00 | 27,121.91 | 222.49 | 25,836.60 | STRONG WORKFORCE PROGRAM LOCAL 18/19 |
| 349 Total |  | 178,739.00 | 178,739.00 | 90,212.49 | 38,906.25 | 49,620.26 | STRONG WORKFORCE PROGRAM LOCAL 18/19 |
| 350 Total |  | 478,709.00 | 478,709.00 | 269,471.31 | 197,148.08 | 12,089.61 | STRONG WORKFORCE PROGRAM LOCAL 19/20 |
| 351 Total |  | 323,684.00 | 323,684.00 | 218,891.98 | 164,142.78 | -59,350.76 | STRONG WORKFORCE PROGRAM REGIONAL 19/20 |
| 366 Total |  | 47,186.00 | 47,186.00 | 28,135.15 | 17,941.50 | 1,109.35 | TANF (TEMPORARY ASSTCE TO NEEDY FAMILIES) |
| 367 Total |  | 278,056.00 | 278,056.00 | 105,523.52 | 131,774.35 | 40,758.13 | CAL WORKS |
| 370 Total |  | 327,401.00 | 349,739.00 | 96,729.04 | 61,847.99 | 191,161.97 | VTEA - TITLE I-C |
| 380 Total |  | 0.00 | 721,738.00 | 0.00 | 0.00 | 721,738.00 | STRONG WORKFORCE PROGRAM LOCAL 21/22 |
| 382 Total |  | 33,538.00 | 33,538.00 | 10,455.70 | 0.00 | 23,082.30 | AB 86 ADULT EDUCATION BLOCK GRANT 20/22 |
| 387 Total |  | 0.00 | 0.00 | 30.80 | 0.00 | -30.80 | AB 86 ADULT EDUCATION BLOCK GRANT 18/19 |
| 709 Total |  | 69,902.00 | 69,902.00 | 57.50 | 0.00 | 69,844.50 | NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE |
| 730 Total |  | 10,304.00 | 10,304.00 | 2,198.52 | 1,557.57 | 6,547.91 | VETERANS EDUCATION |
| 735 Total |  | 1,044,086.00 | 1,044,086.00 | 125,215.26 | 49,626.83 | 869,243.91 | LOTTERY |
| Grand Total |  | 35,877,494.00 | 41,517,002.00 | 7,342,546.83 | 5,071,699.70 | 29,102,755.47 |  |

GRANTS AND EXTERNAL RESOURCE DEVELOPMENT ACTIVITY REPORT-JANUARY 2022
NEW AWARDS AND ALLOCATIONS

| Funding Opportunity | Type (A-allocation) (C-Competitive) | Date Awarded | EMP Goal Alignment | Total Allocation/ Award | Grant Manager | Notes | Start Date | End Date |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2021-22 State Budget <br> Allocation: Assemblymember Sabrina Cervantes and Senator Richard Roth | A | 7/1/21 | Goal 1, 2, 6 | \$2,000,000 | TBD | This allocation is to continue the development of the Military Articulation Platform (MAP). | 7/1/21 | No End Date |
| 2021-22 State Budget Allocation: Assembly Member Sabrina Cervantes and Senator Richard Roth | A | 7/1/21 | Goal 7 \&10 | \$2,700,000 | TBD | This allocation is Norco College's plans for its Human Performance \& Kinesiology Capital Facility project. | 7/1/21 | No End Date |
| NSF Improving Undergraduate STEM Education HSI Program | C | 7/16/21 | Goals 2, 3, 4 \& 12 | \$199,978 | TBD | This is a two-year grant focused on developing culturally relevant pedagogy in select math courses. The PI is Norma Hernandez, but because she is no longer working at NC, we are in the process of identifying a new PI. | 10/1/21 | 9/30/23 |


| NSF <br> Data Science Corps | C | 8/17/21 | 2,6 | \$35,868 | RCCD <br> Caroline Hutchings | This grant was awarded to RCCD and UCR. The grant is a collaborative effort between RCCD, MVC, RCC, NC, UCR, CSU San Bernardino, and San Bernardino Valley College. The total award is $\$ 225,000$. NC's portion is approximately $\$ 35,868$. The goal of this proposal is to develop a pathways for community college students to prepare for Data Science programs offered by UCR and CSUSB. Each college will receive funding for a faculty member to coordinate curriculum development and/or alignment to facilitate the transfer process to UCR/CSUSB Data Science Programs. NC's coordinator (Co-PI) is Caroline Hutchings. | 10/1/21 | 9/30/23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Federal Department of Education- Centers of Excellence for Veterans Student Success Program | C | 8/18/21 | 1, 2, 6 | \$450,000 | Mark DeAsis | This is three-year grant that will provide funding to hire a full time enrollment services assistant and a part-time educational advisor to support the implementation of the Military Articulation Platform. The grant also provides funding for materials, supplies, and professional development for the Veterans Center personnel. | 10/1/21 | 6/30/23 |
| Foundation for California Community Colleges Streamlining Project 2.0 | C | 9/29/21 | 8 | \$50,000 | Kevin Fleming | To support the integration and reporting activities, including training on the pilot project and on-going support from the Fisher Foundation Project Team. | 10/1/21 | 6/30/22 |


| CCCCO Student Retention \& Enrollment Outreach | A | 10/5/21 | 1, 2 | \$539,297 | Kevin Fleming | These funds are to be used primarily to engage former community college students that may have withdrawn from college due to the impacts of COVID-19, as well as with current community college students that may be hesitant to remain in college and prospective students that may be hesitant to enroll in a community college due to COVID19. | 7/1/21 | 6/30/22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CCCCO Strong Workforce <br> Program (2021-2022) | A | 10/11/21 | 5 | \$130,370 | Ashley Etchison | The Strong Workforce Program (SWP) helps to strengthen career education programs through regional collaboration and by preparing more students for high demand, high-wage jobs. SWP local funding helps colleges and regions to strengthen their programs. | 7/1/21 | 6/30/22 |
| University of San Diego: California Space Grant Consortium | C | 11/5/21 | 6 | \$7,000 | Jason Parks <br> Patricia Gill | This is a one-time grant designed to enhance students' preparation for STEM programs at California Community Colleges. The grant is intended to increase graduation rates and greater campus enrollments in STEM disciplines. Funds will be used to create a bridge opportunity for up to 10 students to interact with a four year university in STEM-related projects. | 11/5/21 | 6/30/22 |
| RCCD Foundation | A | 12/20/21 | 3 | \$20,000 | N/A | The RCCD Foundation secured a $\$ 20,000$ donation from an animus donor to benefit foster youth being served by the Phoenix Scholars Program. | 12/20/21 | N/A |


| The Foundation for California Community Colleges-Finish Line Scholars Program-2022-2023 Academic Yr. | C | 1/3/22 | 7 | \$150,000 | Maria Gonzalez Gustavo Oceguera | This award is for academic year 20222023. The program allows colleges to use funds for emergency financial aid to students facing unexpected financial hardships. Emergency aid is intended to be flexible to help individual students overcome short-term financial barriers that may prevent them from beginning or staying enrolled in community college. | 7/1/22 | 6/30/23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Century Foundation Industry \& Inclusion 4.0 National Learning Cohort in Manufacturing | C | 1/5/22 | 3,5,6,7 | \$8,000 | Ashley Etchison District Grants | The purpose of this grant is for the College to connect with partners across the nation to develop strong partnerships while sharing and learning best practices in recruiting and retaining underrepresented individuals in Manufacturing programs. Through this project, Norco will connect with and develop strong partnerships with its peers. These partnerships will help the College to develop an outreach and retention strategy that targets nontraditional students, including women and people of color; and (2) to identify strategies to strengthen its existing manufacturing pathways. | 1/5/22 | 6/30/23 |
| CCCCO-CA Apprenticeship Initiative (CAI) | C | 1/31/22 | 5,7 | \$500,000 | Carlos Velasquez <br> Ashley Etchison <br> Valorie Piper <br> Gustavo Oceguera <br> District Grants | The primary goal of the CAI is to provide startup funding for the creation of new pre-apprenticeship and apprenticeship programs in new, innovative, and nontraditional sectors that are responsive to economic recovery with equity in light of the COVID-19 pandemic. This grant will help establish a High School Manufacturing Technician Program on campus. The program will focus on recruiting and enrolling a minimum of 25 high school students into the program. | 4/1/22 | 6/30/25 |


| CCCCO-Basic Needs | A | 1/31/22 | 5,7 | \$463,864 | Mark Hartley | This is one-time funding to help California community colleges provide comprehensive basic needs services to reduce equity and achievement gaps among traditionally underrepresented student populations across California. Funds will be used to hire a Basic Needs Coordinator and to purchase/provide basic needs. | 2/1/22 | 6/30/24 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Allocations and Awards $\mathbf{\$ 7 , 2 5 4 , 3 7 7}$ |  |  |  |  |  |  |  |  |
| PENDING SUBMISSIONS |  |  |  |  |  |  |  |  |
| Funding Opportunity | Type | Date Submitted | Strategic Initiative/ EMP Goal Alignment | Total Requested | Proposal <br> Development Leads | Notes |  |  |
| National Science Foundation Advanced Technological Education Program | C | 10/14/2021 | 2,6 | \$650,000 | Carlos Velasquez District Grants Gustavo Oceguera | This proposal is focused on recruiting incumbent workers to enroll in college to earn units for work experience and increase underrepresented students, especially women, to enroll in CTE apprenticeship programs. |  |  |
| National Science Foundation Advanced Technological Education Program-National Resource Center for Supply Chain Automation | C | 10/14/21 | 2,6 | \$1,569,103 | Valorie Piper Gustavo Oceguera District Grants | The overall goal of the National Center is to provide support nationwide for the purpose of increasing the number of highly qualified supply chain automation technicians to meet the growing national need. A grant consultant was hired to revise the unsuccessful 2020 proposal. The revised proposal was submitted on October 14 with a start date of Spring/Summer 2022. |  |  |
| Whittier Trust | C | 1/10/22 | 3 | \$50,000 | Daniela McCarson Gustavo Oceguera | California College Pathways is a continuation grant request to expand the capacity of the Phoenix Scholars Program to serve additional foster youth students. it is a one-time grant designed to improve student engagement with the program and support team, persistence in college, and student success rate (successful course completion). The anticipated start date is February 1, 2022, ending June 30, 2023. |  |  |


| Federal Department of Education Upward Bound Program <br> Norte Vista High School | C | 1/31/22 | 6 | \$1,561,340 | Gustavo Oceguera Miriam Carrillo District Grants | The Norte Vista Upward Bound Program will provide fundamental support to 66 participants in their preparation for college entrance. The program provide opportunities for participants to succeed in their precollege performance and ultimately in their higher education pursuits. Upward Bound serves high school students from low-income families; and high school students from families in which neither parent holds a bachelor's degree. The goal of Upward Bound is to increase the rate at which participants complete secondary education and enroll in and graduate from institutions of postsecondary education. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Federal Department of Education-Upward Bound Program Corona High School | C | 1/31/22 | 6 | \$1,488,000 | Gustavo Oceguera Miriam Carrillo District Grants | The Corona High School Upward Bound Program will provide fundamental support to 62 participants in their preparation for college entrance. The program provide opportunities for participants to succeed in their precollege performance and ultimately in their higher education pursuits. Upward Bound serves high school students from low-income families; and high school students from families in which neither parent holds a bachelor's degree. The goal of Upward Bound is to increase the rate at which participants complete secondary education and enroll in and graduate from institutions of postsecondary education. |
| Federal Department of Education-Upward Bound Program Centennial High School | C | 1/31/22 | 6 | \$1,831,305 | Gustavo Oceguera Miriam Carrillo District Grants | The Centennial Upward Bound Program will provide fundamental support to 76 participants in their preparation for college entrance. The program provide opportunities for participants to succeed in their precollege performance and ultimately in their higher education pursuits. Upward Bound serves high school students from low-income families; and high school students from families in which neither parent holds a bachelor's degree. The goal of Upward Bound is to increase the rate at which participants complete secondary education and enroll in and graduate from institutions of postsecondary education. |
|  |  |  | Total Pending | \$7,149,748 |  |  |
| APPLICATIONS IN PROGRESS |  |  |  |  |  |  |
| Funding Opportunity | Type | Due Date | Strategic Initiative/ <br> EMP Goal Alignment | Maximum Award | Proposal Development Lead(s) | Notes |


| California Community College Chancellor's Office \& Solano College | C | 2/22/22 | 5 | \$8,500 | Ashley Etchison Gustavo Oceguera | NC was invited to apply for a second round of grant funds to include Business. The CADENCE grant project involves placing two student interns and one faculty extern at firms designated by the consortium. Project duration is one year. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| California Community College Chancellor's Office-i3 Innovation | C | 2/22/22 | 2 | \$125,000 | Ashley Etchison District Grants | The initiative seeks to invest in the State's economic growth and global competitiveness through career education with the introduction of invention, innovation and entrepreneurial mindset skills to students. The initiative utilizes a student-centered experiential learning approach, across multiple disciplines to empower student learning. At the core of the initiative is expanding diversity, equity, and inclusion by inviting students of all racial backgrounds, age, economic and geographies to gain exposure and confidence in career pathways, including science, technology, engineering, and math (STEM). Preparing community college students, particularly women and people of color, with an entrepreneurial mindset, regardless of their career interest, will give them the competitive edge they need to land jobs in their field of study or to create their own business venture. |
| National Science Foundation S-STEM Scholarships Grant Program | C | 2/22/22 | 2,6 | \$1,500,000 | Jason Parks, STEM Faculty Gustavo Oceguera District Grants | Because the 2021 application was unsuccessful, it was decided to revise last year's proposal and reapply this year. The purpose of the NSF S-STEM Program is to increase the number of Hispanics and other low-income students attaining degrees in STEM fields; (2) to develop model transfer and articulation agreements between twoyear and four-year institutions in STEM fields; (3) offer summer internships or research opportunities in STEM; and (4) offer students scholarships to facilitate full-time enrollment and maximum persistence and transfer rate. The renewal is focused in the Physical Sciences (Chemistry and Physics) and Engineering. Maximum award is anticipated to be $\$ 250,00$ per year for six years). |


| California Community College Chancellor's Office Rising Scholars Network | C | 3/21/22 | 6 | \$100,000 | Juan Alvarez Gustavo Oceguera | The goal of the Rising Scholars Network is to expand the number of incarcerated and formally incarcerated students participating and succeeding in the community colleges by: 1.) Increasing the number of California Community College students annually who acquire associate degrees, credentials, certificates, or specific skill sets that prepare them for an in-demand job; <br> 2.) Increase the number of California Community College students transferring annually to a University of California (UC), the California State University (CSU) or four-year independent colleges/universities; 3.) Decrease the average number of units accumulated by California Community College students earning associate degrees; and 4.) Reduce equity gaps across all of the above measures through faster improvements among traditionally underrepresented student groups. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ECMC Foundation GrantGuided Pathways | C | Spring 2022 | 2 | \$250,000 | Tenisha James Quinto Bemiller RCCD Foundation | This is a new funding opportunity from the ECMC Foundation in support of Guided Pathways. This is a $\$ 250,000$ opportunity focused on providing professional development training for members of Student Success Teams. The proposed start date is spring 2022. |
| Total In Progress |  |  |  | \$1,983,500 |  |  |
| UNSUCCESSFUL APPLICATIONS/ NOT INVITED TO APPLY /DID NOT APPLY |  |  |  |  |  |  |
|  |  | Submission Date | Notification Date | Total Request |  |  |


| NSF Improving Undergraduate Stem Education (IUSE)-Hispanic Serving Institutions-NC/MVC | C | 8/25/21 | 12/6/2021 | \$471,330 | Jason Parks Gustavo Oceguera | This is a collaborative effort between MVC and NC to create more meaningful experiences for students in mathematics courses. MVC and NC plan to expand student engagement in mathematics by incorporating experiential learning that will help students conceptualize and engage in complex math concepts and theory. Using the resources each college has through their Makerspaces, math faculty will form communities of practice to develop hands-on exercises and activities tied to their curriculum that will provide students with opportunities to engage in creative problem solving. Faculty will develop a repository of experiential math activities that will be shared between the colleges and tested in randomly selected course sections. The project will measure student outcomes through student performance data (i.e. retention through census, course completion, grades, etc.) and through the students' experience (i.e. student surveys, focus groups, etc.). Grant activities are focused on helping students: 1) gain a better understanding of math; 2 ) be more highly engaged in their learning; 3) develop increased interest in STEM; and, 4) achieve higher performance in their math courses. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Department of Labor-Pathway Home Program/ Partnership with Reaching New Heights Foundation (RNHF) | C | 3/16/21 | Notification Date Not Available | \$307,036 | Gustavo Oceguera | The goal of the Department of Labor's Pathway Home Program is to reduce recidivism by linking participants to the workforce system early and then immediately upon reentry into the community. RNHF's grant proposes to provide such services, especially to incarcerated veterans. Norco College agreed to partner with RNHF in its efforts by providing comprehensive, wrap-around, onboarding services for program participants interested in pursuing postsecondary educational programs. If funded, NC will receive funding to hire a full time Student Success Coach to provide these services as part of the grant. |
| NSF S-STEM Scholarships Program | C | 4/7/21 | 10/5/2021 | \$1,499,722 | Gustavo Oceguera Jason Parks <br> District Grants Office | The purpose of the NSF S-STEM Program is to increase the number of Hispanics and other low-income students attaining degrees in STEM fields; (2) to develop model transfer and articulation agreements between two-year and four-year institutions in STEM fields; (3) offer summer internships or research opportunities in STEM; and (4) offer students scholarships to facilitate full-time enrollment and maximum persistence and transfer rate. This proposal was focused on Chemistry majors. Maximum award is anticipated to be $\$ 250,00$ per year for six years). |


| Department of Education, Title III HSI STEM, Part F (individual grant) | C | 6/14/21 | 9/17/2021 | \$4,996,118 | Jason Parks Gustavo Oceguera District Grants Office | The primary goal of NC's "Accelerating Completion and Engagement in STEM (ACES) Program" is to increase the number of Hispanics and other low-income students attaining degrees in STEM. To achieve this goal, NC's grant proposes the following activities: (1) Work with K-12 to create pathways in STEM from high school to NC; (2) develop model transfer and articulation agreements between twoyear and four-year institutions in STEM fields; (3) offer paid summer internships or research opportunities in STEM; and (4) Provide wrap around services and support to improve retention, persistence, graduation, and transfer in STEM fields. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## 2030 Educational Master Plan Goals

Goal 1: (Access) Expand college access by doubling current headcount and FTES
Goal 2: (Success) Implement Guided Pathways
Goal 3: (Equity) Close all student equity gaps
Goal 4: (Professional Development) Implement Professional Development around Guided Pathways and equity framework; foster a culture of ongoing improvement

Goal 5: (Workforce and Economic Development) Reduce working poverty and the skills gap

Goal 6: (Community Partnerships) Pursue, develop and sustain collaborative partnerships

Goal 7: (Programs) Become the regional college of choice by offering a comprehensive range of programs that prepare students for the future and meet employer workforce needs

Goal 8: (Effectiveness, Planning and Governance) Develop institutional effectiveness and integrated planning systems and governance structures to support ongoing development and continuous improvement as we become a comprehensive college

Goal 9: (Workplace) Expand workforce to support comprehensive college and develop/sustain an excellent workplace culture
Goal 10: (Facilities) Build a comprehensive and inspiring campus integrated into the region that serves as a destination for education, commerce, life and the arts
Goal 11: (Operations) Implement professional, intuitive, and technology-enhanced systems
Goal 12: (Resources) Develop innovative and diversified resources to build and sustain a comprehensive college and achieve its visionary goals

AT-A-GLANCE COMPETITIVE GRANTS:FY 2021-2022
(As of 2-24-22)


AT-A-GLANCE COMPETITIVE GRANTS:FY 2021-2022
(As of 2-24-22)


