Institutional Strategic Planning Council March 7, 2018 ST 107 (1:00-3:00pm) Minutes

Members Present: Kris Anderson (Faculty Accreditation co-chair), Greg Aycock, Melissa Bader (Faculty Chair), Ceila Brockenbrough, Peggy Campo, Leona Crawford, Monica Esparza, Daniel Landin, Ruth Leal (Staff Chair), Sam Lee, Mark Lewis, Barbara Moore, Chris Poole, Bryan Reece (Admin. Chair), Jim Reeves, Mitzi Sloniger, Jim Thomas

Guests Present: Maria Barragan, Bernice Delgado, Gustavo Oceguera, Cecilia Ramirez

Meeting commenced: 1:03pm

Approval of Minutes:

Approval of Minutes for February 21, 2018 MSC MSC (Aycock/Campo) Approved with update. 3 abstentions.

Add to Marketing Committee section: Discussion will continue and will review as part of the strategic plan, size, membership, budget, and purpose.

I. Action Item:

A. CAFYES Grant Proposal

(Gustavo Oceguera)

MSC (Lewis/Crawford) Handout

Dr. Oceguera gave an overview of the CAFYES grant application for services to Foster Youth.

Comments/Questions:

How are the students in the community informed about our Foster Youth programs/services? Collaboration with CNUSD and intervention counselors, we follow them until they are ready to enroll at Norco. For those students not part of the school district, we work with A&R to identify that self-identify as Foster Youth, we contact them to inform them of the programs and services.

Foster Youth enrolled: 134

Approved.

B. Awards for Innovation & Higher Education

(Jesse Lopez)

MSC (Campo/Aycock) Handout

Jesse Lopez presented an opportunity for the award for innovation grant which focuses on SS and expanding existing programs. The award will satisfy the need for other means of funding and will allow the ACE program to focus on other programs of study, cohort and block scheduling.

The committee discussed pursing grants for established programs and the need for a rubric to gauge if the program is scalable and include a threshold for determining if the

program should be institutionalized. The rubric should include a clear understanding of maintenance, facilities, staff, faculty, and FTEs generated. Approved. 1 Abstention

C. Mission, Vision & Core Commitments (ISPC Co-Chairs)
 MSC (Lewis/Landin) Handout.
 To review and determine if we want to affirm the mission statement or revise.

Comments/Questions:

- ACCJC has indicated a softening in the required components of the mission statement as they are presented in the standard, however the standard is what is in writing and it very clear. What was heard in the recent ACCJC training was that we can craft something that is not exhaustive or detailed. Through a more appreciative inquiry approach, ACCJC will be looking at the whole mission, vision, values.
- Would like to see clear parameters, from an assessment perspective, we used the mission to guide our decisions we need to be able to demonstrate that we do.
- Seems like we have a lot of success in specialized areas, can we duplicate it?
- We succeed because of each other, when reading the statement, noted it lacks heart.
- Yes, it is an opportune time to look at the mission statement which can be confining, and we are not the same college we were two years ago. The mission statement will need to serve us well in the long term.
- ACCJC wants to see evidence of a dialogue and deliberation around the review of the mission.
- If we want to revise, we need to be specific about what needs to be revised.
- Mission, Vision, Core Values, Vision can serve as the heart, it is the vision of the potential we have. Mission should be education, vision should be where we want to go, and values is how we do it culturally.
- Can we define what is wrong/missing from the mission statement, or what are we saying we do that we don't?
- Streamline so that the direction is clearer.
- NC is good at innovation, bad at working cycle plans,
- Engage in developing a vision statement, so many things on the burner, change the vision.
- Chance at a culture change, what if it does mean something.
- Look to see if there is a process for revising and bring to the next meeting.

Approved. 1 opposed.

II. Committee Reports

A. Legacy Committee

Tri-chairs reviewed the Legacy Committee report. Handout.

- Great Colleges to work for Survey get data from the survey for the committee. There is also IE and Planning Survey which will produce data.
- Committee reviews events to be sure they align with the strategic vision, our community, and our students. They are trying a new approach in an effort to be strategic about the events, quality over quantity.
- From ISPC, wanted to review committee name, logo, and budget. Integration of GP which of the four pillars that legacy supports; to create sticky spots.
- How does the committee align with the mission, realizing, we are essentially asking how good do you think you are? This is not the right question to ask and will be changing in the committee reports.

III. <u>Information Items:</u>

A. Winter Grant Proposals & Grant Process Flowchart (Ashley Etchison)
Handouts

Ashley presented the flowchart and highlighted the revisions including the incorporation of proposal due dates that fall in winter/summer intersessions.

District has purchased a software program that will be available to project directors and anyone who needs more information about the grants. Information will be maintained in one location and the district has paid for the service. Will bring more information at a future meeting.

B. Guided Pathways/Completion Initiative (Melissa Bader)
Melissa provided an update; the committee met to decide on a name change; the decision was voted down. Completion Initiative (CI) will stay the same. CI is dividing workload based on the four pillars. NC has completed the work plan, second of the required IEPI, it will be distributed soon and is due at the end of the month. The group has attended 3 of 5 institutes and we have instructions on how to implement the framework. RCC/NC to do some joint planning. Last push of institution is articulation to feeder institutions, maps need to take that into consideration. ADT has empty units that is viewed as electives, we have to reach out to the 4-years talking about our degrees and how they transfer, reviewing our curriculum and AOE's (60-80% of our awarded degrees are AOE's). Committee discussed ADT's requirements and transferability. Need to clarify.

C. Budget Report

(Jim Reeves)

New funding model in the works, DBAC is reviewing business models at the state level, the final version is forthcoming, Jim will send an email to organization when it is available

D. Academic Reorganization/Institutional Advancement

Handout (Bryan Reece)

To better support our students, we are working towards organizing the college around the four schools. We need more people, we need more space, when comparing our budget to other similarly sized institutions you can see why. We need to add around \$20M to our current budget. To get out in front of the advancement side we are having a conversation about an academic reorg to include an advancement office. Dr. Reece shared the outline of the discussion which began on Friday, March 2nd, there has been some changes based on feedback received.

Comments/Questions:

- Are the meetings open to anyone? Yes.
- Add columns strategic planning, related to how the institution is being reformed.
- Will we see what the drafts are, shared venue for classified and faculty?
- Remember that you are representative, get the reports, collect comments, and return with feedback from your constituent groups.
- Is there an anticipated completion date for the four-dean model?

E. Safety Update

(Bryan Reece)

Pleased with the PD response, our internal communications, and processes need improvement. Look for opportunities to contribute, be involved in training, and implementing safety procedures at the top of every semester. Wrapping into our routine communications.

Comments/Questions:

- NPR article, Mark will share with the committee.
- Need to check for the Norco College DRC number in the syllabi shells.

IV. Good of the order

Next meeting: March 21, 2018

Meeting adjourned: 3:15pm

Minutes submitted by Denise Terrazas

GRANT PROPOSAL INFORMATION		
Proposal initiator	Dr. Tenisha James and Dr. Gustavo Oceguera	
Email address	Tenisha.James@NorcoCollege.Edu	
	Gustavo.Oceguera@NorcoCollege.Edu	
Phone number	951-739-7885	
Department	EOPS	
Proposal name/ title	Cooperating Agencies Foster Youth Educational Support (CAFYES) Program	
Please provide a brief description or an abstract of the proposal.	CAYFES was established in 2014 by Senate Bill 1023, with the goal of strengthening the capacity of California Community Colleges to support the success of current and former foster youth enrolled in CCC.	
Funding agency	California Community Colleges Chancellor's Office	
Annual funding	\$150,000-\$250,000 (Initial allocation is based on the number of eligible foster youth currently enrolled at Norco College.	
Total funding	Unknown. Ongoing, operating costs will be funded through the standard, EOPS allocation process beginning with the 2018-2019 academic year.	
Grant duration (start and end dates)	May 2018 (Initial Allocation). Ongoing funding begins July 1, 2018.	
Proposal due date	March 9, 2018	
List grant objectives	Goal: To ensure all current and former foster youth attending CCC earn a postsecondary credential and/or prepare for transfer to a four-year college or university Purpose: To expand and strengthen the capacity for EOPS programs to support the higher education success, health, and wellbeing of current and former foster youth. Objective: To support EOPS to develop a comprehensive and coordinated set of services and programs which involve internal and external community partnerships to identify and address barriers to current and former foster youth's academic success.	
List grant activities and/or requirements by the funding agency (i.e. services to be provided, curriculum development, activities, etc.)	 Outreach and recruitment Service coordination Counseling Book and supply grants Tutoring Independent living and financial literacy skills support Frequent in-person contact 	

What are the short-term, and/or long- term requirements/obligations for the college if the proposal is funded?	 Career guidance Transfer Counseling Child care and transportation assistance Dedicated space for foster youth Referrals to health services, mental health services, housing assistance, and other related services None.
List titles of personnel needed to implement the grant and note if the positions are new or existing.	A Student Success Coach is currently dedicated to this population 50% time and effort. Grant funds will allow the college to fund a 100% position.
Will it be necessary to reassign existing faculty/staff to implement the grant? If yes, have you obtained approvals?	No.
Describe how many workstations, office space, and/or facilities will be needed to implement the grant?	 Office for full-time Student Success Coach or Educational Advisor. Initial allocation may be used to remodel existing space to create a student drop in center. The center may include space to provide private counseling, a computer lab, staff offices, and study/leisure space. Funding may also be used to purchase student and staff furniture, technology, and to pay for consultant contracts.
List college and/or district strategic Initiatives that the proposal addresses.	Goal 1: Increase student achievement and success Objectives 1-10. Goal 2: Improve the quality of student life Objectives 1, 4, 6 Goal 3: Increase student access Objectives 1-4
Describe who will benefit from the grant if funded and how? (College students, faculty, staff, administrators, high school students, other)	Current and former foster youth students enrolled at Norco College.
Does the grant require community or industry partners? If yes, list partner(s).	Collaboration with social services and community organizations that serve current and former foster youth is expected.
Is there a dollar match requirement? If yes, provide details.	No.
Have you received approval from academic departments and/or student services departments that may be affected by the	Yes (EOPS)

grant? (Note: new curriculum and/or programs require prior approval from respective disciplines).	
What information is needed from Institutional Research and Effectiveness to complete the proposal?	Number of current and former foster youth enrolled at Norco College.
If approved, who will develop the proposal?	RCCD Grants Office, Dr. James and Dr. Oceguera
Will it be necessary to hire grant consultants to prepare the proposal? If yes, provide a cost estimate.	No.
GRANTS CO	MMITTEE APPROVAL
	Co-Chair:
	Co-Chair:
	Date
ISP	C APPROVAL
	Tri-Chair
	Tri-Chair
	Tri-Chair
	Date
EXECUTIVE	E CABINET APPROVAL
	College President
	Date

GRANT PROPOSAL INFORMATION	
Proposal Initiator	Jesse Lopez
Email Address	Jesse.Lopez@norcocollege.edu
Phone Number	951.738.7749
Department	Academic Affairs
Proposal Name/ Title	Awards for Innovation in Higher Education: ACE
	Support Program
Please provide a brief description or an abstract of this proposal.	Norco College has been invited to apply for a grant offered by the Chancellor's Office. The purpose of the grant is to expand services to students offered through the ACE program. Since the creation of ACE in 2015, the program has already led to the various successes in student persistence, completion, and job placement. ACE is an excellent candidate for the Innovation grant because this funding focuses on improving innovative programs. It must also lead to improved student success outcomes for populations underrepresented in higher education, including low-income, first generation, and underemployed/unemployed students. The funding can support and expand ACE beyond 9/2018, which is the expiration of the existing Department of Labor Grant.
Funding Agency/ Source	State of California
Annual Funding	TBD
Total Funding	Up to \$1,000,000
Grant Duration (start and end dates)	TBD, based on award
Proposal Due Date	March 19, 2018 (email invitation received December 2017)
List grant Objectives	Improve and expand services provided to students through the ACE program. Increase CTE enrollment, completion, and job placement.
List grant activities and/or requirements by the funding agency (i.e. services to be provided, curriculum development, activities, etc.)	Fund ACE activities, which includes support services offered to students to ensure program completion and job placement.
	Develop and fund marketing, outreach and recruitment activities, which will increase interest and enrollment in accelerated courses. These activities will ensure newly created and emergent courses are promoted to external organizations, including high school students, industry partners, and other labor and workforce partners. For example:

	 Fund an Outreach and Recruitment Specialist to promote, recruit, and enroll students in clean related CTE programs. Fund new marketing materials, which communicate program improvements to students and employers. Fund marketing material, which highlights student success in related CTE programs.
	 Improve, develop, and offer CTE courses in high-demand, trade-based pathways, which leads to high-wage occupations. For example, create not-for-credit, community education or credit courses, such as "Introduction to Manufacturing" or "Introduction to Repair and Maintenance", to develop interest in related courses and occupations.
	Fund Industry stipends for advisors who will work alongside faculty to provide input for course improvement and program development. Additionally, Industry Advisors will provide expertise related to job skills, employment opportunities, and industry knowledge. Advisors will also provide mentorship pertaining to the related sector by providing classroom visits. Advisors will also meet with Norco College staff, faculty, and management to discuss current industry needs, as it relates to job and employability skills. For example: Advisors will engage with management, faculty, and students by participating in classroom presentations, industry panels, industry field trips and other employability related activities.
What are the short-term, and/or long-term requirements/obligations for the college if this proposal is funded?	Funding will support existing staff; no new staff members or space required. ACE program must be accessible for interested students. Sshort-term CTE certificate programs must be accessible for interested students. Improved outreach and marketing efforts to increase enrollment in ACE are long-term requirements.
List titles of personnel needed to implement the grant and note if the positions are new or existing.	Project Director (existing), Outreach Specialist (existing), Student Success Coach (existing)

Will it be necessary to reassign existing faculty/staff to implement this grant? If yes, have you obtained approvals?	No. Work on this grant will dovetail with current work assignments.
Describe how many workstations, office space, and/or facilities will be needed to implementation this grant?	No new workstations or space required. The plan is to utilize existing workstations and staff.
List college and/or district strategic Initiatives that this proposal addresses.	This program will increase Norco College's program enrollments and completions. Additionally, it will meet <i>Strong Workforce Program (SWP)</i> outcomes/metrics, which includes job placement. ACE also meets the goals of the college's <i>Completion Initiative</i> .
Who will benefit from this grant if funded and how? (College students, faculty, staff, administrators, high	High school students, college students, faculty, industry partners and community stakeholders.
school students, other)	Students who participate in the program, staff who will continue to be funded in existing positions; faculty who will have additional students to serve in classes. Also, additional FTES generated by this program will lead to increased funding for the college.
Does this grant require community or industry partners? If yes, list partner(s).	Yes, both community partners (high school districts) and industry partners (employers). However, this will not be any additional work beyond standard CTE program advisory and work-based learning.
Is there a dollar match requirement? If yes, provide details.	No.
Is it necessary to seek approval from academic/student services departments to implement the proposed activities? If yes, have you obtained the necessary approvals?	No. Approvals for activities related to ACE initiatives were previously obtained in 2015 with the implementation of the Department of Labor (DOL) grant.
What information is needed from Institutional Research and Effectiveness to complete the proposal?	Standard student outcomes information will be needed. This information is already provided by IR. This includes CTE outcome-related, such as the total number of enrollments and completers from related programs.
If approved, who will develop the proposal?	I am currently developing the proposal. However, I may have to refine it based on feedback from the funding agency, shared governance committees and industry advisors.
Will it be necessary to hire grant	No.

consultants to prepare this proposal? If yes, provide a cost estimate.	
COMMITTI	EE APPROVAL
Date:	2.28.18
Approvals:	Co-Chair:
	Co-Chair:
ISPC A	PPROVAL
Date:	
	Tri-Chair:
Approvals:	Tri-Chair:
	Tri-Chair:

GRANT P	PROPOSAL INFORMATION	
Proposal Initiator	Dr. Kevin Fleming	
Email Address	Kevin.Fleming@norcocollege.edu	
Phone Number	951-372-7880	
Department	Career & Technical Education	
Proposal Name/ Title	Bank of America Grant Opportunity	
Please provide a brief description or an	This grant will provide the college th	e opportunity to
abstract of this proposal.	improve economic mobility and equa	lity for low-
	moderate-income community member	ers by removing
	barriers to affordability for our high-	cost CTE
	programs.	
	Launa Wilson at the RCCD Foundati	
	coordinating a proposal for all three	colleges.
Funding Agency/ Source	Bank of America	
Annual Funding	Up to 100K	
Total Funding	Up to 100K	
Grant Duration (start and end dates)	2018 – One time Funding	
Proposal Due Date	February 23 rd , 2018	
List grant Objectives	Remove economic barriers and impro	
	employability for low/moderate income	
	targeting specific high performing an	d high wage
	programs.	
	Offset significant out of pocket exper	nses related to
	program participation:	
	Electrician Program – Student	Cost
	equipment needs	Cost
	Greenlee 0159-11 28-Piece Master	\$459.00
	Electrician's Tool Kit	φ 100100
	Fluke Multimeter	\$151.00
	OSHA & First Aid Certification fees	\$92.00
	Conduit Bender, Power Drill, wire	\$387.00
	tester, & Sawzall	
	Total	\$1,089
	Facility Maintenenace Program –	Cost
	Student equipment needs	
	Craftsman 444 piece Mechanics Tool	\$479.00
	Set, Silver	4=00.55
	Paladin Tools Ultimate Technician Tool	\$590.00
	Kit Network tool/tester kit	<u> </u>
	Westward SAE Tradesman Tool Set,	\$540.00
	Plumber Model: 4VCP7	602
	OSHA & First Aid Certification fees	\$92

	Rothenberger 70615 Plumber's Repair Tool Kit	\$282
	Total	\$1,983
	Game Development Program – Student equipment needs	Cost
	Alienware 17 (Intel) w/ Intel Core 17.3 inch Gaming Laptop	\$1,400.0 0
	Software licenses (Unity, Zbrush, Autodesk, GameMaker)	\$1,246
	Moblie device, headset, earphones.	\$750
	Total	\$3,396
List grant activities and/or requirements by the funding agency (i.e. services to be provided, curriculum development, activities, etc.)	Bank of America is prioritizing economic focused on the needs of individuals and investing in workforce development and	families, by
What are the short-term, and/or long- term requirements/obligations for the college if this proposal is funded?	Provide success metrics to funding prov Bank of America. No long term require	
List titles of personnel needed to implement the grant and note if the positions are new or existing.	Dr. Kevin Fleming, Dean of Instruction Launa Wilson, Executive Director, RCG Foundation No new positions	
Will it be necessary to reassign existing faculty/staff to implement this grant? If yes, have you obtained approvals?	No	
Describe how many workstations, office space, and/or facilities will be needed to implementation this grant?	None	
List college and/or district strategic Initiatives that this proposal addresses.	Goal 1: Increase Student Achievement a Goal 3: Increase student access Goal 5: Strengthen Student Learning	and Success
Who will benefit from this grant if funded and how? (College students, faculty, staff, administrators, high school students, other)	College students	
Does this grant require community or industry partners? If yes, list partner(s).	This opportunity will strengthen the par Bank of America, opening further oppo funding.	
Is there a dollar match requirement? If	No	

yes, provide details.	
Is it necessary to seek approval from academic/student services departments to implement the proposed activities? If yes, have you obtained the necessary approvals?	Dr. Fleming will work with the academic departments to ensure scholarship amounts will be sufficient to cover out of pocket expenses.
What information is needed from Institutional Research and Effectiveness to complete the proposal?	None
If approved, who will develop the proposal?	Dr. Kevin Fleming will work with Launa Wilson at the District Foundation office.
Will it be necessary to hire grant consultants to prepare this proposal? If yes, provide a cost estimate.	Launa Wilson has taken the lead on preparing and submitting the proposal.
COM	IMITTEE APPROVAL
Date:	
Approvals:	Co-Chair:
	ISPC APPROVAL
Date:	
	Tri-Chair:
Approvals:	Tri-Chair:
	Tri-Chair:

GRANT PROPOSAL INFORMATION		
Proposal Initiator	Debra Mustain	
Email Address	Debra.mustain@norcocollege.edu	
Phone Number	951 372-7114	
Department	Academic Affairs	
Proposal Name/ Title	ACE Support	
Please provide a brief description or an	Norco College has been invited to serve as a sub-	
abstract of this proposal.	grantee for a grant to be secured by Chaffey College	
	as the LEA/fiscal agent. The purpose of the sub-	
	grant is to serve 210 students through the ACE	
	program and/or other short-term CTE certificate	
	programs during a 24-month period.	
Funding Agency/ Source	State of California	
Annual Funding	\$183,500	
Total Funding	\$367,000	
Grant Duration (start and end dates)	TBD; sub-grant will run for 24 months once	
	awarded	
Proposal Due Date	February 21, 2018 (email received February 14 to	
	invite participation; email was sent to grant	
	committee chairs to begin approval process as soon	
	as sufficient information was provided by Chaffey	
	College.	
List grant Objectives	Serve 210 students through the ACE program and/or	
	other short-term CTE certificate programs during a	
	24-month period. 70% of program participants must be low-income.	
List grant activities and/or requirements	Norco College staff leading and supporting this	
by the funding agency (i.e. services to	project must attend required meetings, complete	
be provided, curriculum development,	reports, and work to accomplish the overall goals	
activities, etc.)	and objectives of the grant in partnership with	
	Chaffey College. Chaffey College and Reading and	
	Beyond (a 501c3 corporation) will assist Norco	
	College staff with recruitment activities and will	
	serve as the lead fiscal agent for reporting purposes	
	with the State of CA.	
What are the short-term, and/or long-	Funding will support existing staff; no new staff	
term requirements/obligations for the	members or space required. ACE program must be	
college if this proposal is funded?	accessible for interested students; short-term CTE	
	certificate programs must be accessible for	
	interested students.	
List titles of personnel needed to	Project Director (existing), Outreach Specialist	
implement the grant and note if the positions are new or existing.	(existing), Student Success Coach (existing)	
positions are new or existing.		
Will it be necessary to reassign existing	No. Work on this sub-grant will dovetail with	
faculty/staff to implement this grant? If	6	

	,
yes, have you obtained approvals?	current work assignments.
Describe how many workstations, office space, and/or facilities will be needed to implementation this grant?	No new workstations or space requirements-all existing.
List college and/or district strategic Initiatives that this proposal addresses.	This program will increase Norco College's completions as well as improve Strong Workforce Program outcomes/metrics.
Who will benefit from this grant if funded and how? (College students, faculty, staff, administrators, high school students, other)	Students who participate in the program, staff who will continue to be funded in existing positions; faculty who will have additional students to serve in classes.
Does this grant require community or industry partners? If yes, list partner(s).	Only for normal program advisory and work-based learning (part of normal operations).
Is there a dollar match requirement? If yes, provide details.	No.
Is it necessary to seek approval from academic/student services departments to implement the proposed activities? If yes, have you obtained the necessary approvals?	No.
What information is needed from Institutional Research and Effectiveness to complete the proposal?	None.
If approved, who will develop the proposal?	Information provided to Chaffey College who will develop and submit the proposal.
Will it be necessary to hire grant consultants to prepare this proposal? If yes, provide a cost estimate.	No.
COM	MITTEE APPROVAL
COM	2.23.18
Date:	2.23.10
Approvals:	Co-Chair:
	Co-Chair:
ISPC APPROVAL	

Date:	
	Tri-Chair:
Approvals:	Tri-Chair:
	Tri-Chair:

	GRANT P	ROPOSAL INFORM.	ATION	
Proposal Initiator	Jesse Lopez			
Email Address	Jesse.Lopez@norcocollege.edu			
Phone Number		951.738.7749		
Department	CTE	CTE		
Proposal Name/ Title	Clean Energ	Clean Energy Training Improvement Program (CETIP)		
Please provide a brief	This project is designed to increase CTE enrollment and			
description or an abstract of this proposal.	develop curriculum for emerging careers in commercial,			
tino proposan	industrial, and institutional sectors of efficiency, and clean			
	energy generation.			
Funding Agency/ Source	Prop 30 Clo	an Engrav Workford	oo Program	
Annual Funding		an Energy Workford	to \$50,000 per fund	ing year for
7 till dar i dilanig		•	allocations will be c	• .
			ews all grant applica	
			ne discretion of the	
	agency.	•		<u> </u>
		2018	2018	
		February-June	July-Dec.	
		\$50,000	\$50,000	
Total Funding	\$100,000			
Grant Duration (start and	3/2018 – 12/	/0010		
end dates)	3/2010 12/	2018		
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end dates)	1/15/18 Objective 1			
end dates) Proposal Due Date	1/15/18 Objective 1 Build and sus	tain regional networ	ks of colleges to prep	
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end dates) Proposal Due Date	1/15/18 Objective 1 Build and sus workforce fo expand clea	tain regional networ	•	iciency and
end dates) Proposal Due Date	1/15/18 Objective 1 Build and sus workforce for expand clear	tain regional networ r the energy sector t in energy generatior	o improve energy eff n in the built environm	iciency and nent.
end dates) Proposal Due Date	1/15/18 Objective 1 Build and sus workforce for expand clear Objective 2 Leverage ass	tain regional networ r the energy sector t in energy generation sets at multiple colle	o improve energy eff n in the built environm ges across a region to	iciency and nent.
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GRANT PROPOSAL INFORMATION FORM

Objective 5

Elevate the quality of instruction at colleges that have made investments in education in the energy efficiency and renewable energy sector

Objective 6

Incentivize (through instructor stipends, etc.) regional cooperation, including curriculum alignment, increased access to certificates, degrees and state-certified apprenticeship programs, increased access to employment, and faculty professional development.

Objective 7

Build career pathways that assure student success by connecting student learning outcomes directly to employment opportunities

Objective 8

Enroll all energy related pathway students in EDD's Cal Jobs system and collect outcome data via the Launchboard

Objective 9

Prepare the energy efficiency workforce to participate in the construction, repair and maintenance of commercial, industrial, and institutional buildings as required to meet AB 32 requirements (see below for more information on AB32 if you need to know what the bill is about)

Objective 10

Coordinate efforts with the community college Sector Navigator and Deputy Sector Navigators in the Energy Efficiency and Utilities Sector

List grant activities and/or requirements by the funding agency (i.e. services to be provided, curriculum development, activities, etc.)

Improve, develop, and offer courses in the Clean Energy sector, which leads to occupations in the commercial, industrial, and institutional sectors of energy efficiency and clean energy generation. Courses will develop knowledge in one of the TOPs codes specified in the list below.

 For example, create not-for-credit, community education or credit courses, such as "Introduction to Electrical Trades" or "Introduction to Repair and Maintenance", to develop interest in clean energy courses and occupations.

TOPs code	TOPs Title
0934.00	Electronics and Electric Technology
0935.00	Electro-Mechanical Technology
0945.00	Industrial Systems Technology and Maintenance
0952.00	Construction Crafts Technology
0952 20	Flectrical

GRANT PROPOSAL INFORMATION FORM

0953.30	Electrical, Electronic, and Electro-mechanical
Drafting	
0956.00	Manufacturing and Industrial Technology
0956.70	Industrial and Occupational Safety and Health

Develop and fund marketing, outreach and recruitment activities, which will increase interest and enrollment in clean energy courses. These activities will ensure newly created and emergent courses are promoted to external organizations, including high school students, industry partners, and other labor and workforce partners. For example:

- Fund an Outreach and Recruitment Specialist (50 % FTE) to promote, recruit, and enroll students in clean energy related programs.
- Fund new marketing materials, which communicate program improvements to students and employers.
- Fund marketing material, which highlights student success in clean energy related programs.

Fund professional development opportunities for new and existing faculty and staff relevant to ongoing changes affecting clean energy occupations. These professional development activities may include workshops regarding:

- Relevant industry credentials
- Relevant state certifications and permits (i.e. CA Electrician Trainee Card)
- Effective teaching models and practices
- Team teaching methods
- Curriculum integration
- Curriculum design/development
- Instructional technology workshops

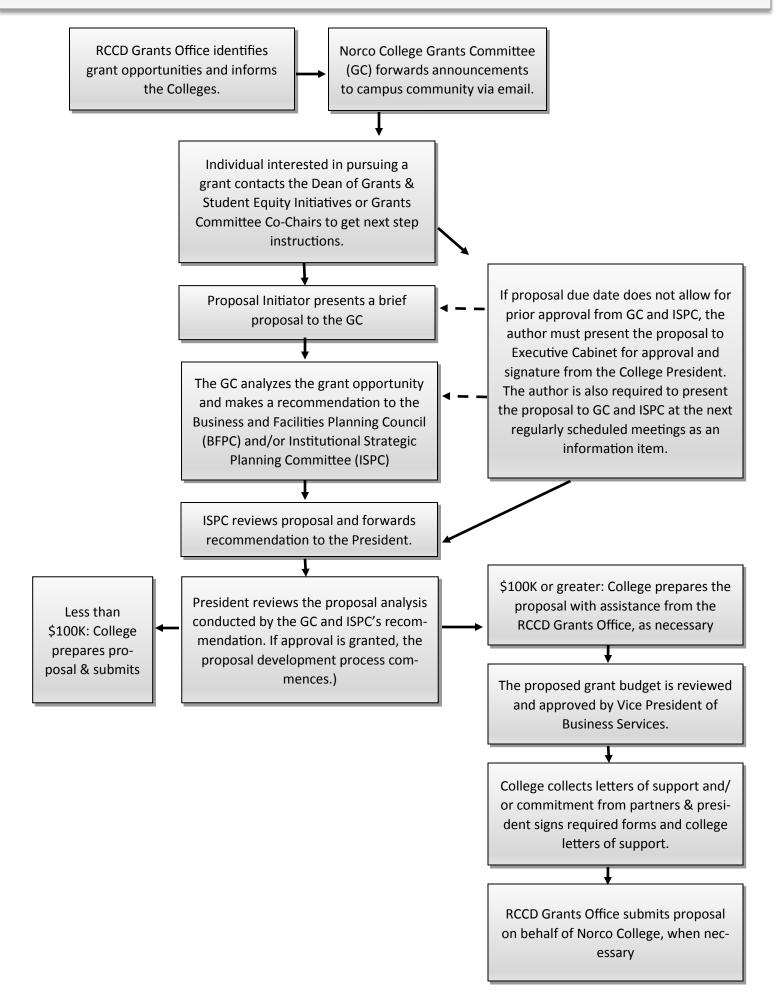
Fund Industry stipends for advisors who will work alongside faculty to provide input for course improvement and clean energy program development. Additionally, Industry Advisors will provide expertise related to job skills, employment opportunities, and industry knowledge. Advisors will also provide mentorship pertaining to the clean energy sector by providing classroom visits. Advisors will also meet with Norco College staff, faculty, and management to discuss current industry needs, as it relates to job and employability skills. For example:

 Advisors will engage with management, faculty, and students by participating in classroom presentations, industry

	panels, industry field trips and other employability related activities.	
What are the short-term, and/or long- term requirements/obligations for the college if this proposal is funded?	Curriculum development and professional development opportunities for faculty will be short-term and immediate priorities. Improved marketing efforts to increase enrollment in clean energy courses and new programs are long-term requirements.	
List titles of personnel needed to implement the grant and note if the positions are new or existing.	Director, CTE (.25 FTE) Existing Outreach and Recruitment Specialist (.50 FTE) Existing	
Will it be necessary to reassign existing faculty/staff to implement this grant? If yes, have you obtained approvals?	No. This does require any work outside of the ongoing curriculum development and improvement process. Ongoing advisory meetings with industry experts will continue to aid faculty in the curriculum development process.	
Describe how many workstations, office space, and/or facilities will be needed to implementation this grant?	No. None additional space needed. Existing management and staff will assist with grant implementation. Any new equipment will be stored in existing electrical labs.	
List college and/or district strategic Initiatives that this proposal addresses.	Curriculum development, industry partnerships and professional development.	
Who will benefit from this grant if funded and how? (College students, faculty, staff, administrators, high school students, other)	High school students, college students, faculty, industry partners and community stakeholders.	
Does this grant require community or industry partners? If yes, list partner(s).	Yes, both community partners (high school districts) and industry partners (employers).	
Is there a dollar match requirement? If yes, provide details.	No	
Is it necessary to seek		

approval from academic/student services departments to implement the proposed activities? If yes, have you obtained the necessary approvals?		ary. Approvals for activities related to clean es were previously obtained.
What information is needed from Institutional Research and Effectiveness to complete the proposal?	CTE outcome-related data will be required for the grant completion report in January 2019. This data includes include the number of enrollments and completers from clean energy-related programs, which includes Industrial Automation and Electrical programs.	
If approved, who will develop the proposal?	The proposal has been developed. However, the proposal lead may have to refine it based on feedback from the funding agency, shared governance committees and industry advisors.	
Will it be necessary to hire grant consultants to prepare this proposal? If yes, provide a cost estimate.	No	
	COMMITTEE APPROVAL	
Date:		
Approval	s:	Co-Chair:
Co-Chair: ISPC APPROVAL		
Date:		
		Tri-Chair:
Approvals:		Tri-Chair:
		Tri-Chair:

Norco College Grant Development Process 2017—2018



Institutional Organization Conversation Timeline

Date	Meeting
March 13, 2018	Business & Facilities Planning Council (BFPC)
March 14, 2018	VP Meeting
March 16, 2018	Academic Planning Council (APC)
March 19, 2018	Academic Senate
March 20, 2018	Student Services Planning Council (SSPC)
March 21, 2018	VP Meeting
April 4, 2018	Institutional Strategic Planning Council (ISPC)
April 4, 2018	VP Meeting
April 18, 2018 (Action Item)	Institutional Strategic Planning Council (ISPC)
May 18, 2018	Committee of the Whole (COTW)

^{*}AA Reorg and Advancement Ad-hoc Committees meetings TBA