## We Are Reorganizing Our College In Order To:

- •Dramatically improve student access, success, and equity—increasing the college participation rate in our region--flipping our 4-year completion ratio from 15%/85% to 85%/15%--and eliminating all equity gaps.
- •Make Guided Pathways who we are by building in and around our schools (and their programs of study)--integrating services within those schools so that students find in them their home and pathway family.
- •Grow into a comprehensive college serving 20,000 annual students (now 13,957) with a fully developed, beautiful, well-maintained, and inspiring campus and physical plant;
- •Establish and grow civic and business relationships as well as multiple non-state-dependent revenue streams, including a private-university-level endowment—all to secure stable and growing support and resources devoted to the ongoing creation of transformational opportunities for our students, community, region, state, and nation;

## **Some Principals Guiding Our Reorganization**

- •This Draft Organizational Chart represents only the changes that will be immediately implemented upon adoption of the reorganization plan.
- •A Program Review version of the organization chart will preserve and maintain all future position vacancies and program additions. This Program Review version will be used in the annual prioritization process to aid the deliberations concerning new position priorities.
- •Wherever possible, existing staff and management positions will be adapted to the needs of the reorganization rather than hire new positions.
- •Schools will be supported by a dean, and deans will be supported by an administrative assistant.
- •Vacancies that are funded and slated for hire have been labeled "Recruitment in Process".
- •Positions that change (reclassification) and have a fiscal impact are labeled in red "Reclass".
- •Any red font indicates a fiscal impact. NOTE: If grant or categorical funds are used, there will be no general fund impact.
- •No staff member will be reclassified lower or be laid off as a result of this reorganization.
- •No staff member will be moved to another supervisor without prior appropriate notification (per contract).
- •No staff member will be reclassified up without additional appropriate compensation.

# Position Needed Immediately Upon Adoption Academic Affairs

•New Hire: FT Instructional Development Specialist. Funding source for this position has not yet been determined.

•New Hire: FT Administrative Assistant III (for Dean of Instruction SBSS and SA&H). Funding source for this position has not yet been determined.

## **Student Services**

- Increase: 50% A&R Operations Assistant to 100% (for Admissions and Records). Funding source for this position has not yet been determined.
- Increase: 50% Administrative Assistant III to 100% (for Dean of Student Life). Funding source for this position has not yet been determined.
- Reclassify: Dean of A&R to Dean of Enrollment Services, which reflects the addition of Financial Aid as a direct report to Dean of A&R.
- New Position: DRC Director. This position will be paid for using international student fees, which the college began receiving this year (\$173K annually). The amount the college receives depends on the average number of international students enrolled at the college annually.

## **Strategic Development**

- New Position: Interim Vice President of Strategic Development. Most of the Dean of Instruction CTE funding will be redirected to pay for DOI Fulbright's position, and grant indirect funds will be used to pay for the new position. These funds are only ongoing if current and new grants/revenue streams are maintained and added. This position will be required to pay for itself.
- JD Change: Associate Dean, CTE / NSF Project Director to Associate Dean of Grants Administration (categorically funded—no general fund impact).
- New Hire: FT Administrative Assistant IV (for Interim Vice President of Strategic Development). Funding source for this position has not yet been determined.

## **Business Services**

 Reclassify: Director of Technology Services reclassified to Administrative Services Director, which will manage Financial Services and Technology.

#### **Academic Affairs**

Samuel Lee, Interim Vice President Ana Molina, Admin Assistant IV

Nicole Brown, Instructional Programs Support Coordinator; Leonard Riley, Instructional Tech Specialist Including: Catalog, Curriculum, Schedule, Accreditation (ALO)

## **Library & Learning Resources**

Damon Nance, Dean Sabrina Sepulveda, Admin Assistant III Including: Distance Education, Online Educational Resources, Professional Development Center

## Library

Miguel Castro, Library Tech Assistant II Christopher Poole, Library Tech Assistant II

> Faculty: Celia Brockenbrough LIB Vivian Harris LIB

#### **Learning Resource Center**

Alberto Jimenez, Director
Including: Basic Skills Student Outcomes
Transformation (BSSOT)

Arezoo Marashi, Supplemental Instruction Coordinator

Daren Koch, Tutorial Services Technician Cristina Rubio, Learning Center Assistant Rosario Jimenez, Learning Center Assistant Sydney Minter, Learning Center Assistant Marianne Stefanous, Tutorial Services Clerk

## School of Social & Behavioral Studies

Marshall Fulbright, Dean of Instruction Vacant, Admin Assistant III (50%) Including: Program Review Committee, Professional Development Committee Counselors: Maria Jurado, Lisa Martin

## Department of Social & Behavioral Sciences

Early Childhood Education, Economics, History, Sociology

Peter Boelman, Chair (CTA NC Vice President)

Wendi Alcazar, Instructional Dept Specialist

Faculty: Maria Adams EAR
Sarah Burnett EAR
Peter Boelman ECO
Stephany Kyriakos HIS
Timothy Russell HIS (PDC Co-Chair)
Janet Hill SOC
Khalil Andarbeh SOC

## Administration of Justice, Anthropology, Political Science, Psychology

Alexis Gray, Chair (Program Review Co-Chair)

Wendi Alcazar, Instructional Dept Specialist

Sigrid Williams ADJ Alexis Gray ANT Courtney Buchanan ANT Sandra Popiden POL Kara Zamiska PSY (PDC Co-Chair) Laura Adams PSY (Assessment Chair)

## Guidance\* (Instructional)

\*See Student Services, Counseling, for duplicate list. Counselors report to Dean of Student Services and are also part of the SBS Dept and School

John Moore, Chair Cynthia Acosta, Counseling Clerk III (Differential as Instructional Dept Specialist)

Erin Spurbeck GUI Kimberly Bell GUI DSPS Counselor/LD Specialist Amy Kramer GUI

David Payan GUI
Jethro Midgett GUI
John Moore GUI
Ladylyn Dominguez GUI
Lisa Martin GUI
Maria Jurado GUI
Marisa Iliscupidez GUI
Nicholas Franco GUI

#### School of Arts & Humanities

Marshall Fulbright, Dean of Instruction
Vacant, Admin Assistant III (50%)
Including: Next Phase Initiative (Academic),
Honors
Counselors: John Moore, Jethro Midaett

## Department of Arts, Humanities & World Languages

Art, French, Humanities, Japanese, Philosophy, Photography, Spanish

Quinton Bemiller, Chair (Art Gallery Director

Yolanda Stanley, Instr Dept Specialist

Faculty: Megan Lindeman ART Quinton Bemiller ART Michael Bobo HUM Jose Sentmanat PHI Araceli Covarrubias SPA Dominique Hitchcock SPA

#### Dance, Music, Music Industry Studies, Theater

Kim Kamerin, Chair Yolanda Stanley, Instr Dept Specialist

Faculty: Kim Kamerin MUS Brady Kerr MIS (Lead Title V Music Industries) Walter (Buck) Stevens THE

## Communication Studies, ESL, Library, Reading

Ana-Marie Olaerts, Asst Chair Yolanda Stanley, Instr Dept Specialist

Faculty: Ana Marie Olaerts COM (Honors
Coordinator)

Janice Muto COM Mark Lewis COM Margarita Shirinian ESL Celia Brockenbrough LIB Vivian Harris LIB Mitzi Sloniger REA

#### English

Melissa Bader, Chair (Co-Chair APC, Co-Chair ISPC, Chair of Chairs, Co-Chair Completion Initiative Workgroup) Yolanda Stanley, Instr Dept Specialist

> Faculty: Ammanda Moore ENG Andres Elizalde, ENG Carol Miter ENG Daniel Reade, ENG David Mills ENG Jessica Dobson, ENG Kristine Anderson ENG Lisa Nelson, ENG Melissa Bader ENG Natalie Morford ENG Nicole Capps, ENG

## Writing Lab

Nicole Capps, Writing Lab Coordinator

Tami Comstock ENG

## Next Phase (Academic)

Recruitment in Progress, Director Inmate Education

#### School of STEM

Jason Parks, Dean of Instruction
Elaina McDonald, Admin Assistant III (50%)
Vacant, Instructional Dept Specialist
Including: STEM Grant Acad Prog & Center,
Perkins (Academic)
Counselors: Erin Spurbeck, Ladvlyn

#### Department of Mathematics

Dominguez

#### Mathematics

Robert Prior MAT, Co-Chair & Jeffrey Mulari MAT, Co-Chair Susan Lafferty, Instructional Dept Specialist

> Faculty: Andy Robles MAT Brian Johnson MAT Elisa Chung MAT Janet Frewing MAT Jeffrey Mulari MAT Jeffrey Warsinski MAT Joseph DeGuzman MAT Michael Curtis MAT Robert Prior MAT

### Department of Science & Kinesiology

Stephen Park MAT

Anatomy & Physiology, Biology, Chemistry, Geography, Health Science, Kinesiology, Microbiology, Physical Science, Physics

Phu Tran, Chair

Susan Lafferty, Instructional Dept Specialist
Faculty: Charles Sternburg AMY

Peggy Campo AMY (Academic Senate President) Barbara Moore BIO Monica Gutierrez BIO (CTA FT Representative)

> Jody Tyler CHE Stanley Tyler CHE Virgil Lee CHE Starlene Justice GEG Timothy Wallstrom HES Beverly Wimer KIN Suzanne Witmer KIN

Teresa Friedrich Finnern BIO

Phu Tran PHY Gary Tsubota, Lab Tech II Jeffrey Julius, Lab Tech II Raquel Bryant, Lab Tech II Polly Johnson, Lab Tech II

## STEM Title III Grant

Jason Parks, Director, Title III STEM Grant Patricia Gill, STEM Services Developer Kasey Boyer, Outreach Specialist Recruitment in Process, Student Success Coach, STEM Recruitment in Process, Grants Admin Specialist

#### School of Business & Management

Jason Parks, Dean of Instruction Elaina McDonald, Admin Asst III (50%) Christina Fierro-Nishkian, Admin Asst II (PT) Including: Enrollment Management, Strong Workforce Regional Consortium Counselors: Marissa Iliscupidez, David Pavan

## Department of Business, Engineering, & Information Technology

Accounting, Business Administration, Business Marketing, Management, Real Estate Management, Work Experience Patty Worsham BUS, Chair Wendi Alcazar, Instructional Department

Specialist

Faculty: Patricia Worsham BUS Gail Zwart BUS Rex Beck BUS Thomas Wagner BUS (DE Committee Chair)

## Department of Business, Engineering, & Information Technology

## (School of STEM)

Architecture, Construction Technology, Electronics & Electrician, Engineering, Manufacturing Technology, Supply Chain Technology

Wendi Alcazar, Instructional Dept Specialist Recruitment in Process, CTE Lab Tech II

Computer Applications, Computer Information Systems, Computer Science, Game Development

Gail Zwart BUS, Chair Susan Lafferty, Instructional Department Specialist

Faculty: Catherine Brotherton CIS
John Coverdale CIS
Judy Perry CIS
James Thomas CON
Glen Graham ELE
Jerry Sommerville ENE
Paul Van Hulle MAN
James Finley GAM

Computer Information Systems Lab Gail Zwart, Coordinator

## Institutional Effectiveness, Research & Planning

Greg Aycock, Dean
Debra Karrer, Admin Asst II
(Subbing as Admin III)
Including: Assessment Committee, Strategic
Planning, Basic Skills Initiative

## Institutional Effectiveness & Research

Cynthia Gundersen, Institutional Research Specialist Brandon Owashi, Institutional Research Specialist Caitlin Welch, Institutional Research

Specialist

## Strategic Development

Vacant, Interim Vice President
Kevin Fleming, Dean of Instruction (Differential)
Vacant, Admin Assistant IV

## Community Partnerships & Workforce Development

Debra Mustain, Dean Rachel Rodriguez, Grants Admin Specialist Including: Strong Workforce, Noncredit & Community Education, Proposition 39

## Accelerated Career Education (ACE)

Recruitment in Process, Project Coordinator, TAACCCT Grant Sylvia Livingston, ACE Program Employment Placement Coordinator Derek Sy, Outreach & Recruitment Specialist Azadeh Iglesias, Student Success Coach Ruth Jones, Student Success Coach

## Apprenticeship Programs

Charles Henkels, Apprenticeship Director,

## Grants Administration & Development

Colleen Molko, Associate Dean (JD Change)
Desiree Wagner, Grants Administrative
Specialist
Including: Perkins

## **Government Grants Development**

## Foundation/Private Grants Development

## Grants Administration Recruitment in Process, Grants Admin

Specialist
\*NOTE: All grants administration specialists
will continue reporting to their current
managers; however, they will meet on a
regular basis under this area to coordinate
their work, support each other, develop
common practices, grow through
professional development, etc.

## National Center For Supply Chain Automation

Colleen Molko, Project Director Desiree Wagner, Grants Admin Specialist

#### Marketing & Outreach

Debra Mustain, Dean Community Partnerships & Workforce Development (Temporary Assignment)

## Regional Strong Workforce Marketing

Ashley Etchison, Director Recruitment in Process, Grants Administrative Specialist

## Marketing

Ruth Leal, Instructional Production Specialist Jennifer Krutsch, Media & Marketing Tech

## **Outreach Coordination**

\*NOTE: All outreach specialist will continue reporting to their current managers; however, they will meet on a regular basis under this area to coordinate their work, support each other, develop common practices, grow through professional development, etc.

## Communications

Diana Meza, Public Information Officer (RCCD)

## **Strategic Initiatives & Partnerships**

- Veterans Initiatives Resource Development
- Inmate Initiatives Resource
   Development
- Photonics Initiative Resource Development
- High School Partnership Resource Development Dual Enrollment
  South Corona Location
- Completion Initiative/Guided Pathways Resource Development
- Workforce Training Center
- NC Alumni
- · Business and Industry
- Nonprofits & Community Based Organizations

## **RCCD Collaboration**

## **RCCD Legislative Affairs**

Vacant, Director

#### RCCD Grants Office

Richard Keeler, Executive Dean

## **RCCD Foundation**

Launa Wilson, Director

## RCCD Strategic Communications & Institutional Advancement

Peggy Cartwright, Director

#### **General Obligation Bond**

\*NOTE: This will be run through the District, but we will need to take the lead on communicating with voters in our region

OUTREACH NOTE: \*Outreach specialist reporting to various areas on campus include: Crystal Slininger, Outreach & Recruitment Services Specialist; Zachary Emorey, Outreach and Recruitment Services Specialist; Adriana Catalan, Outreach Specialist; Kasey Boyer, Outreach Specialist; Darek Sy, Outreach Specialist; Desiree Rivera, Upward Bound Outreach Specialist; Claudia Garcia, Upward Bound Outreach Specialist; Gabriela Ramirez, Upward Bound Outreach Specialist