RIVERSIDE COMMUNITY COLLEGE DISTRICT PROGRAM DEVELOPMENT PROCESS (NEW OR REVISED EDUCATIONAL)

LEARNER-CENTERED CURRICULUM FRAMEWORK PROCESS FOR THE PROPOSAL AND APPROVAL OF NEW AND SUBSTANTIALLY CHANGED EDUCATIONAL PROGRAMS Effective

INTRODUCTION

In September 1994, the Academic Senate and the Administration signed a letter of agreement for the New Educational Program Development Process. This agreement and the process description (flowchart and narrative) were designed to assure broad faculty participation in the development of sound educational programs for the District. Difficulties with consistent implementation of the process led the Academic Senate, in cooperation with the departments, the Curriculum Committee, and the Administration, to seek both clarification and revision of the process. In the fall and spring of 1998, the process was reviewed and clarified.

On March 7, 2002, the RCCD Board of Trustees adopted a Curriculum-Centered Strategic Planning Model. In the fall semester of 2004, the President of the Academic Senate, Chair of the Curriculum Committee, Vice Chancellor of Academic Affairs, Dean of Occupational Education, and Associate Vice President of Institutional Effectiveness met to prepare proposed revisions to the program development process so that the new program process is integrated with the strategic planning process. This draft incorporates those revisions.

PURPOSE OF EDUCATIONAL PROGRAM DEVELOPMENT

Program development at RCCD is aimed at meeting the needs of the District's learners. More specifically, program development is shaping educational programs in response to changing needs of students and community, academic standards, industry/professional/occupational standards, and new technologies consistent with the mission of California community colleges and the mission of Riverside Community College District. The educational program development process ensures that new or substantially changed educational programs respond to student and community needs and involve appropriate and adequate participation by faculty, departments, strategic planning bodies, and the Academic Senate.

DEFINITION AND GUIDELINES

Educational Program Definition

An Educational Program is an organized sequence of courses leading to a defined objective, a degree, a certificate, a diploma, a license, or transfer to another institution of higher education.

A New Program

Apply for approval of a new program whenever the college proposes to publish a new credit degree, certificate, diploma, license, or transfer pattern.

Substantial Change to an Existing Program

A program is substantially changed if its objectives are substantially different, i.e., if students who meet the new objectives are no longer able to meet the objectives for which program approval was originally granted. (Please note that the question of substantial change to objectives applies not only to changes in the formulation of the stated objectives but to changes in the design of the program substantial enough to significantly change student outcomes.)

Colleges with current authorization for delegated approval authority do not ordinarily need to seek separate approval for substantial changes to existing degree programs.

Program Improvement

It is well understood that as occupations and disciplines evolve, programs in these fields must evolve with equal rapidity if they are to remain current. Significant changes may be made to existing courses and course requirements in an approved degree or certificate program simply to assure that students can continue to successfully fulfill the objectives for which the program was originally approved. Such changes are to be strongly encouraged and are not regarded as "substantial changes to the program objectives" for the purposes of approval. They do not need to be submitted to the Chancellor's Office.

PROGRAM DEVELOPMENT PROCESS

PHASE A: CONCEPT DEVELOPMENT

Concepts for new programs should fit within the RCCD Learner-Centered Curriculum Framework (Appendix A). Consideration should be given to RCCD's learner populations and their objectives and to learning theories/methods. New concept originators should examine how the new program fits in the existing RCCD curriculum architecture.

Step 1: Educational Program Concept Initiation

The concept for a new or revised educational program may originate from a variety of sources: faculty, administration, community, government, business, or student need and/or program review and planning processes. However, only RCCD faculty may officially pursue a new program or modify an existing one. A faculty member developing a concept for a new or substantially changed educational degree or certificate program should review the RCC Curriculum Handbook and the California Community Colleges Chancellor's Office Curriculum Handbook. These documents are available on 4faculty.org or from the Office of the Vice Chancellor, Academic Affairs.

The faculty originator should complete the Concept Form (Form A) and complete the Phase A, Step 1 section of the Signature Sheet (Form B). These forms are available from the Office of the Vice Chancellor, Academic Affairs. **This completes Step 1.**

Step 2: Concept Development – Department Approval and Discipline Consultation

The faculty originator presents the Concept Form (Form A) and the Signature Sheet (Form B) to his/her educational department, which in turn explores the concept for the new or revised program. Concepts are carried forward by this "lead" department. The faculty originator and his/her department develop suggestions for a development team which is formed to assist instructional departments in an advisory capacity through the development process for new or revised programs. Some team members may become permanent advisory members once the program has been approved. The faculty originator obtains the signature of his/her department chair signifying review and approval.

As many disciplines have members across the District and as departments are campus-/college-based, it is essential that discipline consultation take place for a new program concept. The originator presents the Concept Form (A) and Signature Sheet (B) to the district-wide academic discipline for comments and discussion. The faculty originator then obtains the discipline facilitator's signature, Phase A-Step 2, indicating review and consultation. **This completes Step 2.**

Step 3: Campus Academic Planning Council Review

The Campus Academic Planning Council consists of campus department chairs, assistant chairs, and instructional deans. After discipline consultation, the lead department representative presents the Concept Form (A) and Signature Sheet (B) to the Campus Academic Planning Council. Council members review the concept to determine the "fit" with the Campus Academic Plan. At this step, council members identify and consult with other campus departments and disciplines that may be affected by the concept. The lead department representative obtains the signatures, Phase A-Step 3, of the instructional dean, indicating approval by the Campus Academic Planning Council and Dean of Occupational Education. **This completes Step 3.**

Step 4: Research

The lead department representative requests research from the Office of Institutional Research necessary to ascertain if a program concept is supported by labor market needs, trends, etc. If program is supported by research, obtain signature of District Director of Institutional Research. **This completes Step 4.**

Step 5: Campus Academic Senate

The lead department representative presents the Concept Form (A) and Signature Sheet (B) to the Campus Academic Senate for discussion and approval by requesting inclusion as an agenda item at a regularly scheduled meeting of the Campus Academic Senate. The Concept Form (A) and Signature Sheet (B) should be submitted to the Campus Academic Senate office prior to the meeting. Following the presentation, the Campus Academic Senate President signs the Signature Sheet on Phase A, Step 5. **This completes Step 5**.

Step 6: Campus Strategic Planning Committee Review

The lead department representative presents the Concept Form (A) and Signature Sheet (B), along with research information, to the Campus Strategic Planning Committee for discussion and approval. The Campus Strategic Planning Committee considers implications for library and learning resources,

facilities, student services, human resources, strategic enrollment management, budget, technology, and institutional effectiveness. The lead department representative obtains the signatures of the Campus Strategic Planning Committee Co-chairs on Phase A-Step 6. **This completes Step 6 and Phase A.**

PHASE B: DISTRICT REVIEW

Step7: District Academic Planning Council Review

The lead department representative presents the Concept Form (A) and Signature Sheet (B), along with research information, to the District Academic Planning Council, consisting of all department chairs, assistant chairs, and instructional deans. The District Academic Planning Council reviews the concept for its alignment with the District Academic Master Plan. At this step, other District departments and disciplines affected by the concept may be identified and consulted. The lead department representative obtains the signature of the Associate Vice President, Instruction, on Phase B-Step 7, indicating that consultation to the District Academic Planning Council has occurred.

This completes Step 7.

Step 8: District Strategic Planning Executive Committee Review

The lead department representative presents the Concept Form (A) and Signature Sheet (B), along with research information, to the District Strategic Planning Executive Committee for discussion and approval. The District Strategic Planning Executive Committee considers District-wide implications for facilities, student services, human resources, strategic enrollment management, budget, technology, and institutional effectiveness. The lead department representative obtains the signature of the Associate Vice President, Institutional Effectiveness. **This completes Step 8 and Phase B.**

PHASE C: CURRICULUM AND PROGRAM DEVELOPMENT

Phase C results in development of a complete proposal/application to the Curriculum Committee, President/Chancellor, Board of Trustees, and, if applicable, to the Chancellor's Office for a new or substantially changed certificate or degree program. The RCC Curriculum Handbook (www.rccd.cc.ca.us/curriculum/handbook.doc) and the California Community Colleges Chancellor's Office March 2003 Program and Course Approval Handbook (www.ccco.edu) are essential references for this phase of the process. The applicable State Chancellor's form: i.e., Application for Approval-New Occupational Program (referred to as Form C in this document) is a required document and is to accompany any certificate or degree program proposal. New certificates <18 units require RCC Locally-Approved Certificate Form D instead of Form C.

Step 9: Curriculum Development

Upon completion of Step 8, for occupational programs, forward all materials to the Dean of Occupational Education for a first reading at the Regional Occupational Consortium.

During Phase C, faculty members develop curriculum. The lead department's development team completes the State Chancellor's Application for Approval Form C sections relating to mission, need, quality, feasibility, and compliance for certificates >=18 units or completes the RCC Locally-Approved Certificate Form D for certificates <18 units. This information may be discussed with the Board of Trustees' Planning and Development Committee.

The lead department's development team conducts curriculum planning and development with guidance and technical assistance from an administrative support team led by the Vice Chancellor, Academic Affairs who facilitates proposal preparation for the District Curriculum Committee. The Prerequisite Subcommittee assists, as needed, with the process for establishing prerequisites and/or co-requisites. Step 9 should result in a complete program proposal, course proposal forms, and other supporting documentation required by the Chancellor's Office and the District Curriculum Committee. This proposal, the Application for Approval (C) or (D) with signatures, the Concept Form (A) and Signature Sheet (B) should be submitted to the Curriculum Committee and to the Vice Chancellor, Academic Affairs for review and approval signature. **This completes Step 9 and Phase C.**

PHASE D: APPROVAL PROCESS

Step 10: Regional Occupational Consortium and Recommendation by the College Academic Senate

For occupational programs, the Dean of Occupational Education presents materials to the Regional Occupational Consortium for a second reading.

Following established guidelines, the lead department presents the proposed new or revised program to the College Academic Senate for review and approval. Upon approval, the Signature Sheet (B) and Application for Approval (C) or (D) are signed by the College Academic Senate President. **This completes Step 10.**

Step 11: Recommendation by the District Academic Senate

At the completion of Step 10, the Concept Form (A), the Signature Sheet (B), Application for Approval (C) or (D), supporting course proposal forms and other documentation should be presented to the District Academic Senate for comment and discussion. The lead department should contact the Senate Office for placement on the agenda at a regularly scheduled meeting and submit documents for prior distribution. Upon approval, the District Academic Senate President signs the Signature Sheet (B). **This completes Step 11.**

Step 12: Recommendation by the President/Chancellor

Upon District Academic Senate approval, the new or revised program proposal is submitted to the President/Chancellor for approval. Recommended proposals are discussed with the Board of Trustees' Academic Affairs and Student Services Committee. Barring any concerns, the proposal for a new or revised program will be scheduled for a Board of Trustees meeting. **This completes Step 12.**

Step 13: Approval by the Board of Trustees

Curriculum matters with recommendation for approval are reported to the Board of Trustees at regular meetings through the Academic Affairs and Student Services Committee. The Vice Chancellor, Academic Affairs, will forward a completed Concept Form (A), Signature Sheet (B), and Application for Approval (C) or (D) to the District Academic Senate President when Board of Trustees action has been taken. The Signature Sheet (B) will confirm District Curriculum Committee, President/Chancellor, and Board of Trustees approval as appropriate. **This completes Step 13.**

Step 14: Submission to CCC Chancellor's Office

Upon approval by the Board of Trustees, the complete Application/Report Form and full supporting documentation will be forwarded, when appropriate, to the Chancellor's Office for approval.

A copy of correspondence indicating Chancellor's Office approval will be forwarded to the District Academic Senate when received and noted on the Signature Sheet (B) maintained on file. **This completes Step 14 and Phase D.**

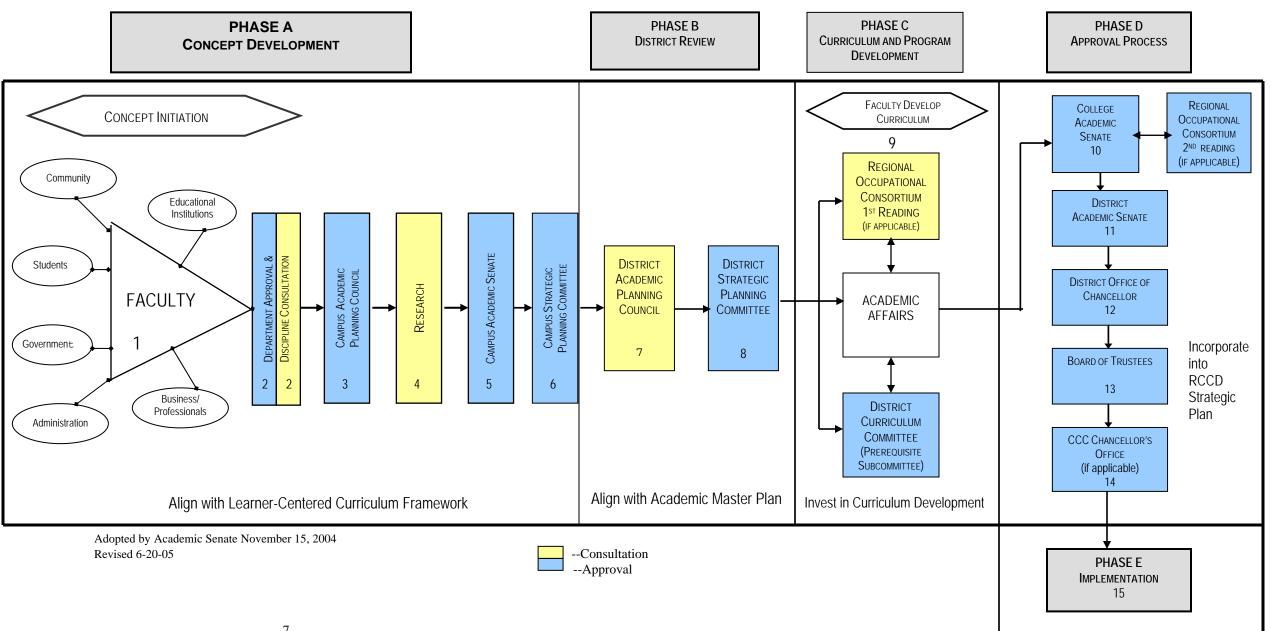
PHASE E: IMPLEMENTATION

Step 15: Implementation

Upon receiving Chancellor's Office approval, if required, program implementation may ensue. Program implementation may ensue after approvals from Step 13 if Chancellor's Office approval is not required.

RIVERSIDE COMMUNITY COLLEGE DISTRICT

Learner-Centered Curriculum Framework Process for the Proposal and Approval of New and Substantially Changed Educational Programs





RIVERSIDE COMMUNITY COLLEGE DISTRICT NEW OR SUBSTANTIALLY CHANGED CERTIFICATE OR DEGREE PROGRAM CONCEPT FORM

Use of This Form

This form should be completed by anyone seeking to create a new or substantially changed educational certificate or degree program at RCC. This form is intended to be completed very early in the development process. It is required by Phase A, Step 1 of the New Educational Program Development Process referenced in the Faculty Handbook. This process description is available from the Vice Chancellor, Academic Affairs, and should be reviewed and followed carefully.

Na	me of Program:			Propose	d Start Date:
	pe of Program:	Certificate			Substantially Changed n Handbook Definition)
Na	me of Originator:				Date:
De	partment:				
1.	Describe your education proposed cost, staffing		oment concept (e	e.g. purpose and so	cope, target population, need served,
2.	Who is working with yo	ou on this concept in t	the college and f	rom other organiza	ations, if appropriate?
3.	Summarize program d	levelopment activities	to date and wor	k remaining to be o	done.
4.	Identify the certificate	or degree that may be	e created or subs	stantially modified.	
5.	Which departments sh	nould be involved and	how?		

Complete the Introductory Section of the New and Substantially Changed Certificate or Degree Program Signature Form and present both it and this form to your department and related departments mentioned in Question 5. Follow carefully the steps in the New Educational Program Development Process. Contact the Associate Vice President of Institutional Effectiveness for assistance.

NEW OR SUBSTANTIALLY CHANGED CERTIFICATE OR DEGREE PROGRAM PROGRAM PROPOSAL SIGNATURE SHEET

Introduction

This form should be initiated in conjuntion with the <u>New and Substantially Changed Certificate or Degree Program Concept Form</u> and be used in accordance with the New Educational Program Development Process available from the Vice Chancellor, Academic Affairs.

PHASE A: CONCEPT DEVELOPMENT

Step 1: Educational Program Concept Initiation	
	Date:
Program Originator (Signature verifies consultation of the RCC Curriculum Handbook, the New Educational Form.)	
Step 2: Concept Development – Department Approval and Discipl	line Consultation
	Date:
Department Chair (Signifies approval and lead department status during development)	
	Date:
Discipline Facilitator (Signifies consultation)	
Step 3: Campus Academic Planning Council Review	
	Date:
Dean of Instruction (Signifies approval)	
	Date:
Dean, Occupational Education (Signifies consultation)	
Step 4: Research and Library/Learning Resources	
	Date:
District Director, Institutional Research	
Step 5: Campus Academic Senate Information	
	Date:
Campus Academic Senate President (Signifies inclusion on the Campus Academic Senate agenda for approval)	

Step 6: Campus Strategic Planning Committee Review	
	Date:
Campus Strategic Planning Committee Co-chair (Signifies review and approval)	
	Date:
Campus Strategic Planning Committee Co-Chair	
PHASE B: DISTRICT REVIE	<u>W</u>
Step 7: District Academic Planning Council Review	
	Date:
Associate Vice President, Instruction (Signifies approval and review of concept for alignment with District Academic Master Plan)	
Step 8: District Strategic Planning Executive Committee Review	
	Date:
Associate Vice President, Institutional Effectiveness (Signifies committee review and approval)	
PHASE C: CURRICULUM AND PROGRAM	<u>DEVELOPMENT</u>
Upon completion of Step 8, for occupational programs, forward all materials to reading at the Regional Occupational Consortium.	the Dean of Occupational Education for a first
Step 9: Curriculum Development	
A completed program proposal, State Chancellor's Application for Approval (Form D), New or Substantially Changed Certificate or Degree Program Concessheet (B) are being forwarded to the College Curriculum Committee for review	pt Form (A), and Program Proposal Signature
	Date:
Vice Chancellor, Academic Affairs	
	Date:
Curriculum Committee Chair (Signifies approval)	

PHASE D: APPROVAL PROCESS

For occupational programs, the Dean of Occupational Education presents materials to the Regional Occupational Consortium for a second reading.

	ing educational certificate or degree program,
Step 10: College Academic Senate	Date: College Academic Senate President
	College Academic Senate President
Regional Consortium Approval_	
	Dean, Occupational Education
Step 11: District Academic Senate	
·	District Academic Senate President
Step 12: Chancellor_ (Signifies discussion with the Board of Trustees' Acade	Date:
(Signifies discussion with the Board of Trustees' Acade	emic Affairs and Student Services Committee)
Step 13: Board of Trustees	Date:
Application/Report Form are being forwarded	ertificate or Degree Program Concept Form, Signature Sheet, and New Program I to the Academic Senate for information.
	Date:
Vice Chancellor, Academic Affairs	
Step 14: Submission to CCC Chancellor's	s Office
Chancellor's Office Disposition:Approved	Approved with RevisionsDisapproved
Chancellor's Office Disposition Corresponder President:	nce has been received and forwarded to the District Academic Senate
	Date:
Vice Chancellor, Academic Affairs	

PHASE E: IMPLEMENTATION

Upon receiving Chancellor's Office approval, if required, program implementation may ensue.

Application Date

QUALITY

FEASIBILITY

COMPLIANCE

California Community Colleges APPLICATION FOR APPROVAL - NEW OCCUPATIONAL PROGRAM

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	AF	PPLICAT	ION FOR APPROVA	AL - NEW C	OCCUPATIONAL PROGRAM	Л	
PROPOSED PROGRAM T	TITLE				CONTACT PERSON		
COLLEGE					TITLE		
DISTRICT					PHONE NUMBER		
PROJECTED PROGRAM S	START DATE A.A. DI	EGREE	□ A.S. DEGRE	 EE [E-MAIL ADDRESS LIMITED DURATION, until_		
			PLANN	IING SUM	MARY		
Recommended T.O.P.	Code				E Faculty Workload		
Units for Major - Degre	е		Nu	umber of N	ew Faculty Positions		
Total Units for Degree					w Equipment		
Required Units - Certifi					Remodeled Facility		
Projected Annual Com					rary Acquisitions		
Projected Net Annual L	abor Demand		Lis	sted as "pro	ojected" on inventory?	□Yes	□No
			APPRO	OVAL CRIT	ERIA		
Approval Criterion	Pg. # in App.			Se	ection		Chancellor's Office Use
		1.	Statement of Progra	am Goals a	and Objectives		
MISSION		2.	Datalog Description				
WIISSION		3.	Program Requireme				
		4.	Background and Ra				
		5.	Enrollment and Cor				
		6.	Place of Program in				
		7.			lleges in Service Area		
		8.	Labor Market Inforn				
NEED		9.	Job Market Analysis	S			
		10.	Employer Survey				
		11.	Explanation of Emp				
		12.	List of Members of	Advisory C	committee		

SUBMIT ONE ORIGINAL AND TWO COPIES OF THIS FORM AND ALL ATTACHMENTS

Minutes of Key Meetings/Recommendations

Recommendation of Regional Consortium

Outlines of Record for Required Courses

Library and/or Learning Resources Plan

Faculty Qualifications and Availability

Licensing or Accreditation Standards

Display of Proposed Sequence

Transfer Applicability

Program Evaluation Plan

Financial Support Plan

Model Curriculum

Facilities and Equipment Plan

Student Selection and Fees
Programs Involving Contracts

13.

14.

15.

16.

18.

19.

20.

25.

3/03

REQUIRED SIGNATURES - NEW OCCUPATIONAL PROGRAM

DATE	SIGNATURE, CHIEF LIBRARIAN/LEARNING RESOURCES MANAGER	TYPED OR PRINTED NAME
OCATIONAL R	EQUIREMENTS	
-	requirements of employers in the occupation, provides students with meets any relevant professional or licensing standards.	appropriate occupational
DATE	SIGNATURE, DEAN OF OCCUPATIONAL EDUCATION	TYPED OR PRINTED NAME
DATE	SIGNATURE, CHAIR, OCCUPATIONAL ADVISORY COMMITTEE	TYPED OR PRINTED NAME
rogram was reco	mmended for approval by Regional Occupational Consortium on	(date).
OCAL CURRIC Program and cou	mmended for approval by Regional Occupational Consortium on	TYPED OR PRINTED NAME
OCAL CURRIC Program and cou	SIGNATURE, CHAIR, REGIONAL CONSORTIUM ULUM APPROVAL urses withnin the program have been approved by the curriculu	TYPED OR PRINTED NAME
OCAL CURRIC Program and coudministration, a	ULUM APPROVAL urses withnin the program have been approved by the curriculund satisfy all applicable requirements of Title 5 regulations.	TYPED OR PRINTED NAME um committee and instructional
OCAL CURRIC Program and condiministration, a	ULUM APPROVAL urses withnin the program have been approved by the curriculund satisfy all applicable requirements of Title 5 regulations. SIGNATURE, CHAIR CURRICULUM COMMITTEE	TYPED OR PRINTED NAME um committee and instructional TYPED OR PRINTED NAME
DATE OCAL CURRIC Program and condition and	SIGNATURE, CHAIR, REGIONAL CONSORTIUM ULUM APPROVAL urses withnin the program have been approved by the curriculus attisfy all applicable requirements of Title 5 regulations. SIGNATURE, CHAIR CURRICULUM COMMITTEE SIGNATURE, CHIEF INSTRUCTIONAL OFFICER SIGNATURE, PRESIDENT, ACADEMIC SENATE SIDENT title 5, Section 55130(b) have been considered. All factors, takend maintenance of the proposed instructional program. SIGNATURE, PRESIDENT OF THE COLLEGE	TYPED OR PRINTED NAME TYPED OR PRINTED NAME TYPED OR PRINTED NAME TYPED OR PRINTED NAME

RIVERSIDE COMMUNITY COLLEGE LOCALLY-APPROVED CERTIFICATE (<18 Units)

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APPROVAL

SUBJECT FIELD	TOPS:	CIP:	SIGNATURE/DATES Originator
CERTIFICATE TITLE			Date
TOTAL UNITS - IF <u>LESS</u> THAN 18 UNITS, COMPLETE TO APPROVAL CRITERIA BELOW.			Dept. Chair/Director
- IF 18 OR MORE UNITS, SUBMIT DOCUL CHANCELLOR'S OFFICE FOR APPROVA COURSE APPROVAL HANDBOOK			Occupational
			Advisory Committee
APPROVA	AL CRITERIA		Date
1. Enrollment and Completer Projections			
2. Place of Program in Curriculum/Similar Pro	ograms		Dean, Occupational Education
3. Labor Market Information			Date
4. Labor Market Analysis			
5. Employer Survey * (Required only if 3 and	4 above are not available)		Library Designee
6. List of Members of Advisory Committee			Date
7. Minutes of Key Meetings/Recommendation	ıs		
8. Library and/or Learning Resources Plan			Curriculum Committee Faculty Co-Chair
9. Licensing or Accreditation Standards, if app	plicable		Date
10. Student Selection and Fees, if applicable			
11. Program Involving Contracts, if applicable			Vice President Academic Affairs
Refer to the Instructions For Application For Appl	roval portion of the Califor	nia Community	Date
Colleges Program and Course Approval Handbool beginning on page A-3.	k for information on gather	ing these data,	Board of Trustees
When the supporting documentation for the above is	completed and approved b	y the Office of	Date
Planning and Development, Step 5 of the RCC New 3	Program Approval Process	is completed.	Reviewed by Curriculum Committee
BUDGET IMPACT (Staff, equipment, supplies, space	ce)		Representative
			Date

INSTRUCTIONS: Complete the following items and submit with this form

- 1. Approval Criteria documentation. Submit an original with packet and email one to lgrim@rcc.edu
- 2. Minutes of Department, Discipline (and Occupational Advisory Committee if necessary) meetings.
- ${\it 3. \ Library \ Joint \ Review \ Form, or \ verify \ that \ an \ appointment \ has \ been \ made \ to \ obtain \ one.}$
- 4. Prerequisite validation, if there is a prerequisite, corequisite or advisory.
- 5. RCC new program documentation

Learner Populations (Not muttelly exchasive)	2. Learner Objectives (Not mutually exclusive)	3. Learning Provider Models (Not mutually exclusive)	4. Learning Theories/Methods (Not mounly exclusive)	5, Learner-Centered Curriculum Architecture (Not munally exclusive)	6 Learning-Centered Curriculum Configurations (Net manally exclusive)	7. Learner-Centered Support Services (Not mutually exclusive)
FIDUCIARY AND CPPORTUNITY POPULATIONS	CREDENTIALED AND NON-CREDENTIALED	Community College Model	AMERICAN PSYCHOLOGICAL	Content Design Models	Assessment Strategy and Philosophy	Academic Advising
High School Graduates	Dame.	Liberal Arts College Model	ASSOCIATION'S LEATINER-CENTERED PSYCHOLOGICAL PRINCIPLES	 Course/Degree/Credit Model Modularized Currentum Model 	Grades Masters	Online Advising Graduation Check
Working Adults	• AA; AS; AAS	Comprehensive University Model	Cognitive and Metacognitive Factors	 Team Based Learning Models 	• Gap	 Transfer Options
Mid-Career Professional	* BA, B.S.	Research University Model	 Nature of the learning process. 	Online Curriculum Models Cooperative Education Model	Placement Poness	 Substitutions Understanding Academic Roles
ate Carser and Emerifi Bonnistions	JD., M.D., Ed.D., Ph.D.	Branch Campa Model	 Goals of the learning process. Constantion of knewledge 	 Reusable Learning Object Model 	Matriculation	
Despite Learness	Skill Development	Chemican dense School Model	 Strategic thinking. 	 Reliective (Contract) Model Research Dovern Model 	Curricula Configurations	Skills
and territoria	SCAN Skills	The state of the s	Thinking about thinking Context of learning.		Classic 3/2 Schedule (M,W,ET,Tb) District College	Learning Styles Manufadan Door
Degree Completers	Work Skills Basic Skills	Executive Education Model	Annual Control of the	Content Development Models	Cohert Programs	• ADOWREDE DASC
Geographic Service Area Populations 1. Holmerond Populations	91000	University of Phoenix Model	Motivational and engineral influences	 Faculty Expert Model 	 Accelerated Degree Programs 	Career Counseling Matching Skills to loke
Under Represented Populations	- Internal	PBS Model	on learning	External Expert Model	Mini Jerms Bi Weekly Blocks	 Matching Temperament to Jobs
Interest Driven Populations	Certification	Credit Bank Model	Effects of motivation on effort.	 Need Based Models 	Saturday School	 Self Assessment
Discipline	• External	College of the Community Model	Davelenments and Social	 Cross Discipline Models ISD (fretmetional System Desire) 	Self Paced with Seminar Self Paced with Accommod	Career Placement
Domains Parfessions	 Re-certification 	Meta University Model	Developmental influences on learning.	ADDIE (Analyzis, Design, Development, Imple-	Online Learning Community	Job Search Preparation Job Search
	License	Western Governors	· Social influences or learning	mentation, Evaluation)	Coonifive Courtefencies	 Interview Skills
Employer Populations	National	Southern Regional Electronic Campus Count 118	Individual Differences	PACUM (Develop A Cumentum Model)	· Verbal	 Contract Assessment and Negotiation
Degree Holders	Mandatory Continuing Education	Michigan Virtual University	 Individual differences in learning. 	Company Delicence Monday	Quantitative	Day Care
• AA; AB; AAB;		Commencedal Lancettee Madda	Learning and diversity. Standards and assessment.	Locture Locture	Communication Analytical	Fibancial Aid
M.A.; M.S. MBA	Automotive	Commercial Learning Models Ziff Davis University Model	The second secon	Laboratory	Critical Thinking	200
 I.D., M.D., Ed.D., Ph.D. 	• Plumbing	Sylvan Model	THEORY	Online (Internet) Online (Internet)	Core Competencies	Bealth Education
Disabled Populations	Building Trades Electronic Trebasion	Caliber Model Hammer Discontinues	LEARNING THEORIES (Farrial List)	Peer to Peer	Discipline	 Inoculations
Population Characteristics:	ŀ	Knowledge Pool Medel	Andragogy (M. Knowles)	 Technology Enabled (CD, DVD, Video) 	Communication Miring	 Minor Treatment Center
Vennes Constraints and Learnian Prafavances	Contract	 Packaged Tutnrials Model (CD ROM etc.) 	Anchored Instruction (J. Bransford)	• Fraction	Speaking	Learning Resource Center
and constitution and residuals references	Open Program	Corporate University Models	 Cognitive Dissonance Theory (L. Festinger) Cognitive Flexibility Theory (R. Spiro) 		Lastening	Learning Diagnostics Skill Development
Time position	Microsoft Word, Excel. Access. Project	 Arthur Andersen Virtual Learning Network Model 1BM Learning Services Model 	 Conditions of Learning (R. Gagne) 	Placement	Arithmetic	 Learning Plans
Place Bound	Equipment Operation	Motorolia University Model	 Experiential Learning (C. Rogers) Clestell Theory (M. Wertbermer) 	Mastary	Percents	Tutoring Learner Surroam Services
Commute Bound	Transfer (Articulation)	ASP University Model	Mathematical Learning Theory (R. Atkinson)	 Learning attectiveness Diagnostics 	Computer Literacy	Study Skills
Isolated Learners	 Two-year to Four-year 	(Application Service Provider University)	Multiple Intelligences (H. Gardner)	Grades	Word Processing	Library
Care Givers	Togram to Program	Blactboard.com WebCT	Social Learning D. Lave Social Learning Theory (A. Bandura)	Portingo Licensero	Data Base	 Digital Learning Resources
Inditutional Preference	Graduate School	Convene	 Structural Learning Theory (J. Scandura) 	Certification	Presentation	Books and Reference Material Townsk and Periodicals
Classifican	 Professions 	Licolege WBT	Operatin Continuoring (b.r., Skinner)		Browsers	 Information Search and Retrieval
	Post Graduate	• LearnLine	PRACTICE	Credentials Awarded	Internet Literacy	Personal Counseling
Latter y	Continuing Professional Education	Virtual High School Model	TEACHING/LEARNING METHODS (Parial List)	• BA; BS;	Curriculum Resources	Recreation
Intanci	and a second	The Florida High School	Audio Tutorial	* M.A.; M.S. MBA	Assessment Resources	Special Donnlations
Adaptive Facilities		Marviand Virtual High School	Case Snidy	J.D., M.D., Ed.D., Ph.D. Institutional Certificans	 Skills Resources 	Disabled and Adaptive Environments
Office	Find Me" The Decision	of Science and Mathematics	Computer-Based Instruction Connective Learning	Industry Standard Certificates	Reference Resources	 Special Needs
Home	Undeclared	Vertical Market Model	Experiental Learning	 Certificates of Completion 	Domain Competencies	Language Needs
	Exploration		Group Inquiry	 CEU (Continuing Education Units) 	Discipline continue	Service Center (One Stop Shop)
Internet			Instructional Games		Meladdological	Bursar
Language/Culture			Laboratory Learning Commandes	Comprehensive Business Model	Interpersonal	Kegistar Financial Aid
			• Lecture	Legitus Jermy, outre Markets Vertical Learning Markets	Learning Outcomes	Counseling
			 Personalized System of Instruction 	Horizontal Learning Markets	Lasmer Objectives (2nd Column)	Advising
			Frogrammed Learning Recitation	 Continuing Education Markets 	Iransfer and Articulation	Service Learning
			 Role Playing 	STATE AND	Employability	Tutaring
			Self-Paced Tutorial	Curriculum Master Plan	•	Online
			Simulation	Longitcheristive Offerd Disciplings Offered	Sequencing of Carriculum	 Learning Resource Center
			Team Projects	Schedule	 Content Mapping to Course Syllabi 	Work Study
			Thesis	Faculty	 Course Sequencing to Program Goal 	

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