



**DRAFT**

**RESOURCES COUNCIL**  
**Thursday, February 22, 2024**  
12:50pm-1:50pm  
OC116  
**MINUTES**

Council Members: (Total #12)

PRESENT: Michael Collins (Admin co-chair), Esmeralda Abejar, Mike Angeles, Kimberly Bell (Faculty co-chair), Azadeh Iglesias (CPRO co-chair), Refugio "Jr" Lopez, Edwin Romero, Desiree Valdez (ASNC Student Rep)

ABSENT: Travonne Bell, Teresa Friedrich Finnern, Gustavo Ocegüera, Jim Rossum

GUESTS: Lisa Myers, Ray Vasquez, Karina Gigliotti

Quorum: #7

Subject to Brown Act: No

## **1. Call to Order: 12:52pm**

### **1.1 Public Comments**

- None

## **2. Action Items**

### **2.1 Approval of Agenda**

- M/S/C – Romero/Valdez
- Abstentions – None
- Amendments - None

### **2.2 Approval of Meeting Minutes from November 16, 2023**

- M/S/C – Iglesias/Romero
- Abstentions – 1
- Amendments – None

## **3. Discussion Items**

- None

## **4. Information Items**

### **4.1 Strategic Enrollment Management (SEM) Plan** – Simultaneous Update to All NC Councils (1pm)

- Before the presentation began, Dr. Collins provided a basic overview to the RC members in attendance, on the SEM and encouraged everyone to stay informed and participate as the plan continues to be developed.

- Dr. Farrar began the presentation with a brief overview on the history of the project:
  - May 2023 – Norco College accepted to 2023/24 CCCCCO SEM Cohort.
  - June 2023 – Reviewed SEM Self-Assessment & Attended SEM Academy
  - Fall 2023 – Explored options and identified SEM format, developed first draft, and met with coaches.
  - January 2024 – Attended midpoint convening and developed final draft
  - Spring 2024- Seek college-wide feedback, finalize draft, meeting with group & coaches, obtain approvals (AC/CC/NCAS), present as information item at other governance councils, send to executive cabinet & president, and attend final convening of SEM academy.
- Expected Outcomes:
  - Holistic-Fulfil NC mission and enable students to efficiently attain educational goals
  - Guided Pathways-Fully implement the four pillars and make visible within the SEM plan
  - Fiscal Responsibility-Maintain adequate resources by intentionally managing elements of the Student Centered Funding Formula (SCFF)
  - Equity-Achieve equitable outcomes for students through SEM Plan implementation
  - Integration-Align the work with college mission & vision, college educational master plan, other college-level plans, RCCD plans, CCCCCO plan, and other framing documents
- Chapter Overview:
  - Chapter 1 & 2 – Introduction, overview, mission, and vision
  - Chapter 3 – Six SEM goals and strategies
  - Chapter 4 – Enrollment targets, schedule development, and SEM calendar
  - Chapter 5- Strategic enrollment management workgroup, membership, and charge
  - Chapter 6 – SEM plan implementation and assessment
  - Appendix – Plans & framing documents, schedule development guidelines & target monitoring, and data review.
- The plan will be emailed out to Nor-All later today and they are seeking college-wide feedback from all constituencies by March 11, 2024.
- After the presentation, Dr. Collins encouraged all Resource Council members to read this very important document and provide feedback by the requested date.
- Dr. Bell stated to the councilmembers that the intention of developing the SEM is to bring together all the plans that are already happening, to support students and make the plan as beneficial and efficient as possible for the college community.

#### 4.2 Budget Report – Esmeralda Abejar

- 2<sup>nd</sup> quarter mid-year budget performance budget report was reviewed in detail for council members.
- Fund 11 FY 2023-2024

Fund	11					
Resource	1000					
			AS of 12/31/2023			
Major Object	Sum of Adopted Budget	Sum of Revised Budget	Sum of Rev/ Exp Net of Abatements	Sum of Encumbrances	Sum of Uncommitted/ Unrealized	% Spent
1	27,902,613.00	28,022,606.00	13,417,072.77	8,646,017.83	5,959,515.40	47.88%
2	7,710,123.00	7,572,454.00	3,554,163.68	3,222,807.10	795,483.22	46.94%
3	14,600,153.00	14,636,851.00	5,806,131.11	6,851,729.52	1,978,990.37	39.67%
4	754,408.00	723,697.00	262,742.95	77,271.27	383,682.78	36.31%
5	15,873,886.00	15,215,277.00	1,385,385.38	1,395,214.27	12,434,677.35	9.11%
6	216,528.00	814,924.00	393,568.59	365,431.73	55,923.68	48.30%
<b>Grand Total</b>	<b>67,057,711.00</b>	<b>66,985,809.00</b>	<b>24,819,064.48</b>	<b>20,558,471.72</b>	<b>21,608,272.80</b>	<b>37.05%</b>

- Part Time & Overload, Academic, Instructional Salaries
  - Budget \$8,581,962.00
  - Actual \$4,522,386.53
- 13xx's accounts % spent: 52.70%

Object	Object Description	Prior Year 2022-23	Current Year 2023/24	Actuals	Balance	%
		Actual	Revised Budget	YTD 12/31/2023		
1330	INSTRUCTORS, PART TIME FALL	2,615,082.48	2,653,447.00	2,638,159.45	15,287.55	99.42%
1331	INSTRUCTORS, PART TIME SUMMER (ODD YR)	829.44	625,557.00	-	625,557.00	0.00%
1332	INSTRUCTORS, PART TIME WINTER	627,382.55	624,899.00	-	624,899.00	0.00%
1333	INSTRUCTORS, PART TIME SPRING	2,491,962.87	2,204,085.00	8,979.62	2,195,105.38	0.41%
1334	INSTRUCTORS, PART TIME SUMMER (EVEN YR)	827,465.85	55,275.00	484,926.34	(429,651.34)	877.30%
1335	INSTRUCTORS, FULL TIME OVERLOAD FALL	706,492.28	512,052.00	878,347.77	(366,295.77)	171.53%
1336	INSTRUCTORS, FULL TIME OVERLOAD SUMMER (EVEN YR)	770,803.32	40,120.00	446,355.22	(406,235.22)	1112.55%
1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER	679,062.66	657,491.00	-	657,491.00	0.00%
1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING	684,294.45	463,863.00	24,386.56	439,476.44	5.26%
1339	INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR)	-	434,381.00	283.50	434,097.50	0.07%
1360	INSTRUCTORS, SUBSTITUTES	86,908.95	-	22,785.29	(22,785.29)	
1370	INSTRUCTORS, EXTRA DUTY	25,880.00	89,304.00	11,315.20	77,988.80	12.67%
1371	INSTRUCTORS, LARGE LECTURE STIPENDS	9,287.58	221,488.00	6,847.58	214,640.42	3.09%
13xx	PT & Overload, Academic, Inst Salary	9,525,452.43	8,581,962.00	4,522,386.53	4,059,575.47	52.70%

- Part Time & Overload, Academic, Non-Instructional Salaries
  - Budget \$813,396.00
  - Annual \$399,021.91
  - 14xx's accounts % spent 49.06%
  - One-Time Funds
  - \$185,000 holding accounts covered additional counseling funds. We strive to continue keeping the expanded services, while watching the one-time funding go away.

Object	Object Description	Prior Year 2022-23	Current Year 2023/24	Actuals	Balance	%
		Actual	Revised Budget	YTD 12/31/2023		
1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATOR	186,228.80	592,653.00	279,428.00	313,225.00	47.15%
1460	LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS /	-	-	-	-	
1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIAN	31,908.92	10,018.00	19,622.16	(9,604.16)	195.87%
1470	NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY	214.77	-	(214.77)	214.77	
1479	EXTRA DUTY STIPENDS	158,173.93	127,969.00	85,037.46	42,931.54	66.45%
1490	ACADEMIC SPECIAL PROJECTS	46,480.04	82,756.00	15,149.06	67,606.94	18.31%
14xx	PT & Overload, Academic, Non-Inst Salary	423,006.46	813,396.00	399,021.91	414,374.09	49.06%

- Holding Accounts – Fund 11
  - Some negative funds are reimbursed by various entities (Book purchases, etc.)
  - Funding reserves shown for Human Performance & Kinesiology Building
  - Other upcoming expense will be variables such as the Class & Comp study resolution, etc. (The expense may come from the College holding accounts, but may change depending on the figures which have not been provided to date) Holding accounts are important for such items as tree trimming, coaches' stipends, commencement expenses, and emergency projects (waters leaks, broken pipes, etc.).
  - Dr. Collins spoke briefly about possible issues with state budgets and potential augmentations in the future.

12.31.23

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 23/24 Adopted Budget	FY 23/24 Revised Budget	FY 23/24 Rev/Exp Net of Abatements	FY 23/24 Encumbrances	Uncommitted / Unrealized
991	OT	N	11	1000	Savings from Permanent Gen.Fund Staff Positions	-	-	-	-	-
993	OT	N	11	1000	sabbatical Holding account	84,400	84,400	-	-	84,400
566	A	Y	11	1000	Annual Commissions rec'd from B&N	97,346	97,346	2,450	-	94,896
560	OT	Y	11	1000	College Fund Balance 1% Contingency	510,558	510,558	-	-	510,558
567	OT	Y	11	1000	One-time District set aside allocation	5,516,477	5,516,477	-	-	5,516,477
728	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	7,430	7,430	6,713	717	-
563	A	Y	11	1000	Annual Commissions rec'd from Follett	439,973	439,973	-	-	439,973
733	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	76,528	76,528	358	2,642	73,528
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,280,073	1,280,073	369,001	250,243	660,829
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	186,948	186,948	227,073	41,689	(81,813)
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back	347,683	347,683	214,413	2,032	131,238
568	OT	Y	11	1000	Facilities Fees Revenue	256,202	256,202	15,362	126,776	113,863
997	OG	Y	11	1000	To/From Permanently Funded Positions	528,243	417,670	-	-	417,670
999	OT	Y	11	1000	Adjusting Account to Address Permanent Increases in College Contracts- obj code 5110	7,615	7,615	-	-	7,615
797	OT	Y	11	1000	Indirect Cost Recovery ( at 83%)	3,056,228	3,094,899	218,673	470,505	2,405,721
					Fund 11- Unrestricted	12,395,704.00	12,323,802.00	1,054,242.09	894,604.45	10,374,955.46
075	A	Y	12	1190	Restricted to Instructional Equipment	108,986	108,986	32,368	26,757	49,861
186	A	Y	12	1190	Veterans Resource Center - FY 19/20	37,668	37,668	30,127	-	7,541
735	A	Y	12	1190	Restricted to Instructional & Library Materials including Instructional Software	1,177,549	1,177,549	198,661	125,557	853,332
1180	A	Y	12	1180	Redevelopment Agency (RDA)	137,746	137,746	3,513	-	134,233
709	A	Y	12	1190	Restricted to Capital Purchases	29,220	29,220	55	-	29,165
191	OT	Y	12	1190	State Appropriation - Stokoe	4,821,967	4,821,967	1,062,537	925,177	2,834,253
					Fund 12 Restricted	6,313,136	6,313,136	1,327,261	1,077,491	3,908,385

• Grants and Categorical Funds

SUMMARY OF GRANTS AND CATEGORICAL FUNDS FY 2023/24

AS 12.31.2023

	Sum of Adopted Budget 23/24	Sum of Revised Budget 23/24	Sum of Actuals as of 12.31.23	Sum of Encumbrances 12.31.23	Sum of Uncommitted Balance as of 12.31.23
<b>Federal - Allocation - Non-Competitive - Non-Renewable</b>	173,000.00	173,000.00	66,205.40	132,024.67	(25,230.07)
SPP 179 - HEERF III AMERICAN RESCUE PLAN	173,000.00	173,000.00	66,205.40	132,024.67	(25,230.07)
<b>Federal - Allocation - Non-Competitive - Renewable</b>	359,774.00	359,774.00	135,404.75	-	224,369.25
SPP 300 - FWS OFF CAMPUS (COMMUNITY SERVICE)	35,977.00	35,977.00	5,132.52	-	30,844.48
SPP 304 - FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC)	323,797.00	323,797.00	129,115.29	-	194,681.71
SPP 305 - FWS ON CAMPUS CALWORKS (75%) / FWS (25%)	-	-	1,156.94	-	(1,156.94)
<b>Federal - Competitive - One Time</b>	1,237,486.00	1,275,432.00	262,744.53	260,703.72	751,983.75
SPP 108 - PATHWAYS TO SUCCESS: CREATING OPPORTUNITIES IN THE ARTS AND HUMANITIES	30,626.00	68,572.00	14,642.28	-	53,929.72
SPP 227 - CA Space Grant - Fund D	8,611.00	8,611.00	7,952.76	87.67	570.57
SPP 271 - NATIONAL CENTER FOR SUPPLY CHAIN AUTOMATION	177,200.00	177,200.00	6,458.92	-	170,741.08
SPP 276 - PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS	920,479.00	920,479.00	217,376.17	252,616.05	450,486.78
SPP 321 - UCR HEALTH PROFESSIONS PATHWAYS	20,000.00	20,000.00	-	-	20,000.00
SPP 329 - NSF IMPROVING UNDERGRADUATE STEM EDUCATION GRANT	80,570.00	80,570.00	16,314.40	8,000.00	56,255.60
<b>Federal - Competitive-Renewal</b>	3,131,350.00	3,434,059.00	823,673.17	752,647.32	1,857,738.51
SPP 078 - NORCO- DISABLED STUDENT SUPPORT SERVICES PROGRAM	321,963.00	321,963.00	96,119.09	74,386.99	151,456.92
SPP 090 - NORCO- STUDENT SUPPORT SERVICES PROGRAM	391,526.00	391,526.00	105,538.82	82,953.79	203,033.39
SPP 091 - NORCO- STUDENT SUPPORT SERVICES STEM PROGRAM	370,624.00	370,624.00	85,797.47	63,486.89	221,339.64
SPP 203 - CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS	282,299.00	282,299.00	83,501.49	82,565.39	116,232.12
SPP 282 - UPWARD BOUND MATH AND SCIENCE	-	299,038.00	-	-	299,038.00
SPP 284 - UPWARD BOUND - NORTE VISTA HIGH SCHOOL 22/27	636,770.00	636,770.00	141,267.21	141,234.12	354,268.67
SPP 285 - UPWARD BOUND - CENTENNIAL HIGH SCHOOL 22/27	458,485.00	458,485.00	163,023.91	166,529.89	129,131.20
SPP 286 - UPWARD BOUND - CORONA HIGH SCHOOL 22/27	399,407.00	399,407.00	55,926.87	50,547.06	292,933.07
SPP 366 - TANF (TEMPORARY ASSTCE TO NEEDY FAMILIES)	42,942.00	42,942.00	6,427.47	8,253.33	28,261.20
SPP 370 - PERKINS - TITLE I-C	222,274.00	225,945.00	85,377.97	81,299.20	59,267.83
SPP 730 - VETERANS EDUCATION	5,060.00	5,060.00	692.87	1,590.66	2,776.47
<b>Local-Competitive Grant -One Time</b>	62,500.00	62,500.00	10,000.00	9,887.40	42,612.60
SPP 134 - CACT-SEMINARS	2,722.00	2,722.00	-	-	2,722.00
SPP 228 - REACH GRANT	25,000.00	25,000.00	-	-	25,000.00
SPP 238 - ADULT LERNER FOCUSED SEM GRANT	22,278.00	22,278.00	-	9,887.40	12,390.60
SPP 248 - LUMINA FOUNDATION	12,500.00	12,500.00	10,000.00	-	2,500.00
<b>Private - Competitive Grant-One Time</b>	1,684.00	1,684.00	-	-	1,684.00
SPP 195 - NORCO COLLEGE INDUSTRY AND INCLUSION	1,684.00	1,684.00	-	-	1,684.00
<b>State - Categorical - Allocation - Non- Grant Funded-One Time</b>	4,847,165.00	4,847,164.00	776,787.11	218,792.77	3,851,584.12
SPP 048 - ETHNIC STUDIES	48,695.00	48,695.00	-	-	48,695.00
SPP 082 - AB 1705 EQUITABLE PLACEMENT, SUPPORT AND COMPLETION	423,443.00	423,443.00	31,843.80	42,507.87	349,091.33
SPP 104 - ZERO TEXTBOOK COST PROGRAM	182,153.00	182,153.00	3,456.07	-	178,696.93
SPP 140 - STUDENT FOOD & HOUSING SUPPORT (BASIC NEEDS) - PHASE 2	17,960.00	17,960.00	64,433.10	47,729.86	(94,202.96)
SPP 166 - FOSTER YOUTH INNOVATION IN HIGHER EDUCATION GRANT	62,714.00	62,714.00	829.25	6,903.42	54,981.33
SPP 184 - COLLEGE AND CAREER ACCESS PATHWAYS	46,301.00	46,301.00	-	-	46,301.00
SPP 187 - WORKFORCE DEVELOPMENT PRG - FY 19/20	500,000.00	500,000.00	-	-	500,000.00
SPP 220 - REGIONAL EQUITY AND RECOVERY PARTNERSHIP	59,693.00	59,692.00	2,500.00	-	57,192.00
SPP 268 - COVID BLOCK GRANT	3,424,197.00	3,424,197.00	605,645.99	88,490.42	2,730,060.59
SPP 380 - STRONG WORKFORCE PROGRAM LOCAL 21/22	36,511.00	36,511.00	36,511.16	-	(0.16)
SPP 382 - AB-86 ADULT EDUCATION BLOCK GRANT	45,498.00	45,498.00	31,567.74	33,161.20	(19,230.94)
<b>State - Categorical - Allocation - Non- Grant Funded-Ongoing</b>	14,199,479.00	15,341,267.00	4,683,465.93	4,482,466.48	6,175,334.59
SPP 008 - STUDENT EQUITY AND ACHIEVEMENT	3,139,913.00	3,139,913.00	1,570,001.16	1,393,490.38	176,421.46
SPP 032 - VETERAN RESOURCE CENTER - ONGOING	160,334.00	160,334.00	63,009.13	30,263.34	67,061.53
SPP 038 - ASIAN AMERICAN, NATIVE HAWAIIAN & PACIFIC ISLANDER STUDENT ACHIEVEMENT	150,697.00	280,297.00	954.42	-	279,342.58
SPP 044 - RETENTION & ENROLLMENT OUTREACH	623,683.00	623,683.00	227,394.00	155,158.54	241,130.46
SPP 045 - NEXTUP (CAFYES)	429,988.00	429,988.00	129,891.71	103,897.43	196,198.86



**SUMMARY OF GRANTS AND CATEGORICAL FUNDS FY 2023/24**

**AS 12.31.2023**

SPP 051 - CALIFORNIA COLLEGE PROMISE (AB 19)	705,609.00	705,609.00	41,490.28	22,533.46	641,585.26
SPP 060 - EOPS	1,251,640.00	1,251,640.00	406,818.53	314,699.57	530,121.90
SPP 061 - EOPS CARE	165,239.00	165,239.00	18,497.41	1,696.43	145,045.16
SPP 067 - SFAA - CAPACITY (old term Augmentation)	355,527.00	355,527.00	172,387.29	108,807.78	74,331.93
SPP 069 - SFAA - BASE (old term BFAP)	82,611.00	82,611.00	38,405.91	41,311.12	2,893.97
SPP 075 - INSTRUCTIONAL EQUIPMENT	108,986.00	108,986.00	32,367.93	26,757.05	49,861.02
SPP 110 - MESA-MATHEMATICS, ENGINEERING, AND SCIENCE ACHIEVEMENT PROGRAM	795,679.00	795,679.00	73,033.49	78,682.93	643,962.58
SPP 114 - BASIC NEEDS CENTERS	539,129.00	539,129.00	169,485.20	198,237.07	171,406.73
SPP 141 - FINANCIAL AID TECHNOLOGY	69,796.00	69,796.00	26,805.18	-	42,990.82
SPP 143 - GUIDED PATHWAYS 22/26	316,344.00	316,344.00	71,609.29	42,271.85	202,462.86
SPP 150 - MENTAL HEALTH SUPPORT	292,886.00	292,886.00	113,290.89	131,055.05	48,540.06
SPP 155 - DREAMER RESOURCE LIAISON SUPPORT	92,151.00	92,151.00	37,340.36	41,328.40	13,482.24
SPP 180 - DSP&S	1,407,543.00	1,322,990.00	578,039.01	663,913.04	81,037.95
SPP 186 - VETERANS RESOURCE CENTER - FY 19/20	37,668.00	37,668.00	30,127.21	-	7,540.79
SPP 249 - UMOJA COMMUNITY EDUCATION FOUNDATION	-	274,896.00	-	-	274,896.00
SPP 294 - Strong Workforce Program Local 22/23	951,603.00	951,603.00	358,381.16	502,280.84	90,941.00
SPP 295 - STRONG WORKFORCE PROGRAM REGIONAL 22/23	512,929.00	512,929.00	60,861.80	59,394.12	392,673.08
SPP 353 - CALIFORNIA APPRENTICESHIP INITIATIVE - FY 21/22	405,729.00	405,729.00	39,411.91	203,768.02	162,549.07
SPP 367 - CAL WORKS	285,044.00	285,044.00	117,962.05	133,488.81	33,593.14
SPP 381 - STRONG WORKFORCE PROGRAM REGIONAL 21/22	111,982.00	111,982.00	107,184.83	83,024.07	(78,226.90)
SPP 709 - NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE	29,220.00	29,220.00	55.20	-	29,164.80
SPP 735 - LOTTERY	1,177,549.00	1,177,549.00	198,660.58	146,407.18	832,481.24
SPP 324 - STRONG WORKFORCE PROGRAM LOCAL 23/24	-	821,845.00	-	-	821,845.00
<b>State - Non-Categorical - Competitive - Grant Funded - One Time</b>	<b>519,911.00</b>	<b>1,543,786.00</b>	<b>190,217.62</b>	<b>91,985.90</b>	<b>1,261,582.48</b>
SPP 033 - FOSTER YOUTH DUAL ENROLLMENT PROJECT	25,870.00	25,870.00	2,851.17	-	23,018.83
SPP 121 - MIDDLE COLLEGE HIGH SCHOOL - NORCO	93,677.00	93,677.00	74,288.21	41,641.53	(22,252.74)
SPP 213 - RISING SCHOLARS NETWORK	222,703.00	222,703.00	64,535.26	23,524.38	134,643.36
SPP 218 - LGBTQ+	60,679.00	60,679.00	1,439.62	5,558.84	53,680.54
SPP 232 - CALIFORNIA COLLEGE PATHWAYS FUND GRANT	7,639.00	7,639.00	7,639.24	-	(0.24)
SPP 244 - HRTF (TO STUDY AND DEVELOP PROGRAMS IN THE HEALTHCARE SECTOR FOR NC)	35,000.00	35,000.00	-	-	35,000.00
SPP 247 - EEIC TSNE UPLIFT PROJECT	73,131.00	73,131.00	20,168.74	21,261.15	31,701.11
SPP 251 - INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCO	1,212.00	1,212.00	-	-	1,212.00
SPP 270 - COLLEGE FELLOWS	-	71,747.00	19,295.38	-	52,451.62
SPP 323 - RISING SCHOLARS JUVENILE JUSTICE	-	607,954.00	-	-	607,954.00
SPP 326 - LAUNCH APPRENTICESHIP - INNOVATION	-	344,174.00	-	-	344,174.00
<b>State - Non-Categorical - Competitive - Grant Funded - Ongoing</b>	<b>1,686,654.00</b>	<b>1,686,654.00</b>	<b>12,232.70</b>	<b>-</b>	<b>1,674,421.30</b>
SPP 196 - LAEP - GENERAL ADMIN AND ACTUAL REVENUE	1,686,654.00	1,686,654.00	-	-	1,686,654.00
SPP 197 - LAEP - STUDENT EMPLOYMENT TYPE 1 (ON CAMPUS)	-	-	12,778.22	-	(12,778.22)
SPP 226 - INVENTION AND INCLUSIVE INNOVATION (I3) INITIATIVE	-	-	(545.52)	-	545.52
<b>State-Appropriation</b>	<b>7,445,683.00</b>	<b>10,445,683.00</b>	<b>1,740,891.47</b>	<b>3,918,438.91</b>	<b>4,786,352.62</b>
SPP 094 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 2	1,623,716.00	1,623,716.00	676,709.71	365,827.80	581,178.49
SPP 191 - EARLY CHILDHOOD EDUCATION CENTER	4,821,967.00	4,821,967.00	1,062,537.43	3,552,611.11	206,818.46
SPP 192 - NEW WORKFORCE DEVELOPMENT CENTER	1,000,000.00	1,000,000.00	-	-	1,000,000.00
SPP 194 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)	-	-	1,644.33	-	(1,644.33)
SPP 394 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 3	-	3,000,000.00	-	-	3,000,000.00
<b>Grand Total</b>	<b>33,664,686.00</b>	<b>39,171,003.00</b>	<b>8,701,622.68</b>	<b>9,866,947.17</b>	<b>20,602,433.15</b>

Resource Council 02.22.2024

- COVID Recovery Block Grant
  - Allocation to NC = 3,487,499.00
  - 2022/23 Expenses = - 63,302.00
  - Carryover to 23/24= 3,424,197
  - Expenses & Encumbrances= -749,012.46
  - Available balance = 2,675,184.86
  
- Governors State Budget Proposal Update:
  - Stock market decline and reduced income tax collection from last year is presenting revenue collection issues.
  - Potential Budget Solutions:
    - \$13.1 Billion Reserve drawdown
    - \$8.5 Billion Spending reductions
    - \$5.7 Billion Increased tax revenues and internal borrowing
    - \$5.1 Billion Delayed spending
    - \$3.4 Billion Funding shifts
    - \$2.1 Billion Deferrals
  - Projected Future Operating Deficit
    - \$37 Billion FY 2025/26
    - \$30 Billion FY 2026/27
    - \$28 Billion FY 2027/28

- LAO (Legislature Analyst Office) projects a 68 Billion deficit vs the Governor's \$38 Billion deficit – but the data is currently not clear due to property tax deficit, etc.
- No major core reductions to programs or services in the proposal
  - .76% COLA
  - Enrollment growth of .5%
- New funding floor goes into place 2025/26
  - FTES floor is reset using the 2024/25 FTES enrollment numbers
  - Norco College is working hard to get back to pre-pandemic enrollment
- Proposition 98 Minimum Guarantee
  - FY 2022/23 approved budget set the K-14 minimum guarantee at \$106.9 billion...now revised to \$98.3 billion.
  - FY 2023/24 approved budget set the K-14 minimum guarantee at \$108.8 billion...now revised to \$105.6 billion.
  - FY 2024/25 Governor estimates the guarantee at \$109.1 billion...Community College share of Prop98 is 10.93%



- Proposition 98 Information Continued...
  - \$10.8 Billion – Total decrease over FY 2022/23 (10.98%)
  - \$14.8 Billion – Lower constitutionally required spending
  - \$8.0 Billion – Reduced funding to constitutional level without impacting existing K-14 education budgets. Statutory changes are being proposed, to include supplemental payments totaling \$8 billion over 5 years
  - \$5.7 Billion – Reserve withholdings
  - \$1.1 Billion – Baseline spending reduction

Unrestricted Ongoing RevenueCommunity College System

## Increased Unrestricted Ongoing Revenue

## Apportionment\*

• Growth (.50%),	\$29.6 m
• COLA (.76%),	<u>\$69.1 m</u>
<b>Total Apportionment/Unrestricted Ongoing Revenues</b>	<b>\$98.7 m</b>

• Unrestricted one-time revenue	\$ -
<b>Total Unrestricted Revenues</b>	<b>\$ 98.7 m</b>

Restricted Ongoing RevenuesCommunity College System

COLA for Categorical programs**	\$9.3 m
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## One-Time Revenues

-Expand Nursing Program Capacity	\$60.0 m
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## Other Restricted Revenue

-Physical Plant & Instructional Equipment	-
-Proposition 51 – State GO Bond (1 Continuing Project)*	<u>\$29.3 m</u>

**Total Restricted Revenue \$98.6 m**

\*Additional Projects may be added to the May Revise.

\*\* Categorical Programs that the Governor's Budget Proposal included to receive COLA are: DSP&S, EPO&S, CARE, CalWorks, Adult Education, and Apprenticeship. Large programs such as Student Equity & Achievement and Student Success Completion Grant were not included to receive COLA.

- Pension Relief – The Governor's FY 2024/25 budget proposal does not provide for additional pension relief for community college districts. The CalSTRS rate is not scheduled to change from the current rate of 19.10% but the CalPERS rate is scheduled to increase from 26.68% to 27.80%
- Hold Harmless Protection – No changes were proposed to the expiration of "Hold Harmless" protection at the end of FY 2024/25
- Student Housing Grant Program – The Governor's budget proposal includes funding for UC and CSU Student Housing Project Lease Revenue Bonds issued by those systems. It also includes a statement that the "Department of Finance will pursue a trailer bill for Statewide Lease Revenue Bond Program" for Community College by the May Revise. The Governor's Budget Proposal redirects \$61.5 million designated for annual rent subsidies for Affordable Student Housing to Affordable Student Housing Projects.
- BAM - Budget Allocation Model Update:
  - Meeting with district continuously to work on developing a treatment for "District Operations" costs identified at BAM Phase IV – the subcommittee met on 2/8/24.
  - Norco College is working on implementing the District BAM locally at the college level that focuses on efficiency and cost saving where we can find them.
    - Continue to look at resource needs for each discipline framework
    - Overall implementations of College Strategic Plans, which drives our goals and objectives
    - Both FTES efficiency and college efficiency is evaluated
    - Look at errors or variables that may affect efficiency
    - What are the impacts of less efficient programs,
    - Look at schedule modifications which may help meet more of student needs and improve efficiency.
    - Look at non-instructional budgets to find surpluses that can be re-directed to improving services to better improve our strategic plan.

- Analyze/implement budget development improvements that allow for planning (In progress)
- Analyze strategic programs/considerations that impact the cost of an FTES (In progress)
- Further consider the “Comprehensive College” allocation (In progress)

## **5. Good of the Order**

- None

## **6. Adjournment: 1:53pm**

### **Fall 2023 and Spring 2024 Meeting Dates:**

\*Sept 28 \*Oct 26 \*Nov 16 (Note: Moved up 1 week due to holiday)  
\*Feb 22 \*Mar 28 \*Apr 25 \*May 23





# STRATEGIC ENROLLMENT MANAGEMENT PLAN

PRESENTATION TO  
ACADEMIC, STUDENT SUPPORT, RESOURCES, AND  
INSTITUTIONAL EFFECTIVENESS & GOVERNANCE  
COUNCILS

NORCO COLLEGE  
FEBRUARY 22, 2024

# AGENDA

- 01 History
- 02 Expected outcomes
- 03 Chapter overviews
- 04 We need YOU

# HISTORY

## **May 2023**

Norco College accepted to 2023-24  
CCCCO SEM Cohort

## **June 2023**

Reviewed SEM Self-Assessment  
Attended SEM Academy

## **Fall 2023**

Explored options and identified SEM format  
Developed first draft  
Met with Coaches



## **January 2024**

Attended Midpoint Convening  
Developed Final Draft

## **Spring 2024**

Seek feedback | Collegewide  
Incorporate feedback | Finalize Draft  
Meet with Group & with Coaches  
Obtain approvals | AC / CC & NCAS  
Information Item | other Governance Councils  
Send to Executive Cabinet & President  
Attend Final Convening of SEM Academy



# HISTORY

## The Team

Kaneesha Tarrant | Vice President, Student Services

Carol Farrar | Interim Vice President, Academic Affairs

Tenisha James | Vice President, Planning & Development

David Schlanger | Interim Dean, Student Services

Ross Miyashiro | Acting Dean, Enrollment Services

Quinton Bemiller | Dean, Instruction

Caitlin Busso | Institutional Research Specialist

Kimberly Bell | DRC Counselor/LD Specialist *and* Academic Senate President

Patty Worsham | Professor of Business Administration *and* Academic Planning Chair (Chair of Chairs)

## Coaches

Erica Biely | Senior Research Analyst | *Allan Hancock College*

Mary-Jo Apigo | Vice President, Academic Affairs | *Los Angeles Pierce College*

### **Former valued group members**

*Jason Parks | former interim Vice President, Academic Affairs*

*Mark DeAsis | former Dean of Admission & Records*

*Peggy Campo | former Dean of Instruction*



# EXPECTED OUTCOMES

## **Holistic**

Fulfil Norco College's mission and enable students to efficiently attain educational goals

## **Guided Pathways**

Fully implement the four pillars and make visible within the SEM Plan

## **Fiscal Responsibility**

Maintain adequate resources by intentionally managing elements of the Student Centered Funding Formula (SCFF)



## **Equity**

Achieve equitable outcomes for students through SEM Plan implementation

## **Integration**

Align the work with

- College mission & vision
- College Educational Master Plan
- Other College-level Plans
- RCCD Plans
- CCCCO Plan
- Other framing documents

# CHAPTER OVERVIEW

## **Chapter 1 & 2**

Introduction / Overview

Mission / Vision

## **Chapter 3**

Six SEM goals

Strategies

## **Chapter 4**

Enrollment Targets

Schedule Development

SEM Calendar



## **Chapter 5**

Strategic Enrollment Management Workgroup

Membership and charge

## **Chapter 6**

SEM Plan Implementation and Assessment

## **Appendix**

Plans & framing documents

Schedule Development Guidelines & Target Monitoring

Data Review





# WE NEED YOU

The plan will be open for feedback through

**March 11, 2024.**

Questions?





# Resource Council February 22, 2024

## **TOPICS:**

- **FY 23/24 Mid-Year Budget Performance Report (Handout)**
- **Holding Account Balances (Fund 11 & 12) (Handout)**
- **List of Grants & Categorical funds - (Fund 12)- (Handout)**
- **23/24 Budget update**
- **Budget Allocation Model Revision update**

**Presenters: Dr. Michael T. Collins, VP Business Services**

**Esmeralda Abejar, MBA, Director, Business Services**

# FUND 11 FY 23/24

## Mid-Year Budget Performance Report

Fund	11					
Resource	1000					
			AS of 12/31/2023			
Major Object	Sum of Adopted Budget	Sum of Revised Budget	Sum of Rev/ Exp Net of Abatements	Sum of Encumbrances	Sum of Uncommitted/ Unrealized	% Spent
1	27,902,613.00	28,022,606.00	13,417,072.77	8,646,017.83	5,959,515.40	47.88%
2	7,710,123.00	7,572,454.00	3,554,163.68	3,222,807.10	795,483.22	46.94%
3	14,600,153.00	14,636,851.00	5,806,131.11	6,851,729.52	1,978,990.37	39.67%
4	754,408.00	723,697.00	262,742.95	77,271.27	383,682.78	36.31%
5	15,873,886.00	15,215,277.00	1,385,385.38	1,395,214.27	12,434,677.35	9.11%
6	216,528.00	814,924.00	393,568.59	365,431.73	55,923.68	48.30%
<b>Grand Total</b>	<b>67,057,711.00</b>	<b>66,985,809.00</b>	<b>24,819,064.48</b>	<b>20,558,471.72</b>	<b>21,608,272.80</b>	<b>37.05%</b>

# 23/24 Mid-Year Budget Performance Report

- Part Time & Overload, Academic, *Inst. Salaries*.
  - Budget \$8,581,962.00
  - Actual \$4,522,386.53
- 13xx's accounts % spent 52.70%

Object	Object Description	Prior Year 2022-23	Current Year 2023/24	Actuals	Balance	%
		Actual	Revised Budget	YTD 12/31/2023		Used
1330	INSTRUCTORS, PART TIME FALL	2,615,082.48	2,653,447.00	2,638,159.45	15,287.55	99.42%
1331	<i>INSTRUCTORS, PART TIME SUMMER (ODD YR)</i>	829.44	625,557.00	-	625,557.00	0.00%
1332	INSTRUCTORS, PART TIME WINTER	627,382.55	624,899.00	-	624,899.00	0.00%
1333	INSTRUCTORS, PART TIME SPRING	2,491,962.87	2,204,085.00	8,979.62	2,195,105.38	0.41%
1334	<i>INSTRUCTORS, PART TIME SUMMER (EVEN YR)</i>	827,465.85	55,275.00	484,926.34	(429,651.34)	877.30%
1335	INSTRUCTORS, FULL TIME OVERLOAD FALL	706,492.28	512,052.00	878,347.77	(366,295.77)	171.53%
1336	<i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER (EVEN YR)</i>	770,803.32	40,120.00	446,355.22	(406,235.22)	1112.55%
1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER	679,062.66	657,491.00	-	657,491.00	0.00%
1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING	684,294.45	463,863.00	24,386.56	439,476.44	5.26%
1339	<i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR)</i>	-	434,381.00	283.50	434,097.50	0.07%
1360	INSTRUCTORS, SUBSTITUTES	86,908.95	-	22,785.29	(22,785.29)	
1370	INSTRUCTORS, EXTRA DUTY	25,880.00	89,304.00	11,315.20	77,988.80	12.67%
1371	INSTRUCTORS, LARGE LECTURE STIPENDS	9,287.58	221,488.00	6,847.58	214,640.42	3.09%
13xx	PT & Overload, Academic, Inst Salary	9,525,452.43	8,581,962.00	4,522,386.53	4,059,575.47	52.70%

# 23/24 Mid-Year Budget Performance Report

- Part Time & Overload, Academic, ***Non-Inst. Salaries.***
  - Budget \$813,396.00
  - Actual \$399,021.91
- 14xx's accounts % spent 49.06%

Object	Object Description	Prior Year 2022-23	Current Year 2023/24	Actuals	Balance	%
		Actual	Revised Budget	YTD 12/31/2023		Used
1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATOR	186,228.80	592,653.00	279,428.00	313,225.00	47.15%
1460	LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS /	-	-	-	-	
1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIAN	31,908.92	10,018.00	19,622.16	(9,604.16)	195.87%
1470	NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY	214.77	-	(214.77)	214.77	
1479	EXTRA DUTY STIPENDS	158,173.93	127,969.00	85,037.46	42,931.54	66.45%
1490	ACADEMIC SPECIAL PROJECTS	46,480.04	82,756.00	15,149.06	67,606.94	18.31%
14xx	PT & Overload, Academic, Non-Inst Salary	423,006.46	813,396.00	399,021.91	414,374.09	49.06%



# FUND 11-Holding Accounts

## Norco College Holding Accounts

12.31.23

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 23/24 Adopted Budget	FY 23/24 Revised Budget	FY 23/24 Rev/Exp Net of Abatements	FY 23/24 Encumbrances	Uncommitted / Unrealized
991	OT	N	11	1000	Savings from Permanent Gen.Fund Staff Positions	-	-	-	-	-
993	OT	N	11	1000	sabbatical Holding account	84,400	84,400	-	-	84,400
566	A	Y	11	1000	Annual Commissions rec'd from B&N	97,346	97,346	2,450	-	94,896
560	OT	Y	11	1000	College Fund Balance 1% Contingency	510,558	510,558	-	-	510,558
567	OT	Y	11	1000	One-time District set aside allocation	5,516,477	5,516,477	-	-	5,516,477
728	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	7,430	7,430	6,713	717	-
563	A	Y	11	1000	Annual Commissions rec'd from Follett	439,973	439,973	-	-	439,973
733	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	76,528	76,528	358	2,642	73,528
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,280,073	1,280,073	369,001	250,243	660,829
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	186,948	186,948	227,073	41,689	(81,813)
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	347,683	347,683	214,413	2,032	131,238
568	OT	Y	11	1000	Facilities Fees Revenue	256,202	256,202	15,562	126,776	113,863
997	OG	Y	11	1000	To/From Permanently Funded Positions	528,243	417,670	-	-	417,670
999	OT	Y	11	1000	Adjusting Account to Address Permanent Increases in College Contracts- obj code 5110	7,615	7,615	-	-	7,615
797	OT	Y	11	1000	Indirect Cost Recovery ( at 83%)	3,056,228	3,094,899	218,673	470,505	2,405,721
					<b>Fund 11- Unrestricted</b>	<b>12,395,704.00</b>	<b>12,323,802.00</b>	<b>1,054,242.09</b>	<b>894,604.45</b>	<b>10,374,955.46</b>
075	A	Y	12	1190	Restricted to Instructional Equipment	108,986	108,986	32,368	26,757	49,861
186	A	Y	12	1190	Veterans Resource Center - FY 19/20	37,668	37,668	30,127	-	7,541
735	A	Y	12	1190	Restricted to Instructional & Library Materials including Instructional Software	1,177,549	1,177,549	198,661	125,557	853,332
1180	A	Y	12	1180	Redevelopment Agency (RDA)	137,746	137,746	3,513	-	134,233
709	A	Y	12	1190	Restricted to Capital Purchases	29,220	29,220	55	-	29,165
191	OT	Y	12	1190	State Appropriation - Stokoe	4,821,967	4,821,967	1,062,537	925,177	2,834,253
					<b>Fund 12 Restricted</b>	<b>6,313,136</b>	<b>6,313,136</b>	<b>1,327,261</b>	<b>1,077,491</b>	<b>3,908,385</b>

# Grants and Categorical Funds

## SUMMARY OF GRANTS AND CATEGORICAL FUNDS FY 2023/24 AS 12.31.2023

	Sum of Adopted Budget 23/24	Sum of Revised Budget 23/24	Sum of Actuals as of 12.31.23	Sum of Encumbrances 12.31.23	Sum of Uncommitted Balance as of 12.31.23
<b>Federal - Allocation - Non-Competitive - Non-Renewable</b>	<b>173,000.00</b>	<b>173,000.00</b>	<b>66,205.40</b>	<b>132,024.67</b>	<b>(25,230.07)</b>
SPP 179 - HEERF III AMERICAN RESCUE PLAN	173,000.00	173,000.00	66,205.40	132,024.67	(25,230.07)
<b>Federal - Allocation - Non-Competitive - Renewable</b>	<b>359,774.00</b>	<b>359,774.00</b>	<b>135,404.75</b>	<b>-</b>	<b>224,369.25</b>
SPP 300 - FWS OFF CAMPUS (COMMUNITY SERVICE)	35,977.00	35,977.00	5,132.52	-	30,844.48
SPP 304 - FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC)	323,797.00	323,797.00	129,115.29	-	194,681.71
SPP 305 - FWS ON CAMPUS CALWORKS (75%) / FWS (25%)	-	-	1,156.94	-	(1,156.94)
<b>Federal - Competitive - One Time</b>	<b>1,237,486.00</b>	<b>1,275,432.00</b>	<b>262,744.53</b>	<b>260,703.72</b>	<b>751,983.75</b>
SPP 108 - PATHWAYS TO SUCCESS: CREATING OPPORTUNITIES IN THE ARTS AND HUMANITIES	30,626.00	68,572.00	14,642.28	-	53,929.72
SPP 227 - CA Space Grant - Fund D	8,611.00	8,611.00	7,952.76	87.67	570.57
SPP 271 - NATIONAL CENTER FOR SUPPLY CHAIN AUTOMATION	177,200.00	177,200.00	6,458.92	-	170,741.08
SPP 276 - PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS	920,479.00	920,479.00	217,376.17	252,616.05	450,486.78
SPP 321 - UCR HEALTH PROFESSIONS PATHWAYS	20,000.00	20,000.00	-	-	20,000.00
SPP 329 - NSF IMPROVING UNDERGRADUATE STEM EDUCATION GRANT	80,570.00	80,570.00	16,314.40	8,000.00	56,255.60
<b>Federal - Competitive-Renewal</b>	<b>3,131,350.00</b>	<b>3,434,059.00</b>	<b>823,673.17</b>	<b>752,647.32</b>	<b>1,857,738.51</b>
SPP 078 - NORCO- DISABLED STUDENT SUPPORT SERVICES PROGRAM	321,963.00	321,963.00	96,119.09	74,386.99	151,456.92
SPP 090 - NORCO- STUDENT SUPPORT SERVICES PROGRAM	391,526.00	391,526.00	105,538.82	82,953.79	203,033.39
SPP 091 - NORCO- STUDENT SUPPORT SERVICES STEM PROGRAM	370,624.00	370,624.00	85,797.47	63,486.89	221,339.64
SPP 203 - CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS	282,299.00	282,299.00	83,501.49	82,565.39	116,232.12
SPP 282 - UPWARD BOUND MATH AND SCIENCE	-	299,038.00	-	-	299,038.00
SPP 284 - UPWARD BOUND - NORTE VISTA HIGH SCHOOL 22/27	636,770.00	636,770.00	141,267.21	141,234.12	354,268.67
SPP 285 - UPWARD BOUND - CENTENNIAL HIGH SCHOOL 22/27	458,485.00	458,485.00	163,023.91	166,329.89	129,131.20
SPP 286 - UPWARD BOUND - CORONA HIGH SCHOOL 22/27	399,407.00	399,407.00	55,926.87	50,547.06	292,933.07
SPP 366 - TANF (TEMPORARY ASSTCE TO NEEDY FAMILIES)	42,942.00	42,942.00	6,427.47	8,253.33	28,261.20
SPP 370 - PERKINS - TITLE I-C	222,274.00	225,945.00	85,377.97	81,299.20	59,267.83
SPP 730 - VETERANS EDUCATION	5,060.00	5,060.00	692.87	1,590.66	2,776.47
<b>Local-Competitive Grant -One Time</b>	<b>62,500.00</b>	<b>62,500.00</b>	<b>10,000.00</b>	<b>9,887.40</b>	<b>42,612.60</b>
SPP 134 - CACT-SEMINARS	2,722.00	2,722.00	-	-	2,722.00
SPP 228 - REACH GRANT	25,000.00	25,000.00	-	-	25,000.00
SPP 238 - ADULT LERNER FOCUSED SEM GRANT	22,278.00	22,278.00	-	9,887.40	12,390.60
SPP 248 - LUMINA FOUNDATION	12,500.00	12,500.00	10,000.00	-	2,500.00
<b>Private - Competitive Grant-One Time</b>	<b>1,684.00</b>	<b>1,684.00</b>	<b>-</b>	<b>-</b>	<b>1,684.00</b>
SPP 195 - NORCO COLLEGE INDUSTRY AND INCLUSION	1,684.00	1,684.00	-	-	1,684.00
<b>State - Categorical - Allocation - Non- Grant Funded- One Time</b>	<b>4,847,165.00</b>	<b>4,847,164.00</b>	<b>776,787.11</b>	<b>218,792.77</b>	<b>3,851,584.12</b>
SPP 048 - ETHNIC STUDIES	48,695.00	48,695.00	-	-	48,695.00
SPP 082 - AB 1705 EQUITABLE PLACEMENT, SUPPORT AND COMPLETION	423,443.00	423,443.00	31,843.80	42,507.87	349,091.33
SPP 104 - ZERO TEXTBOOK COST PROGRAM	182,153.00	182,153.00	3,456.07	-	178,696.93
SPP 140 - STUDENT FOOD & HOUSING SUPPORT (BASIC NEEDS) - PHASE 2	17,960.00	17,960.00	64,433.10	47,729.86	(94,202.96)
SPP 166 - FOSTER YOUTH INNOVATION IN HIGHER EDUCATION GRANT	62,714.00	62,714.00	829.25	6,903.42	54,981.33
SPP 184 - COLLEGE AND CAREER ACCESS PATHWAYS	46,301.00	46,301.00	-	-	46,301.00
SPP 187 - WORKFORCE DEVELOPMENT PRG - FY 19/20	500,000.00	500,000.00	-	-	500,000.00
SPP 220 - REGIONAL EQUITY AND RECOVERY PARTNERSHIP	59,693.00	59,692.00	2,500.00	-	57,192.00
SPP 268 - COVID BLOCK GRANT	3,424,197.00	3,424,197.00	605,645.99	88,490.42	2,730,060.59
SPP 380 - STRONG WORKFORCE PROGRAM LOCAL 21/22	36,511.00	36,511.00	36,511.16	-	(0.16)
SPP 382 - AB-86 ADULT EDUCATION BLOCK GRANT	45,498.00	45,498.00	31,567.74	33,161.20	(19,230.94)
<b>State - Categorical - Allocation - Non- Grant Funded- Ongoing</b>	<b>14,199,479.00</b>	<b>15,341,267.00</b>	<b>4,683,465.93</b>	<b>4,482,466.48</b>	<b>6,175,334.59</b>
SPP 008 - STUDENT EQUITY AND ACHIEVEMENT	3,139,913.00	3,139,913.00	1,570,001.16	1,393,490.38	176,421.46
SPP 032 - VETERAN RESOURCE CENTER - ONGOING	160,334.00	160,334.00	63,009.13	30,263.34	67,061.53
SPP 038 - ASIAN AMERICAN, NATIVE HAWAIIAN & PACIFIC ISLANDER STUDENT ACHIEVEMENT	150,697.00	280,297.00	954.42	-	279,342.58
SPP 044 - RETENTION & ENROLLMENT OUTREACH	623,683.00	623,683.00	227,394.00	155,158.54	241,130.46
SPP 045 - NEXTUP (CAFYES)	429,988.00	429,988.00	129,891.71	103,897.43	196,198.86

# Grants and Categorical Funds

## SUMMARY OF GRANTS AND CATEGORICAL FUNDS FY 2023/24 AS 12.31.2023

SPP 051 - CALIFORNIA COLLEGE PROMISE (AB 19)	705,609.00	705,609.00	41,490.28	22,533.46	641,585.26
SPP 060 - EOPS	1,251,640.00	1,251,640.00	406,818.53	314,699.57	530,121.90
SPP 061 - EOPS CARE	165,239.00	165,239.00	18,497.41	1,696.43	145,045.16
SPP 067 - SFAA - CAPACITY (old term Augmentation)	355,527.00	355,527.00	172,387.29	108,807.78	74,331.93
SPP 069 - SFAA - BASE (old term BFAP)	82,611.00	82,611.00	38,405.91	41,311.12	2,893.97
SPP 075 - INSTRUCTIONAL EQUIPMENT	108,986.00	108,986.00	32,367.93	26,757.05	49,861.02
SPP 110 - MESA-MATHEMATICS, ENGINEERING, AND SCIENCE ACHIEVEMENT PROGRAM	795,679.00	795,679.00	73,033.49	78,682.93	643,962.58
SPP 114 - BASIC NEEDS CENTERS	539,129.00	539,129.00	169,485.20	198,237.07	171,406.73
SPP 141 - FINANCIAL AID TECHNOLOGY	69,796.00	69,796.00	26,805.18	-	42,990.82
SPP 143 - GUIDED PATHWAYS 22/26	316,344.00	316,344.00	71,609.29	42,271.85	202,462.86
SPP 150 - MENTAL HEALTH SUPPORT	292,886.00	292,886.00	113,290.89	131,055.05	48,540.06
SPP 155 - DREAMER RESOURCE LIAISON SUPPORT	92,151.00	92,151.00	37,340.36	41,328.40	13,482.24
SPP 180 - DSP&S	1,407,543.00	1,322,990.00	578,039.01	663,913.04	81,037.95
SPP 186 - VETERANS RESOURCE CENTER - FY 19/20	37,668.00	37,668.00	30,127.21	-	7,540.79
SPP 249 - UMOJA COMMUNITY EDUCATION FOUNDATION	-	274,896.00	-	-	274,896.00
SPP 294 - Strong Workforce Program Local 22/23	951,603.00	951,603.00	358,381.16	502,280.84	90,941.00
SPP 295 - STRONG WORKFORCE PROGRAM REGIONAL 22/23	512,929.00	512,929.00	60,861.80	59,394.12	392,673.08
SPP 353 - CALIFORNIA APPRENTICESHIP INITIATIVE - FY 21/22	405,729.00	405,729.00	39,411.91	203,768.02	162,549.07
SPP 367 - CAL WORKS	285,044.00	285,044.00	117,962.05	133,488.81	33,593.14
SPP 381 - STRONG WORKFORCE PROGRAM REGIONAL 21/22	111,982.00	111,982.00	107,184.83	83,024.07	(78,226.90)
SPP 709 - NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE	29,220.00	29,220.00	55.20	-	29,164.80
SPP 735 - LOTTERY	1,177,549.00	1,177,549.00	198,660.58	146,407.18	832,481.24
SPP 324 - STRONG WORKFORCE PROGRAM LOCAL 23/24	-	821,845.00	-	-	821,845.00
<b>State - Non-Categorical - Competitive - Grant Funded - One Time</b>	<b>519,911.00</b>	<b>1,543,786.00</b>	<b>190,217.62</b>	<b>91,985.90</b>	<b>1,261,582.48</b>
SPP 033 - FOSTER YOUTH DUAL ENROLLMENT PROJECT	25,870.00	25,870.00	2,851.17	-	23,018.83
SPP 121 - MIDDLE COLLEGE HIGH SCHOOL - NORCO	93,677.00	93,677.00	74,288.21	41,641.53	(22,252.74)
SPP 213 - RISING SCHOLARS NETWORK	222,703.00	222,703.00	64,535.26	23,524.38	134,643.36
SPP 218 - LGBTQ+	60,679.00	60,679.00	1,439.62	5,558.84	53,680.54
SPP 232 - CALIFORNIA COLLEGE PATHWAYS FUND GRANT	7,639.00	7,639.00	7,639.24	-	(0.24)
SPP 244 - HRTP (TO STUDY AND DEVELOP PROGRAMS IN THE HEALTHCARE SECTOR FOR NC)	35,000.00	35,000.00	-	-	35,000.00
SPP 247 - EEIC TSNE UPLIFT PROJECT	73,131.00	73,131.00	20,168.74	21,261.15	31,701.11
SPP 251 - INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCD	1,212.00	1,212.00	-	-	1,212.00
SPP 270 - COLLEGE FELLOWS	-	71,747.00	19,295.38	-	52,451.62
SPP 323 - RISING SCHOLARS JUVENILE JUSTICE	-	607,954.00	-	-	607,954.00
SPP 326 - LAUNCH APPRENTICESHIP - INNOVATION	-	344,174.00	-	-	344,174.00
<b>State - Non-Categorical - Competitive - Grant Funded - Ongoing</b>	<b>1,686,654.00</b>	<b>1,686,654.00</b>	<b>12,232.70</b>	<b>-</b>	<b>1,674,421.30</b>
SPP 196 - LAEP - GENERAL ADMIN AND ACTUAL REVENUE	1,686,654.00	1,686,654.00	-	-	1,686,654.00
SPP 197 - LAEP - STUDENT EMPLOYMENT TYPE 1 (ON CAMPUS)	-	-	12,778.22	-	(12,778.22)
SPP 226 - INVENTION AND INCLUSIVE INNOVATION (i3) INITIATIVE	-	-	(545.52)	-	545.52
<b>State-Appropriation</b>	<b>7,445,683.00</b>	<b>10,445,683.00</b>	<b>1,740,891.47</b>	<b>3,918,438.91</b>	<b>4,786,352.62</b>
SPP 094 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 2	1,623,716.00	1,623,716.00	676,709.71	365,827.80	581,178.49
SPP 191 - EARLY CHILDHOOD EDUCATION CENTER	4,821,967.00	4,821,967.00	1,062,537.43	3,552,611.11	206,818.46
SPP 192 - NEW WORKFORCE DEVELOPMENT CENTER	1,000,000.00	1,000,000.00	-	-	1,000,000.00
SPP 194 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)	-	-	1,644.33	-	(1,644.33)
SPP 394 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 3	-	3,000,000.00	-	-	3,000,000.00
<b>Grand Total</b>	<b>33,664,686.00</b>	<b>39,171,003.00</b>	<b>8,701,622.68</b>	<b>9,866,947.17</b>	<b>20,602,433.15</b>

## **COVID Recovery Block Grant**

**Allocation to NC = 3,487,499.00**

**22/23 Expenses = -63,302.00**

**Carryover to 23/24 = \$3,424,197**

**Expenses & encumbrances -749,012.46**

**Available balance = 2,675,184.86**



# FY 2024-25 Governor's Budget Update



## State Budget

### \$38 Billion Budget Problem

- Substantial Revenue Reduction due to FY 2022-23 Stock Market decline
- Delay in Income Tax Collections

### Budget Solutions

- \$13.1 Billion—Reserve Drawdown
- \$8.5 Billion – Spending Reductions
- \$5.7 Billion – Increased Tax Revenues and Internal Borrowing
- \$5.1 Billion – Delayed Spending
- \$3.4 Billion – Funding Shifts
- \$2.1 Billion – Deferrals

### Projected Future Operating Deficit

- \$37 Billion - FY 2025-26
- \$30 Billion – FY 2026-27
- \$28 Billion – FY 2027-28

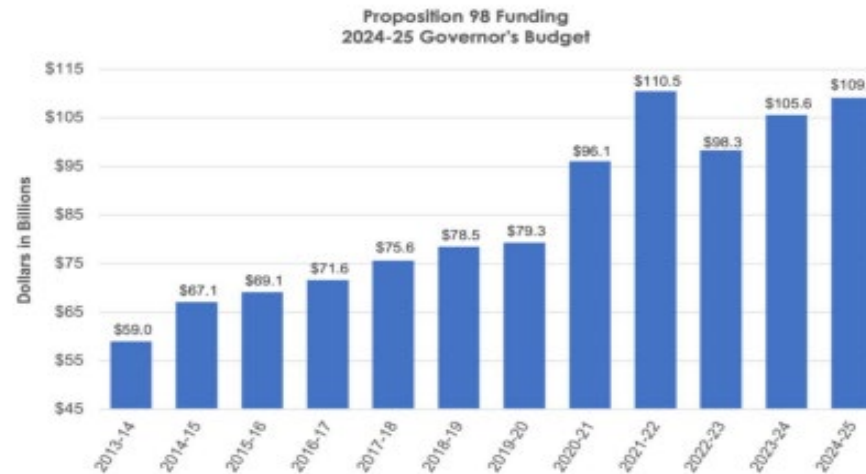
- 68 billion (LAO projections) deficit? Or is it 38 billion (Governor's projections)?
  - No one is really sure we are in election season!
  - 2022-23 property tax deficit is real...just disagree on amount.
- No major core reductions to programs or services in the proposal
  - a. .76% COLA!
  - b. Enrollment growth of .5%
- New funding floor goes into place 2025-26,
  - a. FTES floor is reset using the 2024-25 FTES enrollment numbers.
  - b. Norco is working hard to get back to pre-pandemic enrollment!

# FY 2024-25 Governor's Budget Proposal

## Proposition 98- Minimum Guarantee

FY 2022-23 approved budget set the K-14 minimum guarantee at \$106.9 billion...now revised to \$98.3 billion.

- FY 2023-24 approved budget set the K-14 minimum guarantee at \$108.8 billion...now revised to \$105.6 billion.
- FY 2024-25 - Governor estimates the guarantee at \$109.1 billion. – Community College share of Proposition 98 – 10.93%



## Proposition 98 Cont.

- \$10.8 Billion – Total decrease over FY 2022-23 (10.98%).
- \$14.8 Billion – Lower constitutionally required spending.
  - \$8.0 Billion – Reduced funding to constitutional level without impacting existing K-14 education budgets. Statutory changes are being proposed, to include supplemental payments totaling \$8 billion over 5 years.
  - \$5.7 Billion – Reserve withholdings.
  - \$1.1 Billion - Baseline spending reduction.



# FY 2024-25 Governor's Budget Proposal

Unrestricted Ongoing Revenue

Community College System

Increased Unrestricted Ongoing Revenue

Apportionment\*

- Growth (.50%),
- COLA (.76%),

Total Apportionment/Unrestricted Ongoing Revenues

\$29.6 m

\$69.1 m

\$98.7 m

- Unrestricted one-time revenue

\$ -

**Total Unrestricted Revenues**

**\$ 98.7 m**

# FY 2024-25 Governor’s Budget Proposal

<u>Restricted Ongoing Revenues</u>	<u>Community College System</u>
COLA for Categorical programs**	\$9.3 m
One-Time Revenues	
-Expand Nursing Program Capacity	\$60.0 m
Other Restricted Revenue	
-Physical Plant & Instructional Equipment	-
-Proposition 51 – State GO Bond (1 Continuing Project)*	<u>\$29.3 m</u>
<b>Total Restricted Revenue</b>	<b><u>\$98.6 m</u></b>

\*Additional Projects may be added to the May Revise.

\*\* Categorical Programs that the Governor’s Budget Proposal included to receive COLA are: DSP&S, EPO&S, CARE, CalWorks, Adult Education, and Apprenticeship. Large programs such as Student Equity & Achievement and Student Success Completion Grant were not included to receive COLA.

# FY 2024-25 Governor's Budget Proposal

Pension Relief - - The Governor's FY 2024-25 Budget Proposal does not provide for additional pension relief for community college districts. The CalSTRS rate is not scheduled to change from the current rate of 19.10% but the **CalPERS rate is scheduled to increase from 26.68% to 27.80%**

Hold Harmless Protection – No changes were proposed to the expiration of “Hold Harmless” protection at the end of FY 2024-25.

Student Housing Grant Program - The Governor's Budget Proposal includes funding for UC and CSU Student Housing Project Lease Revenue Bonds issued by those systems. It also includes a statement that the “Department of Finance will pursue a trailer bill for a Statewide Lease Revenue Bond Program” for Community Colleges by the May Revise. The Governor's Budget Proposal redirects \$61.5 million designated for annual rent subsidies for Affordable Student Housing to Affordable Student Housing Projects.

The Revised Budget Allocation Model was developed to allocate resources around the following core principles:

- **Fair** – Resource allocation decisions will be informed by objective, predictable, verifiable, and easily accessible data and will be made in an impartial and consistent manner.
- **Equitable** – Resources will be distributed in an manner that adequately supports the full array of programs offered at each college while ensuring compliance with statutory and regulatory requirements; efficient and strategic use of resources is expected, and inefficiencies will not be subsidized or supported.
- **Transparent** – Resource allocation decisions will be made in an open and consultative manner with representative stakeholder groups and that it is simple, easy to administer and communicate as possible.



## “TO DO” Tasks in 2023-24

- **Develop a treatment for “District Operations” costs – BAM Phase IV- Committee met 2/8/2024**
- **NC is working on implementing the district BAM at the College level – Focus on efficiency and cost savings where we can find them.**
- Analyze/implement budget development improvements that allow for planning. In progress
- Analyze strategic programs/considerations that impact the cost of an FTES. In Progress
- Further consider the “Comprehensive College” allocation. In progress
- ~~Establish the “Exchange Rate” (mean or median) for discipline categories. Task Completed, Median rate established.~~
- ~~Model revenue flow through the revised BAM– determine true impacts to the college. Task completed~~
- ~~Analyze and justify “Unique” disciplines –Task completed in 2022/23.~~

**Thank you!**

## Norco- Budget Performance Report 23-24 12.31.23 final

Norco College			E	FUND_11								
Fund:	11	Resource:	1000	FY 2023/24								
		Prior Year 2022-23	Current Year 2023/24	Actuals								
Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2023	Balance	%
8150	STUDENT FINANCIAL AID	24,723.06	48,936.00	-	-	-	-	-	1,400.00	1,400.00	47,536.00	2.86%
81xx	Federal Revenues	24,723.06	48,936.00	-	-	-	-	-	1,400.00	1,400.00	47,536.00	2.86%
8611	GENERAL APPORTIONMENTS	32,997,849.06	28,848,091.00	-	-	-	13,159,134.73	2,658,596.00	1,476,998.00	17,294,728.73	11,553,362.27	59.95%
8613	APPRENTICESHIP	634,264.00	1,124,015.00	62,213.00	62,214.00	93,320.00	77,767.00	69,990.00	38,883.00	404,387.00	719,628.00	35.98%
8615	BOARD FINANCIAL ASSISTANCE PROGRAM	94,458.98	94,464.00	-	-	-	28,929.00	6,852.00	3,806.00	39,587.00	54,877.00	41.91%
8617	RDA BACKFILL & REVENUE IN EXCESS OF ENTITLEMENT	-	-	-	-	-	-	-	-	-	-	-
8619	OTHER GENERAL APPORTIONMENTS	302,746.28	316,304.00	-	-	-	62,191.00	14,729.00	8,183.00	85,103.00	231,201.00	26.91%
8630	EDUCATION PROTECTION ACCOUNT REVENUE	3,294,442.94	11,573,831.00	-	-	-	-	-	-	-	11,573,831.00	0.00%
8670	STATE TAX SUBVENTIONS	140.05	-	-	-	-	-	-	-	-	-	-
8671	HOMEOWNERS' PROPERTY TAX RELIEF	91,131.98	95,694.00	-	-	-	-	-	-	-	95,694.00	0.00%
8681	STATE LOTTERY REVENUE	1,575,821.51	1,197,036.00	-	-	-	42,052.06	-	-	42,052.06	1,154,983.94	3.51%
8685	STATE MANDATED COSTS	217,334.06	217,347.00	-	-	-	-	-	-	-	217,347.00	0.00%
8690	OTHER STATE REVENUES	1,670,131.92	-	-	-	-	-	-	-	-	-	-
8699	OTHER STATE REVENUES	50,277.41	20,000.00	-	-	-	-	-	-	-	20,000.00	0.00%
86xx	State Revenues	40,928,598.19	43,486,782.00	62,213.00	62,214.00	93,320.00	13,370,073.79	2,750,167.00	1,527,870.00	17,865,857.79	25,620,924.21	41.08%
8809	REDEVELOPMENT ASSET LIQUIDATION	123.10	37,713.00	-	-	-	-	-	-	-	37,713.00	0.00%
8811	TAX ALLOCATION, SECURED ROLL	11,225,833.99	11,787,828.00	-	-	-	-	-	-	-	11,787,828.00	0.00%
8812	TAX ALLOCATION, SUPPLEMENTAL ROLL	466,270.48	489,613.00	-	-	-	-	-	-	-	489,613.00	0.00%
8813	TAX ALLOCATION, UNSECURED ROLL	504,533.32	529,791.00	-	-	-	-	-	-	-	529,791.00	0.00%
8816	PRIOR YEARS TAXES	139,603.28	146,592.00	-	-	-	-	-	-	-	146,592.00	0.00%
8817	EDUCATION REVENUE AUGMENTATION FUND (ERAF)	(1,026,126.60)	(1,077,497.00)	-	-	-	(6.53)	-	-	(6.53)	(1,077,490.47)	0.00%
8818	REDEVELOPMENT AGENCY FUNDS	524,867.13	551,143.00	-	-	-	-	-	-	-	551,143.00	0.00%
8819	REDEVELOPMENT RESIDUAL	3,027,649.73	3,179,222.00	-	-	-	-	-	-	-	3,179,222.00	0.00%
8850	RENTALS AND LEASES	16,105.88	317,891.00	-	-	-	-	988.50	20,562.08	21,550.58	296,340.42	6.78%
8860	INTEREST AND INVESTMENT INCOME	1,025,803.21	1,025,864.00	-	-	1.38	0.81	-	42,536.48	42,538.67	983,325.33	4.15%
8861	NET INCREASE (DECREASE) IN THE FV OF INVESTMENTS	(562,954.97)	-	-	-	-	-	-	-	-	-	-
8871	CHILD DEVELOPMENT SERVICES	-	-	-	-	-	-	-	-	-	-	-
8872	COMMUNITY SERVICE CLASSES	-	-	-	-	-	-	-	-	-	-	-
8874	ENROLLMENT	2,028,455.64	1,904,512.00	-	504,845.44	139,121.82	371,673.70	112,741.67	2,206.80	1,130,589.43	773,922.57	59.36%
8875	FIELD TRIPS AND USE OF NONDISTRICT FACILITIES	-	-	-	-	-	-	-	-	-	-	-
8876	HEALTH SERVICES	-	-	-	-	-	-	-	-	-	-	-
8878	INSURANCE	-	-	-	-	-	-	-	-	-	-	-
8879	STUDENT RECORDS	14,814.88	23,000.00	-	2,141.07	1,502.22	1,636.60	1,215.00	1,178.92	7,673.81	15,326.19	33.36%
8880	NONRESIDENT TUITION	479,710.74	631,410.00	-	-	19,051.00	106,507.50	30,669.00	-	156,227.50	475,182.50	24.74%
8881	PARKING SERVICES AND PUBLIC TRANSPORTATION	-	-	-	-	-	-	-	-	-	-	-
8884	STUDENT REPRESENTATION FEE	-	-	-	-	18,271.31	27,215.66	(20,450.02)	1,060.00	26,096.95	(26,096.95)	-
8889	OTHER STUDENT FEES & CHARGES	1,051.72	9,356.00	-	-	45.00	19.62	285.00	-	349.62	9,006.38	3.74%
8890	OTHER LOCAL REVENUE	11,018.64	250,433.00	-	9.81	26.12	6.54	7.18	6.54	56.19	250,376.81	0.02%
8897	INDIRECT COSTS TRANSFERS	913,629.78	1,000,000.00	-	-	-	1,135.35	28,460.10	9,076.35	38,671.80	961,328.20	3.87%
8898	CASH OVER/SHORT	-	-	-	-	-	-	-	-	-	-	-
88xx	Local Revenues	18,790,389.95	20,806,871.00	-	506,996.32	178,018.85	508,189.25	153,916.43	76,627.17	1,423,748.02	19,383,122.98	6.84%
8912	SALE OF EQUIPMENT & SUPPLIES	1,822.15	1,600.00	-	-	-	-	-	2,692.25	2,692.25	(1,092.25)	168.27%
8980	INTERFUND TRANSFER IN	66,939.00	-	-	-	-	-	-	-	-	-	-
8999	INTRAFUND TRANSFER IN (OUT)	(296,882.04)	80,249.00	-	-	-	-	34,622.25	-	34,622.25	45,626.75	43.14%
89xx	Other Financing Sources	(228,120.89)	81,849.00	-	-	-	-	34,622.25	2,692.25	37,314.50	44,534.50	45.59%
	<b>Total Revenues</b>	<b>59,515,590.31</b>	<b>64,424,438.00</b>	<b>62,213.00</b>	<b>569,210.32</b>	<b>271,338.85</b>	<b>13,878,263.04</b>	<b>2,938,705.68</b>	<b>1,608,589.42</b>	<b>19,328,320.31</b>	<b>45,096,117.69</b>	<b>30.00%</b>
1110	INSTRUCTORS, FULL TIME	9,752,495.91	12,274,667.00	817,060.52	963,954.04	953,525.29	970,637.16	951,646.28	960,233.71	5,617,057.00	6,657,610.00	45.76%
1160	INSTRUCTORS, SUBSTITUTE	-	-	-	-	-	-	-	-	-	-	-
1170	INSTRUCTORS, RELEASE / REASSIGN TIME	-	-	-	-	-	-	-	-	-	-	-
1180	INSTRUCTORS, SABBATICAL	-	67,845.00	-	-	-	-	-	-	-	67,845.00	0.00%

## Norco- Budget Performance Report 23-24 12.31.23 final

Norco College			E	FUND_11									
Fund:	11	Resource:	1000	FY 2023/24									
		Prior Year 2022-23	Current Year 2023/24	Actuals							YTD 12/31/2023	Balance	%
Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2023	Balance	Used	
11xx	FT, Academic Inst Salary	9,752,495.91	12,342,512.00	817,060.52	963,954.04	953,525.29	970,637.16	951,646.28	960,233.71	5,617,057.00	6,725,455.00	45.51%	
1218	ACADEMIC MANAGERS FULL TIME	2,635,351.17	2,969,561.00	274,268.05	238,433.05	245,951.68	245,951.68	215,770.29	238,775.54	1,459,150.29	1,510,410.71	49.14%	
1219	COUNSELORS / LIBRARIANS / COORDINATORS	2,657,994.00	3,315,175.00	202,118.02	216,929.20	241,328.62	256,440.99	257,548.28	245,091.93	1,419,457.04	1,895,717.96	42.82%	
1280	ACADEMIC ADMINISTRATORS, SABBATICAL	-	-	-	-	-	-	-	-	-	-	-	
12xx	FT, Academic, Non-Inst Salary	5,293,345.17	6,284,736.00	476,386.07	455,362.25	487,280.30	502,392.67	473,318.57	483,867.47	2,878,607.33	3,406,128.67	45.80%	
1330	INSTRUCTORS, PART TIME FALL	2,615,082.48	2,653,447.00	-	-	19,958.13	622,950.35	732,066.82	1,263,184.15	2,638,159.45	15,287.55	99.42%	
1331	<i>INSTRUCTORS, PART TIME SUMMER (ODD YR)</i>	829.44	625,557.00	-	-	-	-	-	-	-	625,557.00	0.00%	
1332	INSTRUCTORS, PART TIME WINTER	627,382.55	624,899.00	-	-	-	-	-	-	-	624,899.00	0.00%	
1333	INSTRUCTORS, PART TIME SPRING	2,491,962.87	2,204,085.00	-	-	-	1,154.99	2,608.21	5,216.42	8,979.62	2,195,105.38	0.41%	
1334	<i>INSTRUCTORS, PART TIME SUMMER (EVEN YR)</i>	827,465.85	55,275.00	9,930.60	459,157.90	-	3,959.46	3,959.46	7,918.92	484,926.34	(429,651.34)	877.30%	
1335	INSTRUCTORS, FULL TIME OVERLOAD FALL	706,492.28	512,052.00	-	-	187,647.57	248,451.18	218,259.23	223,989.79	878,347.77	(366,295.77)	171.53%	
1336	<i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER (EVEN YR)</i>	770,803.32	40,120.00	478,644.16	(35,055.66)	691.68	691.68	691.68	691.68	446,355.22	(406,235.22)	1112.55%	
1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER	679,062.66	657,491.00	-	-	-	-	-	-	-	657,491.00	0.00%	
1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING	684,294.45	463,863.00	-	-	4,505.80	4,505.80	4,505.80	10,869.16	24,386.56	439,476.44	5.26%	
1339	<i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR)</i>	-	434,381.00	283.50	-	-	-	-	-	283.50	434,097.50	0.07%	
1360	INSTRUCTORS, SUBSTITUTES	86,908.95	-	-	747.10	-	4,018.02	8,831.18	9,188.99	22,785.29	(22,785.29)	-	
1370	INSTRUCTORS, EXTRA DUTY	25,880.00	89,304.00	-	-	-	2,828.80	2,828.80	5,657.60	11,315.20	77,988.80	12.67%	
1371	INSTRUCTORS, LARGE LECTURE STIPENDS	9,287.58	221,488.00	-	-	-	-	4,778.42	2,069.16	6,847.58	214,640.42	3.09%	
13xx	PT & Overload, Academic, Inst Salary	9,525,452.43	8,581,962.00	488,858.26	424,849.34	212,803.18	888,560.28	978,529.60	1,528,785.87	4,522,386.53	4,059,575.47	52.70%	
1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATORS	186,228.80	592,653.00	7,996.86	8,788.50	23,533.08	74,819.76	76,334.76	87,955.04	279,428.00	313,225.00	47.15%	
1460	LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS / COO	-	-	-	-	-	-	-	-	-	-	-	
1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIANS /	31,908.92	10,018.00	-	2,187.21	589.20	6,009.46	4,062.36	6,773.93	19,622.16	(9,604.16)	195.87%	
1470	NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY	214.77	-	-	(214.77)	-	-	-	-	(214.77)	214.77	-	
1479	EXTRA DUTY STIPENDS	158,173.93	127,969.00	8,759.71	15,547.41	12,736.14	14,185.27	18,699.89	15,109.04	85,037.46	42,931.54	66.45%	
1490	ACADEMIC SPECIAL PROJECTS	46,480.04	82,756.00	7,637.36	1,524.56	2,128.84	-	-	3,858.30	15,149.06	67,606.94	18.31%	
14xx	PT & Overload, Academic, Non-Inst Salary	423,006.46	813,396.00	24,393.93	27,832.91	38,987.26	95,014.49	99,097.01	113,696.31	399,021.91	414,374.09	49.06%	
	<b>Academic Salaries</b>	<b>24,994,299.97</b>	<b>28,022,606.00</b>	<b>1,806,698.78</b>	<b>1,871,998.54</b>	<b>1,692,596.03</b>	<b>2,456,604.60</b>	<b>2,502,591.46</b>	<b>3,086,583.36</b>	<b>13,417,072.77</b>	<b>14,605,533.23</b>	<b>47.88%</b>	
2117	CLASSIFIED FULL TIME SUPERVISOR	5,617.32	-	-	-	-	-	-	-	-	-	-	
2118	CLASSIFIED FULL TIME ADMINISTRATOR	837,312.96	1,100,901.00	81,904.08	90,937.99	76,337.53	93,375.80	93,201.03	93,201.03	528,957.46	571,943.54	48.05%	
2119	CLASSIFIED FULL TIME STAFF	4,575,855.22	5,318,268.00	406,907.11	408,249.20	423,601.38	408,236.74	410,329.19	367,540.26	2,424,863.88	2,893,404.12	45.59%	
2129	CLASSIFIED PERMANENT PART TIME STAFF	193,478.97	262,387.00	16,134.74	15,014.37	27,778.61	17,413.58	23,129.46	18,465.23	117,935.99	144,451.01	44.95%	
21xx	Classified, Non-Inst Reg Salary	5,612,264.47	6,681,556.00	504,945.93	514,201.56	527,717.52	519,026.12	526,659.68	479,206.52	3,071,757.33	3,609,798.67	45.97%	
2210	INSTRUCTIONAL CLASSIFIED FULL TIME STAFF	463,303.60	511,875.00	39,965.96	41,292.16	43,032.50	42,108.26	42,335.26	42,771.82	251,505.96	260,369.04	49.13%	
2220	INSTRUCTIONAL CLASSIFIED PERM PART TIME STAFF	99,392.71	148,985.00	13,404.29	12,270.78	4,864.10	10,984.53	12,614.33	12,270.78	66,408.81	82,576.19	44.57%	
22xx	Classified, Inst Aide Reg Salary	562,696.31	660,860.00	53,370.25	53,562.94	47,896.60	53,092.79	54,949.59	55,042.60	317,914.77	342,945.23	48.11%	
2331	SHORT-TERM STUDENT HELP, NON-INSTRUCTIONAL	18,514.12	45,259.00	-	1,708.50	2,053.00	1,072.88	3,298.82	1,360.86	9,494.06	35,764.94	20.98%	
2339	SHORT-TERM NONCLASSIFIED, NON-INSTRUCTIONAL	6,923.51	14,748.00	-	5,326.27	-	-	-	-	5,326.27	9,421.73	36.12%	
2349	SHORT-TERM OVERTIME, NON-INSTRUCTIONAL	24,472.56	38,676.00	1,858.13	(252.72)	11,859.87	3,860.81	6,653.46	1,703.37	25,682.92	12,993.08	66.41%	
2369	SHORT-TERM SUBSTITUTES, NON-INSTRUCTIONAL	172,510.12	100,591.00	-	13,944.81	20,604.72	20,352.85	23,042.95	21,000.20	98,945.53	1,645.47	98.36%	
2390	SHORT-TERM SPECIAL PROJECT, NON-INSTRUCTIONAL	-	756.00	-	-	-	-	-	-	-	756.00	0.00%	
2399	CLASSIFIED PRESENTERS - COMM. ED / CUSTOMIZED SOLUTION	-	-	-	-	-	-	-	-	-	-	-	
23xx	Non-Instructional Salary, Other	222,420.31	200,030.00	1,858.13	20,726.86	34,517.59	25,286.54	32,995.23	24,064.43	139,448.78	60,581.22	69.71%	
2430	SHORT-TERM STUDENT HELP, INSTRUCTIONAL	1,296.00	22,796.00	-	-	-	-	396.00	627.00	1,023.00	21,773.00	4.49%	
2431	SHORT-TERM SUMMER COACHING, INSTRUCTIONAL	-	-	-	-	-	-	-	-	-	-	-	
2440	SHORT-TERM OVERTIME, INSTRUCTIONAL	(319.55)	-	-	-	-	-	-	-	-	-	-	
2449	SHORT-TERM NONCLASSIFIED, INSTRUCTIONAL	36,624.00	7,212.00	-	-	3,431.40	2,287.60	12,581.80	5,719.00	24,019.80	(16,807.80)	333.05%	
2469	SHORT-TERM SUBSTITUTES, INSTRUCTIONAL	16,959.06	-	-	-	-	-	-	-	-	-	-	
24xx	Instructional Aides, Other	54,559.51	30,008.00	-	-	3,431.40	2,287.60	12,977.80	6,346.00	25,042.80	4,965.20	83.45%	
	<b>Classified Salaries</b>	<b>6,451,940.60</b>	<b>7,572,454.00</b>	<b>560,174.31</b>	<b>588,491.36</b>	<b>613,563.11</b>	<b>599,693.05</b>	<b>627,582.30</b>	<b>564,659.55</b>	<b>3,554,163.68</b>	<b>4,018,290.32</b>	<b>46.94%</b>	
3110	INSTRUCTIONAL STRS	3,044,859.56	3,737,090.00	245,025.98	248,922.20	218,395.55	322,431.56	332,586.36	418,535.53	1,785,897.18	1,951,192.82	47.79%	





## Norco- Budget Performance Report 23-24 12.31.23 final

Norco College			E	FUND_11								
Fund:	11	Resource:	1000	FY 2023/24								
		Prior Year 2022-23	Current Year 2023/24	Actuals								%
Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2023	Balance	Used
4590	OFFICE SUPPLIES	182,251.64	419,662.00	-	9,180.89	7,910.80	13,573.10	8,039.47	6,814.32	45,518.58	374,143.42	10.85%
4644	REPAIR PARTS - (PARTS ONLY -- LABOR PROVIDED BY RCC STAFF	88,558.74	104,979.00	96.79	4,506.69	4,131.52	3,408.10	2,646.04	1,023.39	15,812.53	89,166.47	15.06%
4690	TRANSPORTATION SUPPLIES, INCLUDING FUEL	2,780.99	6,900.00	-	438.74	-	214.10	374.31	136.61	1,163.76	5,736.24	16.87%
4710	FOOD -- FUNDING SOURCE OTHER THAN GENERAL FUND	-	-	-	-	-	-	-	-	-	-	-
	<b>Supplies &amp; Materials</b>	<b>371,246.96</b>	<b>723,697.00</b>	<b>5,429.92</b>	<b>33,767.52</b>	<b>21,443.51</b>	<b>58,358.23</b>	<b>131,276.35</b>	<b>12,467.42</b>	<b>262,742.95</b>	<b>460,954.05</b>	<b>36.31%</b>
5045	POSTAGE / SHIPPING	5,426.38	6,329.00	-	-	-	-	104.01	-	104.01	6,224.99	1.64%
5110	CONSULTANTS	3,000.00	25,700.00	-	-	-	-	-	-	-	25,700.00	0.00%
5120	LECTURERS	11,250.00	9,244.00	-	-	-	5,500.00	-	-	5,500.00	3,744.00	59.50%
5151	TEMPORARY SERVICES	10,749.50	10,001.00	-	1,800.00	-	2,400.00	-	-	4,200.00	5,801.00	42.00%
5197	GRANT / CONTRACT SUB-AGREEMENT	-	-	-	-	-	-	-	-	-	-	-
5198	PROFESSIONAL SERVICES	40,300.33	50,971.00	2,295.49	3,500.00	977.00	10,095.75	2,170.00	3,907.45	22,945.69	28,025.31	45.02%
5210	MILEAGE / TOLL FEES	1,312.66	6,377.00	-	48.48	-	138.60	101.53	222.94	511.55	5,865.45	8.02%
5211	MEETING EXPENSES	2,115.44	20,961.00	-	-	13,051.09	-	-	-	13,051.09	7,909.91	62.26%
5219	TRAVEL EXPENSES - NON-RCCD EMPLOYEES / STUDENTS	-	2,739.00	-	-	-	-	-	-	-	2,739.00	0.00%
5220	CONFERENCES (INCLUDING WEBINAR PROGRAMS)	72,514.10	107,417.00	25,660.52	867.59	45,584.04	(36,156.49)	(6,942.44)	92,578.33	121,591.55	(14,174.55)	113.20%
5250	TRAVEL EXPENSES - EMPLOYEE CANDIDATES	-	-	-	-	-	-	-	-	-	-	-
5310	MEMBERSHIP / DUES	75,144.46	79,269.00	8,285.00	2,120.00	37,918.00	4,938.06	1,120.00	15,416.00	69,797.06	9,471.94	88.05%
5421	GENERAL LIABILITY AND PROPERTY EXPENSE	629,367.56	713,468.00	-	-	96,547.25	46,097.03	61,152.11	62,580.46	266,376.85	447,091.15	37.34%
5440	STUDENT INSURANCE	-	-	-	-	-	-	-	-	-	-	-
5510	NATURAL GAS	516,614.70	645,465.00	-	7,523.47	33,417.07	3,368.37	19,510.82	20,395.58	84,215.31	561,249.69	13.05%
5520	ELECTRICITY	736,739.33	768,694.00	-	8,032.27	111,070.61	102,459.35	72,871.81	60,581.49	355,015.53	413,678.47	46.18%
5530	WATER	107,920.90	113,219.00	-	-	8,084.30	9,957.50	11,391.40	9,610.80	39,044.00	74,175.00	34.49%
5540	TELEPHONE	15,371.62	36,585.00	1,368.32	-	-	1,386.75	-	4,292.38	7,047.45	29,537.55	19.26%
5541	CELLULAR TELEPHONE	21,784.82	21,698.00	-	-	3,580.43	-	1,897.98	-	5,478.41	16,219.59	25.25%
5550	LAUNDRY AND CLEANING	-	-	-	-	-	-	-	-	-	-	-
5560	TOWEL SERVICE	-	-	-	-	-	-	-	-	-	-	-
5570	WASTE DISPOSAL	38,771.49	41,492.00	1,896.72	1,896.72	11,163.07	3,204.18	4,087.45	3,048.84	25,296.98	16,195.02	60.97%
5610	COUNTY CONTRACTS	27,043.03	31,325.00	-	-	-	-	-	-	-	31,325.00	0.00%
5630	RENTS AND LEASES	150,558.78	179,948.00	1,082.59	117.88	(6,593.70)	370.05	3,258.27	1,573.98	(190.93)	180,138.93	-0.11%
5644	REPAIR SERVICES - PERFORMED BY AN OUTSIDE VENDOR	420,667.69	626,335.00	-	13,911.11	4,879.22	35,655.60	62,242.68	29,807.75	146,496.36	479,838.64	23.39%
5649	COMPUTER / SOFTWARE - MAINTENANCE / LICENSE	92,580.51	147,433.00	1,650.00	40,750.00	83,481.05	15,765.34	-	-	141,646.39	5,786.61	96.08%
5650	TRANSPORTATION CONTRACTS	-	650.00	-	-	-	-	-	-	-	650.00	0.00%
5730	LEGAL	4,200.00	5,000.00	-	-	-	-	-	-	-	5,000.00	0.00%
5740	ADVERTISING - MAY INCLUDE SPONSORSHIP IF OUR ONLY BENE	69,525.26	213,933.00	-	2,319.00	1,500.00	1,569.00	69.00	-	5,457.00	208,476.00	2.55%
5790	OTHER - (FEES FOR LICENSES, PERMITS, PROCESSING, CPR, WEB	16,749.87	18,982.00	-	-	665.26	-	1,850.01	1,783.26	4,298.53	14,683.47	22.65%
5830	SURVEYS	468.00	3,440.00	-	-	-	-	-	-	-	3,440.00	0.00%
5890	OTHER SERVICES	907,176.16	3,024,471.00	-	7,381.21	19,127.15	20,608.73	2,973.05	3,600.74	53,690.88	2,970,780.12	1.78%
5891	SALES TAX	-	-	-	-	-	-	-	-	-	-	-
5892	BANK CHARGES	40,807.13	41,118.00	-	-	4,864.19	2,223.21	6,724.27	-	13,811.67	27,306.33	33.59%
5893	RETURNED ITEMS	-	-	-	-	-	-	-	-	-	-	-
5894	INTER - LIBRARY LOANS	-	-	-	-	-	-	-	-	-	-	-
5899	ADMINISTRATIVE CONTINGENCY	-	8,263,013.00	-	-	-	-	-	-	-	8,263,013.00	0.00%
5910	INDIRECT CHARGES (GRANTS)	-	-	-	-	-	-	-	-	-	-	-
	<b>Services &amp; Operating Expenses</b>	<b>4,018,159.72</b>	<b>15,215,277.00</b>	<b>42,238.64</b>	<b>90,267.73</b>	<b>469,316.03</b>	<b>229,581.03</b>	<b>244,581.95</b>	<b>309,400.00</b>	<b>1,385,385.38</b>	<b>13,829,891.62</b>	<b>9.11%</b>
6121	ADVERTISING & LEGAL	-	-	-	-	-	-	-	-	-	-	-
6122	ENGINEERING	-	-	-	-	-	-	-	-	-	-	-
6123	ARCHITECT'S FEES	8,475.00	126,121.00	-	46,425.00	4,370.72	37,410.00	10,000.00	-	98,205.72	27,915.28	77.87%
6124	TESTING	-	824.00	-	6,713.00	-	-	-	-	6,713.00	(5,889.00)	814.68%
6125	DEMOLITION / GRADING	-	-	-	-	-	-	-	-	-	-	-
6126	CONSTRUCTION CONTRACT	-	224,959.00	-	596.50	174,794.30	-	-	-	175,390.80	49,568.20	77.97%
6127	FIXTURES & FIXED EQUIPMENT	13,402.16	10,221.00	-	-	368.55	290.11	412.84	-	1,071.50	9,149.50	10.48%
6128	INSPECTION	-	13,583.00	-	3,130.00	5,477.50	4,976.70	-	-	13,584.20	(1.20)	100.01%

### Norco- Budget Performance Report 23-24 12.31.23 final

Norco College				E	FUND_11	FY 2023/24								
Fund:	11	Resource:	1000											
				Prior Year 2022-23	Current Year 2023/24	Actuals								
Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	YTD 12/31/2023	Balance	Used		
												Balance	%	
6129	OTHER	4,630.00	40,450.00	-	-	-	-	40,450.00	-	40,450.00	-	100.00%		
	Site Improvement	26,507.16	416,158.00	-	56,864.50	185,011.07	42,676.81	50,862.84	-	335,415.22	80,742.78	80.60%		
6216	CONSTRUCTION CONTRACT	-	7,430.00	-	-	-	-	-	-	-	7,430.00	0.00%		
6217	FIXTURES & FIXED EQUIPMENT	-	-	-	-	-	-	-	-	-	-			
	New Buildings	-	7,430.00	-	-	-	-	-	-	-	7,430.00	0.00%		
6221	ADVERTISING / LEGAL	-	-	-	-	-	-	-	-	-	-			
6223	ARCHITECT'S FEES	10,912.00	32,738.00	-	-	2,390.00	7,406.25	10,937.50	597.50	21,331.25	11,406.75	65.16%		
6226	REMODEL PROJECTS	(60.60)	67,560.00	-	-	17,325.38	-	-	-	17,325.38	50,234.62	25.64%		
6227	FIXTURES & FIXED EQUIPMENT	18,533.20	29,063.00	-	-	-	-	-	-	-	29,063.00	0.00%		
6228	INSPECTION	2,352.00	-	-	-	-	-	-	-	-	-			
6229	OTHER	-	-	-	-	-	-	-	-	-	-			
	Building Remodel	31,736.60	129,361.00	-	-	19,715.38	7,406.25	10,937.50	597.50	38,656.63	90,704.37	29.88%		
6481	EQUIPMENT NEW ADDITIONAL - \$200 - \$4,999	3,520.15	27,702.00	-	413.86	-	-	2,542.92	860.88	3,817.66	23,884.34	13.78%		
6482	EQUIPMENT NEW ADDITIONAL - OVER \$5,000	-	54,752.00	-	-	-	-	-	-	-	54,752.00	0.00%		
6485	COMPUTER EQUIPMENT NEW ADDITIONAL - \$200 - \$4,999 (ANY	15,373.02	168,101.00	-	5,159.90	484.35	4,511.78	5,093.42	429.63	15,679.08	152,421.92	9.33%		
6486	COMPUTER EQUIPMENT NEW ADDITIONAL - OVER \$5,000 (ANY	13,356.17	-	-	-	-	-	-	-	-	-			
6487	COMP EQUIP REPLACEMENT \$200-\$4999	-	-	-	-	-	-	-	-	-	-			
6491	EQUIPMENT REPLACEMENT - \$200 - \$4,999 (IDENTICALLY REPLA	-	8,087.00	-	-	-	-	-	-	-	8,087.00	0.00%		
6492	EQUIPMENT REPLACEMENT - OVER \$5,000 (IDENTICALLY REPLA	-	-	-	-	-	-	-	-	-	-			
6495	COMPUTER EQUIPMENT REPLACEMENT - \$200 - \$4,999 (IDENTIC	-	3,333.00	-	-	-	-	-	-	-	3,333.00	0.00%		
6496	COMPUTER EQUIPMENT REPLACEMENT - OVER \$,5000 (IDENTIC	-	-	-	-	-	-	-	-	-	-			
	Equipment	32,249.34	261,975.00	-	5,573.76	484.35	4,511.78	7,636.34	1,290.51	19,496.74	242,478.26	7.44%		
	<b>Capital Outlay</b>	<b>90,493.10</b>	<b>814,924.00</b>	-	<b>62,438.26</b>	<b>205,210.80</b>	<b>54,594.84</b>	<b>69,436.68</b>	<b>1,888.01</b>	<b>393,568.59</b>	<b>421,355.41</b>	<b>48.30%</b>		
7390	INTRAFUND TRANSFERS OUT	854,727.00	-	-	-	-	-	-	-	-	-			
	<b>Total Outgo</b>	<b>854,727.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>			
	<b>Total Non-Salary</b>	<b>5,334,626.78</b>	<b>16,753,898.00</b>	<b>47,668.56</b>	<b>186,473.51</b>	<b>695,970.34</b>	<b>342,534.10</b>	<b>445,294.98</b>	<b>323,755.43</b>	<b>2,041,696.92</b>	<b>14,712,201.08</b>	<b>12.19%</b>		
	<b>Total 1000-7999 (obj code)</b>	<b>51,095,419.56</b>	<b>66,985,809.00</b>	<b>3,043,739.08</b>	<b>3,286,054.56</b>	<b>3,611,032.43</b>	<b>4,687,831.42</b>	<b>4,845,701.43</b>	<b>5,344,705.56</b>	<b>24,819,064.48</b>	<b>42,166,744.52</b>	<b>37.05%</b>		
	District expense (site EXX)	7,652,026.11												
	Holding accounts removed	-	12,323,802.00	-	-	-	-	-	-	1,054,242.09	11,269,559.91	8.55%		
	<b>Total Norco Budget/Expenses</b>	<b>58,747,445.67</b>	<b>54,662,007.00</b>	<b>3,043,739.08</b>	<b>3,286,054.56</b>	<b>3,611,032.43</b>	<b>4,687,831.42</b>	<b>4,845,701.43</b>	<b>5,344,705.56</b>	<b>23,764,822.39</b>	<b>30,897,184.61</b>	<b>43.48%</b>		
				Prior Year 2022-23		Current Year 2023/24		Actuals 23/24					%	
<b>SUMMARY</b>				<b>Actual</b>	<b>Revised Budget</b>	<b>JUL</b>	<b>AUG</b>	<b>SEP</b>	<b>OCT</b>	<b>NOV</b>	<b>DEC</b>	<b>YTD</b>	<b>Balance</b>	<b>Used</b>
	Revenues	59,515,590.31	64,424,438.00	62,213.00	569,210.32	271,338.85	13,878,263.04	2,938,705.68	1,608,589.42	19,328,320.31	45,096,117.69	30.00%		
	1000-3999 Salaries & Benefits	45,760,792.78	50,231,911.00	2,996,070.52	3,099,581.05	2,915,062.09	4,345,297.32	4,400,406.45	5,020,950.13	22,777,367.56	27,454,543.44	45.34%		
	4000-7999 Non-salary accts	5,334,626.78	16,753,898.00	47,668.56	186,473.51	695,970.34	342,534.10	445,294.98	323,755.43	2,041,696.92	14,712,201.08	12.19%		
	<b>Total Expenses</b>	<b>51,095,419.56</b>	<b>66,985,809.00</b>	<b>3,043,739.08</b>	<b>3,286,054.56</b>	<b>3,611,032.43</b>	<b>4,687,831.42</b>	<b>4,845,701.43</b>	<b>5,344,705.56</b>	<b>24,819,064.48</b>	<b>42,166,744.52</b>	<b>37.05%</b>		
	Revenue Over expenses	8,420,170.75	(2,561,371.00)	(2,981,526.08)	(2,716,844.24)	(3,339,693.58)	9,190,431.62	(1,906,995.75)	(3,736,116.14)	(5,490,744.17)				

Norco College Holding Accounts

12.31.23

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 23/24 Adopted Budget	FY 23/24 Revised Budget	FY 23/24 Rev/Exp Net of Abatements	FY 23/24 Encumbrances	Uncommitted / Unrealized
991	OT	N	11	1000	Savings from Permanent Gen.Fund Staff Positions	-	-	-	-	-
993	OT	N	11	1000	sabbatical Holding account	84,400	84,400	-	-	84,400
566	A	Y	11	1000	Annual Commissions rec'd from B&N	97,346	97,346	2,450	-	94,896
560	OT	Y	11	1000	College Fund Balance 1% Contingency	510,558	510,558	-	-	510,558
567	OT	Y	11	1000	One-time District set aside allocation	5,516,477	5,516,477	-	-	5,516,477
728	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	7,430	7,430	6,713	717	-
563	A	Y	11	1000	Annual Commissions rec'd from Follett	439,973	439,973	-	-	439,973
733	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	76,528	76,528	358	2,642	73,528
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,280,073	1,280,073	369,001	250,243	660,829
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	186,948	186,948	227,073	41,689	(81,813)
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	347,683	347,683	214,413	2,032	131,238
568	OT	Y	11	1000	Facilities Fees Revenue	256,202	256,202	15,562	126,776	113,863
997	OG	Y	11	1000	To/From Permanently Funded Positions	528,243	417,670	-	-	417,670
999	OT	Y	11	1000	Adjusting Account to Address Permanent Increases in College Contracts- obj code 5110	7,615	7,615	-	-	7,615
797	OT	Y	11	1000	Indirect Cost Recovery ( at 83%)	3,056,228	3,094,899	218,673	470,505	2,405,721
<b>Fund 11- Unrestricted</b>						<b>12,395,704.00</b>	<b>12,323,802.00</b>	<b>1,054,242.09</b>	<b>894,604.45</b>	<b>10,374,955.46</b>
075	A	Y	12	1190	Restricted to Instructional Equipment	108,986	108,986	32,368	26,757	49,861
186	A	Y	12	1190	Veterans Resource Center - FY 19/20	37,668	37,668	30,127	-	7,541
735	A	Y	12	1190	Restricted to Instructional & Library Materials including Instructional Software	1,177,549	1,177,549	198,661	125,557	853,332
1180	A	Y	12	1180	Redevelopment Agency (RDA)	137,746	137,746	3,513	-	134,233
709	A	Y	12	1190	Restricted to Capital Purchases	29,220	29,220	55	-	29,165
191	OT	Y	12	1190	State Appropriation - Stokoe	4,821,967	4,821,967	1,062,537	925,177	2,834,253
<b>Fund 12 Restricted</b>						<b>6,313,136</b>	<b>6,313,136</b>	<b>1,327,261</b>	<b>1,077,491</b>	<b>3,908,385</b>



Norco College Holding Accounts

12.31.23

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 23/24 Adopted Budget	FY 23/24 Revised Budget	FY 23/24 Rev/Exp Net of Abatements	FY 23/24 Encumbrances	Uncommitted / Unrealized
5899										
EJA	OG	N	11	1000	Academic Affairs Holding (set up in FY 15/16) Obj Code 4320	53,384	50,042	-	-	50,042
EDB	OG	N	11	1000	Administrative Contingencies	29,431	27,527	-	-	27,527
EJA	OG	N	11	1000	Administrative Contingencies	5,370	5,370	-	-	5,370
EMA	OG	N	11	1000	Administrative Contingencies	25,369	21,814	-	-	21,814
EMB	OG	N	11	1000	Administrative Contingencies	500	-	-	-	-
EMG	OG	N	11	1000	Administrative Contingencies	500	500	-	-	500
EZA	OG	N	11	1000	Administrative Contingencies	15,419	7,669	-	-	7,669
EZB	OG	N	11	1000	Administrative Contingencies	1,000	1,000	-	-	1,000
EZG	OG	N	11	1000	Administrative Contingencies	1,000	1,000	-	-	1,000
EZK	OG	N	11	1000	Administrative Contingencies	1,000	1,000	-	-	1,000
<b>Total Fund 11- Administrative Contingencies</b>						<b>132,973</b>	<b>115,922</b>	<b>-</b>	<b>-</b>	<b>115,922</b>

**SUMMARY OF GRANTS AND CATEGORICAL FUNDS FY 2023/24  
AS 12.31.2023**

	Sum of Adopted Budget 23/24	Sum of Revised Budget 23/24	Sum of Actuals as of 12.31.23	Sum of Encumbrances 12.31.23	Sum of Uncommitted Balance as of 12.31.23
<b>Federal - Allocation - Non-Competitive - Non-Renewable</b>	<b>173,000.00</b>	<b>173,000.00</b>	<b>66,205.40</b>	<b>132,024.67</b>	<b>(25,230.07)</b>
SPP 179 - HEERF III AMERICAN RESCUE PLAN	173,000.00	173,000.00	66,205.40	132,024.67	(25,230.07)
<b>Federal - Allocation - Non-Competitive - Renewable</b>	<b>359,774.00</b>	<b>359,774.00</b>	<b>135,404.75</b>	<b>-</b>	<b>224,369.25</b>
SPP 300 - FWS OFF CAMPUS (COMMUNITY SERVICE)	35,977.00	35,977.00	5,132.52	-	30,844.48
SPP 304 - FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC)	323,797.00	323,797.00	129,115.29	-	194,681.71
SPP 305 - FWS ON CAMPUS CALWORKS (75%) / FWS (25%)	-	-	1,156.94	-	(1,156.94)
<b>Federal - Competitive - One Time</b>	<b>1,237,486.00</b>	<b>1,275,432.00</b>	<b>262,744.53</b>	<b>260,703.72</b>	<b>751,983.75</b>
SPP 108 - PATHWAYS TO SUCCESS: CREATING OPPORTUNITIES IN THE ARTS AND HUMANITIES	30,626.00	68,572.00	14,642.28	-	53,929.72
SPP 227 - CA Space Grant - Fund D	8,611.00	8,611.00	7,952.76	87.67	570.57
SPP 271 - NATIONAL CENTER FOR SUPPLY CHAIN AUTOMATION	177,200.00	177,200.00	6,458.92	-	170,741.08
SPP 276 - PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS	920,479.00	920,479.00	217,376.17	252,616.05	450,486.78
SPP 321 - UCR HEALTH PROFESSIONS PATHWAYS	20,000.00	20,000.00	-	-	20,000.00
SPP 329 - NSF IMPROVING UNDERGRADUATE STEM EDUCATION GRANT	80,570.00	80,570.00	16,314.40	8,000.00	56,255.60
<b>Federal - Competitive-Renewal</b>	<b>3,131,350.00</b>	<b>3,434,059.00</b>	<b>823,673.17</b>	<b>752,647.32</b>	<b>1,857,738.51</b>
SPP 078 - NORCO- DISABLED STUDENT SUPPORT SERVICES PROGRAM	321,963.00	321,963.00	96,119.09	74,386.99	151,456.92
SPP 090 - NORCO- STUDENT SUPPORT SERVICES PROGRAM	391,526.00	391,526.00	105,538.82	82,953.79	203,033.39
SPP 091 - NORCO- STUDENT SUPPORT SERVICES STEM PROGRAM	370,624.00	370,624.00	85,797.47	63,486.89	221,339.64
SPP 203 - CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS	282,299.00	282,299.00	83,501.49	82,565.39	116,232.12
SPP 282 - UPWARD BOUND MATH AND SCIENCE	-	299,038.00	-	-	299,038.00
SPP 284 - UPWARD BOUND - NORTE VISTA HIGH SCHOOL 22/27	636,770.00	636,770.00	141,267.21	141,234.12	354,268.67
SPP 285 - UPWARD BOUND - CENTENNIAL HIGH SCHOOL 22/27	458,485.00	458,485.00	163,023.91	166,329.89	129,131.20
SPP 286 - UPWARD BOUND - CORONA HIGH SCHOOL 22/27	399,407.00	399,407.00	55,926.87	50,547.06	292,933.07
SPP 366 - TANF (TEMPORARY ASSTCE TO NEEDY FAMILIES)	42,942.00	42,942.00	6,427.47	8,253.33	28,261.20
SPP 370 - PERKINS - TITLE I-C	222,274.00	225,945.00	85,377.97	81,299.20	59,267.83
SPP 730 - VETERANS EDUCATION	5,060.00	5,060.00	692.87	1,590.66	2,776.47
<b>Local-Competitive Grant -One Time</b>	<b>62,500.00</b>	<b>62,500.00</b>	<b>10,000.00</b>	<b>9,887.40</b>	<b>42,612.60</b>
SPP 134 - CACT-SEMINARS	2,722.00	2,722.00	-	-	2,722.00
SPP 228 - REACH GRANT	25,000.00	25,000.00	-	-	25,000.00
SPP 238 - ADULT LERNER FOCUSED SEM GRANT	22,278.00	22,278.00	-	9,887.40	12,390.60
SPP 248 - LUMINA FOUNDATION	12,500.00	12,500.00	10,000.00	-	2,500.00
<b>Private - Competitive Grant-One Time</b>	<b>1,684.00</b>	<b>1,684.00</b>	<b>-</b>	<b>-</b>	<b>1,684.00</b>
SPP 195 - NORCO COLLEGE INDUSTRY AND INCLUSION	1,684.00	1,684.00	-	-	1,684.00
<b>State - Categorical - Allocation - Non- Grant Funded- One Time</b>	<b>4,847,165.00</b>	<b>4,847,164.00</b>	<b>776,787.11</b>	<b>218,792.77</b>	<b>3,851,584.12</b>
SPP 048 - ETHNIC STUDIES	48,695.00	48,695.00	-	-	48,695.00
SPP 082 - AB 1705 EQUITABLE PLACEMENT, SUPPORT AND COMPLETION	423,443.00	423,443.00	31,843.80	42,507.87	349,091.33
SPP 104 - ZERO TEXTBOOK COST PROGRAM	182,153.00	182,153.00	3,456.07	-	178,696.93
SPP 140 - STUDENT FOOD & HOUSING SUPPORT (BASIC NEEDS) - PHASE 2	17,960.00	17,960.00	64,433.10	47,729.86	(94,202.96)
SPP 166 - FOSTER YOUTH INNOVATION IN HIGHER EDUCATION GRANT	62,714.00	62,714.00	829.25	6,903.42	54,981.33
SPP 184 - COLLEGE AND CAREER ACCESS PATHWAYS	46,301.00	46,301.00	-	-	46,301.00
SPP 187 - WORKFORCE DEVELOPMENT PRG - FY 19/20	500,000.00	500,000.00	-	-	500,000.00
SPP 220 - REGIONAL EQUITY AND RECOVERY PARTNERSHIP	59,693.00	59,692.00	2,500.00	-	57,192.00
SPP 268 - COVID BLOCK GRANT	3,424,197.00	3,424,197.00	605,645.99	88,490.42	2,730,060.59
SPP 380 - STRONG WORKFORCE PROGRAM LOCAL 21/22	36,511.00	36,511.00	36,511.16	-	(0.16)
SPP 382 - AB-86 ADULT EDUCATION BLOCK GRANT	45,498.00	45,498.00	31,567.74	33,161.20	(19,230.94)
<b>State - Categorical - Allocation - Non- Grant Funded- Ongoing</b>	<b>14,199,479.00</b>	<b>15,341,267.00</b>	<b>4,683,465.93</b>	<b>4,482,466.48</b>	<b>6,175,334.59</b>
SPP 008 - STUDENT EQUITY AND ACHIEVEMENT	3,139,913.00	3,139,913.00	1,570,001.16	1,393,490.38	176,421.46
SPP 032 - VETERAN RESOURCE CENTER - ONGOING	160,334.00	160,334.00	63,009.13	30,263.34	67,061.53
SPP 038 - ASIAN AMERICAN, NATIVE HAWAIIAN & PACIFIC ISLANDER STUDENT ACHIEVEMENT	150,697.00	280,297.00	954.42	-	279,342.58
SPP 044 - RETENTION & ENROLLMENT OUTREACH	623,683.00	623,683.00	227,394.00	155,158.54	241,130.46
SPP 045 - NEXTUP (CAFYES)	429,988.00	429,988.00	129,891.71	103,897.43	196,198.86

**SUMMARY OF GRANTS AND CATEGORICAL FUNDS FY 2023/24**

**AS 12.31.2023**

SPP 051 - CALIFORNIA COLLEGE PROMISE (AB 19)	705,609.00	705,609.00	41,490.28	22,533.46	641,585.26
SPP 060 - EOPS	1,251,640.00	1,251,640.00	406,818.53	314,699.57	530,121.90
SPP 061 - EOPS CARE	165,239.00	165,239.00	18,497.41	1,696.43	145,045.16
SPP 067 - SFAA - CAPACITY (old term Augmentation)	355,527.00	355,527.00	172,387.29	108,807.78	74,331.93
SPP 069 - SFAA - BASE (old term BFAP)	82,611.00	82,611.00	38,405.91	41,311.12	2,893.97
SPP 075 - INSTRUCTIONAL EQUIPMENT	108,986.00	108,986.00	32,367.93	26,757.05	49,861.02
SPP 110 - MESA-MATHEMATICS, ENGINEERING, AND SCIENCE ACHIEVEMENT PROGRAM	795,679.00	795,679.00	73,033.49	78,682.93	643,962.58
SPP 114 - BASIC NEEDS CENTERS	539,129.00	539,129.00	169,485.20	198,237.07	171,406.73
SPP 141 - FINANCIAL AID TECHNOLOGY	69,796.00	69,796.00	26,805.18	-	42,990.82
SPP 143 - GUIDED PATHWAYS 22/26	316,344.00	316,344.00	71,609.29	42,271.85	202,462.86
SPP 150 - MENTAL HEALTH SUPPORT	292,886.00	292,886.00	113,290.89	131,055.05	48,540.06
SPP 155 - DREAMER RESOURCE LIAISON SUPPORT	92,151.00	92,151.00	37,340.36	41,328.40	13,482.24
SPP 180 - DSP&S	1,407,543.00	1,322,990.00	578,039.01	663,913.04	81,037.95
SPP 186 - VETERANS RESOURCE CENTER - FY 19/20	37,668.00	37,668.00	30,127.21	-	7,540.79
SPP 249 - UMOJA COMMUNITY EDUCATION FOUNDATION	-	274,896.00	-	-	274,896.00
SPP 294 - Strong Workforce Program Local 22/23	951,603.00	951,603.00	358,381.16	502,280.84	90,941.00
SPP 295 - STRONG WORKFORCE PROGRAM REGIONAL 22/23	512,929.00	512,929.00	60,861.80	59,394.12	392,673.08
SPP 353 - CALIFORNIA APPRENTICESHIP INITIATIVE - FY 21/22	405,729.00	405,729.00	39,411.91	203,768.02	162,549.07
SPP 367 - CAL WORKS	285,044.00	285,044.00	117,962.05	133,488.81	33,593.14
SPP 381 - STRONG WORKFORCE PROGRAM REGIONAL 21/22	111,982.00	111,982.00	107,184.83	83,024.07	(78,226.90)
SPP 709 - NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE	29,220.00	29,220.00	55.20	-	29,164.80
SPP 735 - LOTTERY	1,177,549.00	1,177,549.00	198,660.58	146,407.18	832,481.24
SPP 324 - STRONG WORKFORCE PROGRAM LOCAL 23/24	-	821,845.00	-	-	821,845.00
<b>State - Non-Categorical - Competitive - Grant Funded - One Time</b>	<b>519,911.00</b>	<b>1,543,786.00</b>	<b>190,217.62</b>	<b>91,985.90</b>	<b>1,261,582.48</b>
SPP 033 - FOSTER YOUTH DUAL ENROLLMENT PROJECT	25,870.00	25,870.00	2,851.17	-	23,018.83
SPP 121 - MIDDLE COLLEGE HIGH SCHOOL - NORCO	93,677.00	93,677.00	74,288.21	41,641.53	(22,252.74)
SPP 213 - RISING SCHOLARS NETWORK	222,703.00	222,703.00	64,535.26	23,524.38	134,643.36
SPP 218 - LGBTQ+	60,679.00	60,679.00	1,439.62	5,558.84	53,680.54
SPP 232 - CALIFORNIA COLLEGE PATHWAYS FUND GRANT	7,639.00	7,639.00	7,639.24	-	(0.24)
SPP 244 - HRTF (TO STUDY AND DEVELOP PROGRAMS IN THE HEALTHCARE SECTOR FOR NC)	35,000.00	35,000.00	-	-	35,000.00
SPP 247 - EEIC TSNE UPLIFT PROJECT	73,131.00	73,131.00	20,168.74	21,261.15	31,701.11
SPP 251 - INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCD	1,212.00	1,212.00	-	-	1,212.00
SPP 270 - COLLEGE FELLOWS	-	71,747.00	19,295.38	-	52,451.62
SPP 323 - RISING SCHOLARS JUVENILE JUSTICE	-	607,954.00	-	-	607,954.00
SPP 326 - LAUNCH APPRENTICESHIP - INNOVATION	-	344,174.00	-	-	344,174.00
<b>State - Non-Categorical - Competitive - Grant Funded - Ongoing</b>	<b>1,686,654.00</b>	<b>1,686,654.00</b>	<b>12,232.70</b>	<b>-</b>	<b>1,674,421.30</b>
SPP 196 - LAEP - GENERAL ADMIN AND ACTUAL REVENUE	1,686,654.00	1,686,654.00	-	-	1,686,654.00
SPP 197 - LAEP - STUDENT EMPLOYMENT TYPE 1 (ON CAMPUS)	-	-	12,778.22	-	(12,778.22)
SPP 226 - INVENTION AND INCLUSIVE INNOVATION (i3) INITIATIVE	-	-	(545.52)	-	545.52
<b>State-Appropriation</b>	<b>7,445,683.00</b>	<b>10,445,683.00</b>	<b>1,740,891.47</b>	<b>3,918,438.91</b>	<b>4,786,352.62</b>
SPP 094 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 2	1,623,716.00	1,623,716.00	676,709.71	365,827.80	581,178.49
SPP 191 - EARLY CHILDHOOD EDUCATION CENTER	4,821,967.00	4,821,967.00	1,062,537.43	3,552,611.11	206,818.46
SPP 192 - NEW WORKFORCE DEVELOPMENT CENTER	1,000,000.00	1,000,000.00	-	-	1,000,000.00
SPP 194 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)	-	-	1,644.33	-	(1,644.33)
SPP 394 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 3	-	3,000,000.00	-	-	3,000,000.00
<b>Grand Total</b>	<b>33,664,686.00</b>	<b>39,171,003.00</b>	<b>8,701,622.68</b>	<b>9,866,947.17</b>	<b>20,602,433.15</b>